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CONTRACT

between

MIDDLESEX COUNTY BOARD OF SOCIAL SERVICES

and

COMMUNICATIONS WORKERS OF AMERICA, AFL-CIO, CLC and its LOCAL 1082 (Supervisory Unit)

JULY 1, 1988 through JUNE 30, 1991

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PREAMBLE

This Agreement is entered into by the MIDDLESEX COUNTY BOARD OF SOCIAL SERVICES (hereinafter referred to as the "Board") and the COMMUNICATIONS WORKERS OF AMERICA, AFL-ClO, CLC and its LOCAL 1082 (hereinafter referred to as the "Union").

ARTICLE I

UNION RECOGNITION

A. The Board agrees to recognize the Communications Workers of America, AFL-CIO, CLC and its Local 1082 as the sole and exclusive bargaining representative of employees, whose titles permit the supervision of the activities of non-supervisory staff, in the following job titles:

Assistant Payroll Supervisor Building Service Supervisor Child Support Supervisor Homemaker Service Supervisor, CWA Income Maintenance Supervisor Payroll Supervisor Program Coordinator, Family Day Care Senior Investigator, CWA Senior Training Technician Social Work Supervisor Supervising Clerk Supervising Clerk-Bookkeeper Supervising Receptionist Supervising Telephone Operator Supervising Terminal Operator Supervisor of Accounts Supervisor of Data Entry Machine Operations Supervisor of Property and Resources

- B. All other employees of the Board shall be excluded from the bargaining unit.
- C. Any new title authorized for use by the Board will be negotiated for inclusion or exclusion from the bargaining unit. If the parties are unable to agree on the inclusion or exclusion of a title, the Union will pursue statutory procedures under the New Jersey Public Employment Relations Act.
- D. Workers receiving out-of-title pay to perform duties of a position excluded from the bargaining unit shall continue to be represented by the Union and entitled to all due benefits thereof. Workers temporarily or provisionally assigned to a title excluded from the bargaining unit, reported on a DPF-66 form to the State Department of

Personnel, shall not continue to be represented by the Union. The Union will be notified of those workers excluded from their bargaining unit under this Article at the time of appointment.

ARTICLE II

CONTRACT PERIOD

- A. This Agreement shall be effective from July 1, 1988 through June 30, 1991.
- B. By this Agreement, this Contract and all its provisions shall be extended to remain in full force and effect during any period of negotiations on a succeeding contract which continues beyond the expiration date of this contract.
- C. Should the State of New Jersey and/or the County of Middlesex adopt or allow for an increase or improvement in the following items prior to the termination of this Agreement, the Board agrees to reopen negotiations on such increase or improvement within twenty (20) days of receipt of written request for negotiations from the Union.

 If both parties agree to such increase or improvement, it shall be submitted for review and subject to approval by the Middlesex County Board of Chosen Freeholders.
- a. Medical Insurance
- b. Longevity
 - c. Sick Leave
- d. Employees' Child Care (subject to the Board opening a child care facility).
- e. Arbitrability of unresolved grievances involving appointment, promotion or assignment or matters within the exclusive province of the State Department of Personnel.

ARTICLE III

HOURS OF WORK

A. 1. All full-time employees, except Building Maintenance staff, covered by this Contract shall adhere to a flex-time schedule as delineated below. Each schedule includes a 45 minute lunch and one (1) 15 minute break during each half day of work. The flex-time schedules are:

8:00 a.m. - 3:45 p.m.

8:30 a.m. - 4:15 p.m.

- 2. Supervisors will assure unit coverage from 8:30 a.m. to 4:15 p.m. with the following exceptions:
 - a. Supervisors in DCU Screening and Data Entry units will assure coverage until 4:45 p.m.
 - b. Supervisor of the Receptionists and Telephone Operators will assure front desk coverage from 8:00 a.m. to 4:30 p.m., switchboard coverage from 8:30 a.m. to 4:15 p.m.
- B. 1. Building Maintenance staff will work from 12:00 noon to 7:30 p.m., with 30 minutes for dinner and one (1) 15 minute break during each half day of work. Building Maintenance staff may combine one (1) break with dinner with the Supervisor's approval.
- C. A joint Management/Union Committee comprised of the Director, Deputy Director, Personnel Officer and three (3) Union representatives shall work together to mutually resolve any problems and explore alternative flex-time programs.
- D. The Board reserves the right to change individual flex-time schedules in order to cover the following special circumstances: for attendance at training seminars and conferences. In such situations the Board will notify the employee as much in advance as possible. Upon completion of the seminar/conference, the employee shall return to his/her regular flex schedule.

- E. Supervisors shall be required to act as temporary supervisors of units other than their own for short periods of time either at the beginning or end of their shift in order to insure supervisory coverage of workers in another unit who would otherwise be unsupervised due to employees and their regular supervisor working different flex-time schedules.
- F. All employees shall punch in and out on the time clocks using the same standards, practices and procedures.
- G. Any employee called back to work after the conclusion of his/her normal work shift shall be entitled to a minimum of four (4) hours of compensation, portal-to-portal, at a rate of pay of time and one-half. The four (4) hours must be non-contiguous with either the start or finish of the work day.

ARTICLE IV

HOLIDAYS AND LEAVES

- A. Each employee covered by this Agreement shall be allowed four (4) days per annum for religious observances or for personal business. Personal days must be pro-rated for employees in the first year of service according to time earned, i.e., employee earns one-half (1/2) day every one and one-half (1 1/2) months, with a maximum of four (4) personal days per calendar year. These days are not to be deducted from vacation days or sick days allowed to all employees. These days, if unused, shall not be carried over into the following calendar year.
- B. 1. Full time employees will be granted vacation leave as follows:

One (1) working day for each month of service, or major fraction thereof, during the remainder of the calendar year following date of appointment.

After one (1) year of service through five (5) years of service, twelve (12) working days per year.

After five (5) years of service through nine (9) years of service, fifteen (15) working days per year.

After nine (9) years of service through twelve (12) years of service, sixteen (16) working days per year.

After twelve (12) years of service through fifteen (15) years of service, twenty (20) working days per year.

After fifteen (15) years of service through twenty (20) years of service, twenty-one (21) working days per year.

After twenty (20) years of service, twenty-five (25) working days per year.

Service includes all temporary and/or provisional continuous service immediately prior to permanent appointment with the Board of Social Services or other county office of the same county, provided there is no break in service of more than one (1) week. Any increase in vacation days based on years of continuous county service will be credited at the beginning of the calendar year in which the employee attains

- it with the anticipation that his/her employment will be continuous throughout the calendar year.
- Part-time employees will earn vacation leave on a pro-rated basis in accordance with B.1.
- 3. Seasonal employees will be granted vacation leave on the basis stated in B.I.
- 4. Employees resigning or retiring shall be granted vacation leave pro-rated on the basis of current annual allowance divided by 12, multiplied by the months of service completed within the particular year.
- 5. Accumulation of Vacation Where, in any calendar year, the vacation leave or any part thereof is not granted by reason of pressure of work, such leaves of absence or parts thereof not granted shall accumulate and may be carried over into the next succeeding calendar year only.
- 6. <u>Vacation for Veterans</u> A returning veteran shall be entitled to full vacation time for the year of return and for the year preceding, provided that latter can be taken during the year of return.
- 7. Deceased Employees Whenever any employee in the classified service dies, payment shall be made to the estate of such deceased employee for all earned and unused vacation leave, within the limits set forth in paragrah 5 above, based on the last approved compensation rate for the deceased employee.
- C. Sick leave shall be accrued at the rate of one (1) day per month or major fraction thereof during the remainder of the first calendar year of employment and 1 1/4 days per month thereafter. Sick days may be accumulated indefinitely. Sick leave shall be granted in accordance with the following definition: Sick leave means the absence of an employee from duty because of:

- 1. Illness, injury, pregnancy disability or exposure to contagious disease;
- Necessary attendance upon a member of the immediate family, including a person living in the household in a spousal relationship, or other relatives living in the employee's household who is seriously ill;
- 3. The death of any of those persons listed in paragraph 2 above.
- A physician's certificate may be required whenever an employee is on sick leave for five (5) or more consecutive working days.
- D. All employees who retire from P.E.R.S. after January I, 1977 shall be entitled to receive a lump sum payment for unused accumulated sick leave earned during continuous, unbroken service since the most recent date of hire. This shall be computed at the rate of one-half (1/2) of the eligible employee's daily rate of pay for each day of earned and accumulated sick leave based upon the average annual compensation received during the last year of employment prior to the effective date of retirement, provided that such payment shall not exceed \$15,000. An employee who elects a deferred retirement benefit shall not be eligible for this lump sum payment.
- E. Leaves of absence with or without pay may be granted according to State Department of Personnel rules and further clarified by agency procedure and shall not be unreasonably withheld.
- F. The Board shall grant up to six (6) months unpaid parental leave on the birth of a child, on serious illness of a child, with documentation (on a case-by-case basis), and up to six (6) months unpaid parental leave prior to the adoption of a child under six (6) years of age.
- G. Every employee covered by this Agreement shall receive up to five (5) days bereavement leave in the event of the death of that employee's spouse, child, parent, brother, sister, step-child in home or step-parent in home, or person living in a spousal relationship

with the employee; up to three (3) days bereavement leave for grandparent, grandchild, and step-child not in the home; up to two (2) days bereavement leave for son-in-law, daughter-in-law, father-in-law, mother-in-law, brother-in-law, sister-in-law, aunt, uncle, niece, nephew, relative who resides in the home of the employee. The time during which this bereavement leave will be allowed shall be at the discretion of the employee within ten (10) days of the date of death.

- H. It is the policy of the Board that, with respect to employees on vacation, sick leave or authorized leaves of absence of more than five (5) continuous days duration, work assignments will be made with due consideration for such absence and will be distributed as equitably as possible.
- I. l. The following holidays will be observed:

New Year's Day
Martin Luther King's Birthday
Lincoln's Birthday
Washington's Birthday
Good Friday
Memorial Day
Independence Day
Labor Day
Columbus Day
General Election Day
Veteran's Day
Thanksgiving Day
Day after Thanksgiving
Christmas Day

- 2. Whenever any above holiday falls on a Sunday, the following day is granted. Whenever such holiday falls on Saturday, it shall be granted on the preceding Friday. Additional holidays as established from time to time by gubernatorial proclamation, by appropriate authority, by rule, proclamation or order in a given locality, may be granted for employees.
- 3. In the event the Board of Chosen Freeholders of Middlesex County should declare December 26, 1986 as a holiday for county employees, it shall be considered a holiday for employees of the Board.

- 4. If a holiday, as indicated above, occurs while an employee is on leave with pay (excluding educational leave), the day shall be recorded as a holiday instead of sick or vacation leave. Holidays do not accrue during any leave of absence. If an employee is absent without pay before and after a holiday, he/she shall not be paid for that particular holiday.
- J. The Board agrees to provide employees with quarterly statements indicating the balance of their unused sick, vacation and personal days.
- K. Each use of benefit time shall be for a minimum of 30 minutes. Any benefit time taken in excess of 30 minutes is to be used in 15 minute intervals.

ARTICLE V

MBDICAL INSURANCE

- A. I. The Board and the Union agree on the current practice by which each individual employee is covered by health insurance through the New Jersey State Health Benefits Plan, which includes the options of Blue Cross/Blue Shield, Major Medical and Rider J, or by a health maintenance organization available through New Jersey State Health Benefits, if geographically appropriate as determined by the employee's residence.
 - 2. Employees' eligible dependents who are enrolled in the above health insurance program will be covered, and the premiums will be paid by the Board up to the cost of such coverage under Blue Cross/Blue Shield, Major Medical and Rider J option of the New Jersey State Health Benefits Plan.
- B. The Board and the Union agree on the current practice by which each employee is covered by dental insurance through the Middlesex County Employees Group Dental Insurance Program, or a similar plan of equal benefit. The plan includes two options, one administered by the Great West Life Assurance Company and the other by Unity Dental. The schedule of payments shall be that which is adopted by the Middlesex County Board of Chosen Freeholders for the above mentioned contract period. Dependent coverage premiums will be shared by the Board and the employees. The per-pay premium deductions are as follows:

Coverage	Great West	Unity Dental
Single	\$ 0	\$ 2.35
Modified Family	3.46	9.12
Family	15.00	16.84

In the event there is any proposed change in this plan by the County of Middlesex before the expiration of this Agreement, the parties agree to immediately reopen negotiations regarding same.

- C. The Board and the Union agree on current practice by which each individual employee and eligible dependents are covered by a drug prescription program, known as National Prescription Administrators insured by Capitol Marketing Agency, Inc., or a similar plan with a \$1.25 deductible.
- D. The Board and the Union agree on current practice by which employees who retire and who have completed 25 years of service credit in the Public Employees Retirement System will have hospitalization insurance paid by the Board upon such retirement, according to county policy.
- E. The Board and the Union agree on the implementation of a vision care program for all employees who have completed at least two (2) months of continuous service with the Board. Each covered employee shall be eligible to receive a maximum of \$100 per two-year period as reimbursement for vision care services. The eligible family member's group, composed of spouse and/or dependent children, shall be eligible to receive an aggregate maximum of \$80 per two-year period as reimbursement for vision care services. Coverage will be in accordance with the Vision Care Policy contained in the Agency Personnel Manual.
- F. The Board agrees to provide disability insurance through the New Jersey State Temporary Disability Benefits Program effective January 1, 1981, in accordance with P.L. 1980, Chapter 18, approved March 26, 1980. It is understood that said law requires contributions from the employer and employee.
- G. The Board and the Union agree to mutually solicit sufficient brochures of all insurance benefits for all employees.

- H. The Board and the Union agree on current practice by which employees and appropriate family members are covered by an Employee Assistance Program, known as Priority One, or a similar plan of equal benefit.
- I. 1. The Board will extend to a maximum period of ninety (90) days all medical insurance coverage of eligible employees and their covered dependents upon exhaustion of such employee's accumulated sick and vacation leave and who are granted approved sick leave without pay, with the Board paying the cost.
- 2. In those instances where the leave of absence (or an extension of such leave) without pay is for a period of more than ninety (90) days, the employee may still prepay all medical coverage premiums for the next 270 days of the approved leave of absence following the period of ninety (90) days paid for by the Board, as provided in the paragraph above.

ARTICLE VI

COMPENSATION

- A. When there are major additions to the workload which have to be done within time limits,

 Administration will not expect to have this accomplished within the normal work hours.

 Therefore, it shall be accomplished on overtime. Overtime will be offered to qualified employees according to seniority and rotated in order to equalize.
- B. Overtime compensation, at the rate of time and one-half, shall be paid by the Board to all employees who work in excess of 35 hours per week. The overtime rate for all hours worked on Sundays and holidays will be double time. Overtime compensation must be authorized by the Director, Deputy Director or his/her designee.
- C. If an employee works outside of his/her classification at the request of the Administration for one (1) or more days per week, he/she shall receive the rate of pay for that classification or the rate of pay for his/her own classification, whichever is higher, for the total number of hours worked outside of his/her classification during that week. All out-of-title work affecting members of this unit shall require prior approval at the level of Administrative Supervisor or above.
- D. Employees who work during periods of reduced staff (skeletal crew) shall earn compensatory time at the rate of time and one-half for all such hours worked. This shall be in addition to their regular pay.

ARTICLE VII

HIRING, PROMOTIONAL, LAYOFF AND REHIRE

- A. The Board agrees to hire employees until all necessary positions are filled. All vacancies within the Agency are to be filled by present employees meeting the qualifications of the job vacated, prior to hiring from other sources, insofar as permitted under the rules of the State Department of Personnel. All entry level vacancies resulting from terminations or promotions and all promotional level vacancies must be posted for a minimum of five (5) working days, provided there is no State Department of Personnel certification list which must be disposed of within two (2) or less weeks of the date when the position becomes vacant.
- B. Unless there is a loss of funding or elimination of a program or disciplinary action, persons presently employed by the Board who have permanent status in any title shall be, during the term of this Agreement, retained in such classification or in an equivalent classification carrying an equal salary range.
 - 1. In the event Management determines that a department-wide layoff due to financial exigencies or programmatic changes must take place which will affect permanent employees, said employees will be given notice of layoff at least fifty (50) calendar days and, if feasible, sixty (60) calendar days prior to the reduction in force.
 - The Board agrees to discuss any issue regarding layoffs within two (2) weeks of receipt
 of such request from the Union, with the understanding that Management is not
 relinquishing any management rights concerning layoffs.
- C. Replacement of employees shall be continuous. Replacement efforts shall begin immediately upon an employee's notification of intent to leave. The Personnel Department will notify the Union immediately upon the Personnel Department's receipt of information

concerning resignations and terminations and, additionally, will either post a notice of all transfers on Agency bulletin boards or, if not posted, will immediately notify the Union of same.

- D. In all cases where vacancies occur on unfilled budget lines in any department, and there is a need to fill the position(s), the Director shall immediately request of the proper authorities that an examination be held for the purpose of filling the vacancy.
- E. Seniority shall be the determining factor in all promotions within the Agency if all other qualifications as outlined in Agency policy are substantially equal. All promotions are subject to rules and regulations of the State Department of Personnel.
- F. If a vacancy occurs which allows the Board to appoint a provisional employee, the Board agrees that former employees will be given priority for rehire, providing there has been satisfactory performance before layoff and the employee continues to meet Agency employment standards and/or requirements. Those persons laid off will be notified of a potential job opening prior to any general advertising. There is a twelve (12) month limit to this preferential consideration. It is the former employee's obligation to notify the Board of any change of address.
- G. In the event Management determines that a department-wide layoff due to financial exigencies or programmatic changes must take place which will affect provisional employees, the following procedures shall be observed.
 - 1. The Union shall be notified of the layoff as far in advance as possible.
 - 2. Affected employees shall be given a generalized notice of layoff at least thirty (30) calendar days and, if feasible, sixty (60) calendar days, prior to the reduction in force.
 - 3. Employees serving in the same job classification within a work unit affected who, in the judgment of Management, are on formal corrective action or suspension for disciplinary reasons at the time of layoff; or are lacking with respect to having achieved necessary and/or expected certifications, degrees, or like qualifications;

or are lacking the abilities and/or skills necessary to perform current or future work assignments, shall, at the option of Management, be laid off first. Due consideration shall be given to the concept of affirmative action.

- 4. Where in the judgment of Management, the elements set forth in Paragraph 3 above do not distinguish employees affected by the reduction in force, such employees serving in the same job classification within the work unit shall be laid off in inverse order of job classification seniority.
- a. For purposes of this Article, an employee shall begin to accrue job classification seniority as of six (6) months subsequent to the effective date of the employee's initial appointment to the particular job classification to which he is assigned. Employees who are appointed to a new job title (due to promotion, for example) subsequent to having served the initial six (6) month period shall begin to accrue job classification seniority three (3) months subsequent to the effective date of the employee's appointment to such new job title, provided that there has been no break in service. An employee's job classification seniority approved prior to layoff shall be continued and again begin to accrue immediately upon the employee's return to full employment status in the same job title in which he had been serving prior to the layoff. Job classification seniority shall continue to accumulate until there is a break in service. Employees on unpaid leave of absence or layoff shall not accrue job classification seniority during the leave or during the period of layoff. Employees who are reinstated due to improper applications of this Article shall not suffer any loss of seniority accrued.
 - 5. Nothing herein shall convey any bumping rights to employees covered by this Article. Failure to comply with any element of this Article shall not result in delaying the effectuation of the layoff, and any errors identified with respect to the application of this procedure shall be corrected on a prospective basis only. Back pay shall not be awarded.

- 6. The appointing authority shall create and maintain recall lists by title composed of those employees who were laid off. The list shall continue in existence for twelve (12) months following the date of layoff. Employees who are fully qualified and possess the credentials determined necessary for the position, whose performance has been satisfactory and who are capable of performing the assigned work shall be recalled in inverse order of layoff. The appointing authority shall not be required to recall employees who were laid off pursuant to paragraph 3 of this Article. However, such employees may be recalled at the option of the appointing authority when the list of eligible employees is exhausted.
- F. Procedure: The appointing authority shall simultaneously notify by regular mail and certified mail at least three (3) eligible employees of a vacancy in their particular title, and a copy of such notice shall be forwarded to the Union. The most senior employee affirmatively and timely responding to the notice shall fill the position. The employee must respond within two (2) weeks of the receipt of the notice. The letter of recall shall specify the latest date by which the employee may timely contact the appointing authority. Employees who do not respond in a timely manner may be permanently removed from the list. Each employee shall be responsible for keeping the appointing authority advised of his/her current address and phone number. The employee must report to work within a reasonably prompt period of time which, in no case, shall exceed twenty (20) calendar days. Failure to report within the timeframe set forth above may result in forfeiture of the position to which the employee had been recalled and elimination from the recall list.
 - Employees who are recalled retain original date of hire as seniority date for seniority purposes only, not benefit time. This would affect promotion, transfer, parking, but not accumulation of benefit time.

ARTICLE VIII

FACILITIES AND EQUIPMENT

- A. The Board agrees to make every reasonable effort to provide employees covered by this Agreement with the supplies, equipment and telephone services adequate to perform their duties and responsibilities, including manuals and field books.
- B. The Board agrees to have on the premises a fully stocked first aid kit from which supplies may be dispensed by a member of the bargaining unit upon notice to, and with the approval of the Director or Deputy Director. The Union shall be entitled to review the contents of this first aid kit at any reasonable time.
 - C. The Board agrees to provide first aid emergency training to two (2) employees chosen by the Union, per office, per annum.
 - D. The Board agrees to make every reasonable effort to provide an employees' lounge in each office.

ARTICLE IX

CHILD CARE STUDY TEAM

- A. Upon signing this Agreement, the Board and the Union shall organize a child care study team. The Board will write to the Middlesex County Board of Chosen Freeholders for the purpose of recommending that a representative of the Union be included in the committee authorized by the County to study child care alternatives for County employees.
 - B. In the event that the Union is not included in the County committee, the Board and the Union shall convene the child care study team previously organized to study child care alternatives for Board employees.
 - C. This team shall meet after the County committee has submitted its recommendations to the County Freeholders.
 - D. This team will then attempt to reach a consensus on a recommendation for the implementation of a child care program.

ARTICLE X

PERSONNEL PRACTICES

- A. Each employee covered by this Agreement shall receive a description of the benefits provided under the Retirement System in the form of a booklet published by the State of New Jersey, as available. An annual training session on retirement benefits and changes to same shall be offered to all employees, with the understanding that attendance is voluntary.
- B. Each employee shall have the right to see his/her personnel file once per year upon request to the Director or his/her designee. Employees shall have the right to see their personnel file at other times pertinent to grievances. A representative of the Union may, with the employee's written authorization, accompany said employee while he/she reviews his/her file.
 - The employee shall have the right to respond to any document in his/her personnel file. Such response shall be directed to the Director of the Board and shall be included in the respondent's personnel file.
 - 2. Each employee shall have the right to see and respond to any and all documents before they are placed in his/her personnel file, said documents to be initialed by the employee. Should the employee object to any documents, he/she shall have the right to the presence of a Union representative.
 - 3. Effective with the approval of this Agreement, all warnings and reprimands over fifteen (15) months old and all corrective actions over twenty-four (24) months old, shall be deleted from the Agency's employee personnel file, provided there are no subsequent reprimands, warnings, corrective and/or disciplinary actions in the file. When a corrective action is removed from the file, all references to the corrective action in other documents in the file will also be deleted.

- 4. The employee shall have a right to one (1) copy of each document in his/her personnel file. Two (2) days advance notice must be given to request copies. Allowance will be made for emergent situations. Employees requesting a second copy of any document in his/her personnel file will be charged ten (\$.10) cents per page for each copy made.
- C. Every employee shall receive a stub with his paycheck itemizing all deductions and year-to-date totals.
- D. <u>Inclement Weather Policy</u> If the Governor declares state offices, state-wide, to be closed and/or the county declares county offices closed, the Board will be closed.
- E. Effective with the implementation of this Agreement, the Board will provide thirty (30) copies of the Personnel Manual to the Union, as well as one (1) to each unit. Health Benefits Pamphlets will be provided to all employees.
- F. The Board agrees to provide the Union an updated seniority list of all employees covered by this Agreement once in each calendar year.
- G. The Board shall notify the Union President or designee in writing no later than close of business the following workday when:
 - 1. A Summary Report for Disciplinary Action is submitted;
 - 2. An annual increment is denied;
 - 3. A formal corrective action is presented;
 - 4. A worker is sent home for the day;
 - 5. An administrative-level disciplinary hearing is to be conducted;
 - 6. When an employee is discharged or suspended.
- H. Employees shall have the right for a Union representative to be present, if the employee so requests, during any meeting at which an employee is being questioned on a matter which may lead to discipline.

ARTICLE XI

TRANSPORTATION AND REIMBURSEMENT

- A. Each employee covered by this Contract shall be reimbursed for minor emergency repairs on County vehicles paid for by the employee, as well as any resulting reasonable and necessary transportation costs incurred by the employee in getting either to the office or home, whichever is appropriate.
- B. Employees who are authorized to use their own cars will be compensated at the rate of 20¢/mile.
- C. Each employee who is required to utilize his/her automobile on Board of Social Services business shall receive, in addition to the above-mentioned expenses, an allowance of \$10.00 per month toward the cost of his/her automobile insurance when such insurance is in force. Each such employee shall present to the Board a proper certificate of insurance carried by said employee.
- D. All employees covered by this Agreement shall be eligible for parking benefits on the basis of seniority. The Board shall provide space, within budgetary and allocation limitations, in County-authorized parking facilities.
- E. Upon reasonable notice to Management, Agency allocated parking in the closest proximity to the facility will be provided, if available, to retired employees visiting the Agency on business relating to their past employment provided a temporary permit is requested and issued.

ARTICLE XII

GRIEVANCES

A. PURPOSE

- 1. The purpose of this procedure is to secure, at the lowest possible level, equitable solutions to the problems which may arise affecting the terms and conditions of employment. The parties agree that this procedure will be kept as informal as may be appropriate.
- Nothing herein contained shall be construed as limiting the right of any employee to discuss a matter informally with any appropriate member of the Administration. If such discussion involves a matter covered by the definition of a grievance in Section B, the Union shall be advised of the adjustment of the issue.
- This constitutes the sole and exclusive method for resolving grievances between the parties covered by this Agreement.

B. DEFINITIONS

- 1. The term "grievance" shall mean an allegation that there has been:
 - a. A violation, misinterpretation or misapplication of the terms of this Agreement.
 - b. An inequitable, improper, unjust application or misinterpretation of rules or regulations, existing policy, or Orders applicable to the Board of Social Services.
- The term "employee" or "grievant" as used in this Article shall also mean a group of employees with a grievance, or the Union.

C. PRESENTATION OF A GRIEVANCE

The Board agrees that in the presentation of a grievance there shall be no loss of pay for the time spent in presenting the grievance by the grievant, a Union representative and a Union recorder.

D. GRIEVANCE PROCEDURE

Step 1

The grievant and his/her Union Shop Steward shall present the employee's written grievance or dispute within fifteen (15) working days of its occurrence to the appropriate Department Head. Failure to act within said fifteen (15) days shall be deemed to constitute an abandonment of the grievance. The Department Head shall schedule a hearing within ten (10) working days of receipt of the grievance and shall render a decision in writing to the grievant within ten (10) working days of the hearing.

Step I may be waived by mutual agreement between the parties.

Step 2

If the grievance is not settled through Step 1, the same shall be presented in writing by the employee and the employee's Union representative who is the Shop Steward or Local Union Officer to the Director or Deputy Director within ten (10) working days of the written response from Step 1. The Director or Deputy Director shall hold a hearing within fifteen (15) working days of the request for the hearing and render a decision within ten (10) working days.

Step 3

If the grievance is not settled through Step 2, the same shall be presented in writing by the employee's Union representative who is the Shop Steward or Local Union Officer to the Director or Deputy Director within ten (10) working days of the written response from Step 2. Within thirty (30) calendar days of receipt

of the notice from the grievant, a hearing shall be held before a committee chosen by the Board of Social Services consisting of three (3) members of the Board. The committee shall render a written decision on the grievance within ten (10) working days of the close of the hearing.

Step 4

- a. If no settlement of the grievance has been reached between the parties, the grievance may be moved to arbitration only by the Union within thirty (30) working days of receipt of a decision from Step 3.
- tion, or assignment or matters within the exclusive province of the State Department of Personnel may be appealed to arbitration (only by the Union). The Union must file the request for arbitration within thirty (30) working days after the receipt of the Step 3 decision.
 - (2) Nothing in this Agreement shall be construed as compelling the Union to submit a grievance to arbitration or to represent an employee before the State Department of Personnel. The Union's decision to request the movement of a grievance to arbitration or to terminate the grievance prior to submission to arbitration shall be final as to the interests of the grievant and the Union.
 - (3) Where the grievance involved an alleged violation of individual rights specified in State Department of Personnel Law and Rules for which a specific appeal to the State Department of Personnel is available, the individual may present his/her complaint to the State Department of Personnel directly. The grievant may pursue the State Department of Personnel procedure or the Grievance Procedure as herein provided.

Once the grievant makes the selection of procedure, such election shall be deemed final and binding and constitute an absolute waiver of the procedure not selected. The election will be made in writing at the appropriate time.

- c. Should the Union wish to move a grievance to arbitration, the Union shall notify the American Arbitration Association or the Public Employment Relations Commission of same and request a list of arbitrators to be furnished to the Board and Union. Selection of an arbitrator shall conform to the procedures of the American Arbitration Association or the Public Employment Relations Commission, respectively. The parties shall meet at least ten (10) working days prior to the date of the arbitration hearing to frame the issues to be submitted to the arbitrator and to stipulate the facts of the matter in an effort to expedite the hearing.
- d. The arbitrator shall hear the matter on the evidence and within the meaning of this Agreement and/or such rules and regulations as may be in effect by the State Department of Personnel. The arbitrator shall have the full power to hear the grievance and make a decision, which decision shall neither modify, add to, nor subtract from the terms of the Agreement and the referenced policies. The decision shall be rendered within thirty (30) days of the hearing.
- e. The arbitrator shall not have the power to add to, subtract from, or modify the provisions of this Agreement and shall confine his/her decision solely to the interpretation and application of this Agreement. He/She shall confine him/herself to the precise issue submitted for arbitration and shall have no authority to determine any other issues not so submitted to him/her, nor shall he/she submit observations or declaration of opinions which are not essential in reaching the determination.

- f. The cost of the arbitrator and his/her expenses shall be borne equally by both parties. Any other expenses incurred in connection with the arbitration shall be paid by the party incurring same.
- g. The cost of the transcript, if any, will be borne by the party requesting it.

 If both parties request a transcript, the cost will be shared equally.
- h. The arbitrator may prescribe an appropriate back-pay remedy when he/she finds a violation of this Agreement, provided such a remedy is permitted by law, and is consistent with the terms of this Agreement, except that he/she may not make an award which exceeds the Board of Social Services' authority.

The arbitrator shall have no authority to prescribe a monetary award as a penalty for a violation of this Agreement.

- i. The decision or award of the arbitrator shall be final and binding on the Board of Social Services, the Union, and the grievant or grievants to the extent permitted by and in accordance with applicable law and this Agreement.

 Disciplinary disputes shall be subject to the Grievance Procedure herein set forth except that arbitration, if selected, shall be advisory except as may be permitted by law.
- j. Either party shall have the right to seek judicial review of the matter as prescribed by New Jersey statutes.
- E. There shall be no loss of pay for employee for time spent either as a grievant, witness, one Union Representative, Union Recorder, or Union Observer in any step of the Grievance Procedure. An individual Union Observer is limited to observe each step of the Grievance Procedure one time only.
- F. Employee grievances shall be presented on prepared forms. The Grievance Procedure, as defined herein, shall be strictly adhered to. Time limits may be waived

- only by mutual consent of the parties. It is understood that employees must sign their individual grievances.
- G. Grievance resolutions or decisions at Step 1 through Step 4 shall not constitute a precedent in any arbitration or other proceeding unless a specific agreement to that effect is made by the authorized representatives of both parties. This is not to be construed as limiting the right of either party to introduce relevant evidence, including such grievance resolution, as to the prior conduct of the other party.
- H. One (1) Union member, designated by the Union, shall be allowed a maximum of one (1) hour during working hours to investigate each grievance.

ARTICLE XIII

UNION RIGHTS

- A. The Board agrees to deduct from the pay of each employee who furnishes a written authorization for such deduction in a form acceptable to the Board, during each calendar month, the amount of monthly Union dues. Dues shall be two (2) hours' pay per month, based on a 40 hour work week, or such other amount as may be certified to the Board by the Union at least thirty (30) days prior to the month in which the deduction of Union dues is to be made. The Board will supply to each employee, upon request, a statement of the amount of Union dues paid during the preceding year.
- B. The Board further agrees to deduct, in accordance with P.L. 1979, Chapter 477, as it relates to the Agency Shop provisions, from the pay of each employee covered by this Agreement who does not furnish a written authorization for deduction of Union dues, a representation fee equal to 85% of the Union dues, as may be certified to the Board by the Union at least thirty (30) days prior to the month in which the deduction of dues is to be made, commencing ninety (90) days after the date of hire of such employee. However, in the event of rehire, such dues shall commence after thirty (30) days of date of rehire.
- C. Deduction of Union dues and representation fees made pursuant hereto shall be remitted by the Board to the Union, c/o Secretary-Treasurer, Communications Workers of America, AFL-CIO, 1925 K Street, N.W., Washington, D.C. 20006, by the tenth (10th) day of the month following the calendar month in which said deductions are made, together with a list of employees from whose pay such deductions were made. A copy of such list shall also be delivered to the Local Union President.

- D. The Board agrees to provide payroll deductions for the CWA Savings and Retirement Trust, the amount to be deducted as per employee's request on a written authorization form provided by the Union to the Board, effective on or about January 1, 1981. Subsequent cancellation of such deduction by the employee must be reflected on a written form provided by the Union to the Board.
- E. 1. The Union shall have a permanent spot on the public agenda of the regularly scheduled meetings of the Board, at which time a Union representative may address the Board as to any issue relating to Board operations.
 - 2. The Union shall be permitted to have one (1) member attend the public session of the monthly Board meetings. Said member shall incur no loss of pay for time so spent.
- 3. Union representatives (not to exceed three (3) individuals) shall have the right to speak at public sessions of the Board. A request for an allocation of time on the agenda will be processed in advance and consistent with the procedures of the Board. The Union will be permitted to speak on an issue raised by the Board but not on the agenda. The Union may raise an issue of an emergent nature, provided it occurs subsequent to the time allowed for submission for placement on the agenda. In such an event, the Union shall be permitted to identify the issue, which the Board shall receive as introduced and either accept as current business or consider for future action.
 - F. The Board agrees to grant twenty-four (24) months leave of absence without pay in each calendar year to be taken by no more than two (2) persons, not from the same department, at any one (1) time, in segments of no less than three (3) months. The Union must notify the Board thirty (30) days in advance, in writing, of the time that the leave is to be effective. Any employee granted this leave is required to pay the entire cost of continuing their employee benefits while on said leave without pay.

- G. Union members, to be designated by the Union, shall be granted forty (40) days per calendar year with full pay to attend any Union conference or convention which must be attended by a Union member during working hours. The Union shall request, in writing, these days at least one (1) week in advance of the conference or convention. In emergent situations, the Board shall consider exceptions to requesting these days one (1) week in advance. A maximum of six (6) unused days may be carried into the succeeding calendar year only.
- H. Union Stewards and officers will be granted an aggregate of seventy-five (75) unpaid days per calendar year to attend to Union business. The Union shall submit written request for these days at least one (1) week in advance. In emergent situations, the Board shall consider exceptions to the one (1) week advance request for use of this time. A maximum of seven (7) unused days may be carried into the succeeding calendar year only.
- 1. The Union shall indemnify, defend and save the Board harmless against any and all caims, demands, suits or other forms of liability that shall arise out of any of the above deductions.
- J. The total Union time contained in Article XIII of either the Supervisory or Non-supervisory Agreements shall be shared between the Supervisory and Non-supervisory units and shall be allocated at the Union's discretion.

ARTICLE XIV

FAIR PRACTICES

- A. The Union agrees to continue to admit employees covered by this Contract to membership without discrimination on the basis of race, creed, color, national origin, sex, marital status, age, armed forces obligations, sexual preference, political or religious opinions or affiliations or physical handicaps.
- B. The Board agrees to continue its policy of not discriminating against any employee covered by this Contract on the basis of race, creed, color, national origin, sex, marital status, age, armed forces obligations, sexual preference, political or religious opinions or affiliations or physical handicaps or participation in Union activities.
- C. Unless otherwise provided in this Agreement or by all applicable regulations, nothing contained herein shall be interpreted and/or applied so as to eliminate, reduce or otherwise detract from any employee benefit existing prior to the effective date of this Agreement.

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ARTICLE XV

EDUCATION AND TRAINING

The purpose of public assistance staff development is to enable the Middlesex County Board of Social Services to achieve its operating goals effectively and efficiently. The quality and extent of service the Board is able to provide is dependent on the competence and skill of the staff charged with delivering these services. Therefore, increasing the competence of staff in order to assure the highest quality of public assistance programs is a continuing objective.

To fulfill the above objective, the Board is committed to:

- Maintaining staff development and training personnel;
- Educational Leave Committee which shall contain at least one member of the Union who shall be selected by the Union;
- Components including initial in-service training, programmatic in-service training, management and supervisory training, career/professional development, and academic, degree-oriented and other long-term educational programs;
 - 4. All training conferences pertaining specifically to the Board shall be posted on bulletin boards and notices will be sent to unit supervisors by the Training Department;
 - 5. The Board will attempt to secure information on as many in-service training courses and/or seminars by March 1st of each calendar year. As many as are known by March 1st will be published by March 15th in a booklet form for all employees to review. Additional courses/seminars will be posted as they become known and distributed in a reasonable manner.

- 6. Expenses incurred by employees who attend special conferences and seminars approved by the Board shall be paid in accordance with the Agency Personnel Manual. Travel costs and necessary fees, as approved, will be paid for attendance at approved conferences. For any approved conferences wherein a payment for meals is reimbursable, the payment shall be up to a maximum of: Breakfast \$5.00; Lunch \$6.50; Dinner \$13.50;
- 7. Twenty (20) aggregate days with pay shall be granted by the Board for employees to attend approved Welfare Conferences. For Welfare Conference attendance, the Agency Personnel Manual and past practice shall prevail;
 - 8. In July of each year, the Board will conduct a written survey of all employees in an attempt to determine training needs and interests of the staff.

ARTICLE XVI

JURY PAY

A. When an employee covered by this Contract serves as a juror, said employee shall receive full pay less jury pay. When an employee is notified to serve as a juror, he/she should present the official notice to his/her supervisor as soon as possible, but no later than fourteen (14) days in advance of the scheduled date to appear in court. If the employee fails to notify the Board as indicated, the employee could only be entitled to jury pay.

ARTICLE XVII

LONGEVITY

- A. Longevity pay will be granted by the Board in accordance with the County Plan, as promulgated by the Board of Chosen Freeholders of Middlesex County, which is as follows:
- 1. All eligible employees shall be entitled to receive Longevity which will be based upon their salary (maximum base \$24,000) as of December 31st of the previous year, starting with the completion of the 8th year of service, i.e.

9 through 15 years of service = 2%

16 through 20 years of service = 4%

21 years and over

= 6%

B. If the Board of Chosen Freeholders make a change in its Longevity Plan which would allow for any increase or upgrade of the plan herein specified, the Board of Social Services agrees to implement said change as of its effective date.

ARTICLE XVIII

SALARIES

- A. Employees covered by this Agreement shall be compensated in accordance with the following:
 - Effective July 1, 1988. All employees covered by this Contract shall have their salaries
 adjusted step-to-step from the Compensation Schedule effective January 1, 1988
 to the Compensation Schedule effective July 1, 1988 found in Appendix A of this
 Agreement, which reflects approximately a six (6%) percent increase over the Compensation Schedule effective January 1, 1988.
 - 2. Effective July 1, 1989. All employees covered by this Contact shall have their salaries adjusted step-to-step from the Compensation Schedule effective July 1, 1988 to the Compensation Schedule effective July 1, 1989 found in Appendix A of this Agreement, which reflects approximately a five and one-quarter (5.25%) percent increase over the Compensation Schedule effective July 1, 1988.
 - 3. Effective July 1, 1990. All employees covered by this Contract shall have their salaries adjusted step-to-step from the Compensation Schedule effective July 1, 1989 to the Compensation Schedule effective July 1, 1990 found in Appendix A of this Agreement, which reflects approximately a five (5%) percent increase over the Compensation Schedule effective July 1, 1989.
 - 4. a. Effective <u>January 1, 1991</u>. All titles which as of December 31, 1990 were on range 10 or under will receive a one (1) range increase, which will be implemented by moving each employee step-to-step up one (1) range on the Compensation Schedule effective July 1, 1990 found in Appendix A of this Agreement.

- b. In addition, effective January 1, 1991, a new range shall be added to the Compensation Schedule to be known as 19A, which shall reflect salary levels halfway between ranges 19 and 20.
- c. Effective January 1, 1991, all titles which as of December 31, 1990 were on range 19 will be moved to the newly created range 19A. All employees in such titles will on January 1, 1991 move to the new range 19A on a step-to-step basis.
 - B. All employees serving in positions covered by this Agreement classified by the State Department of Personnel with a bilingual Spanish/English variant shall receive a \$500 annual salary differential, which will be paid in bi-weekly installments in addition to their base salaries.
- C. Employees not at the maximum of their salary range shall be entitled to a merit increment on the anniversary date, provided they have satisfactorily completed at least one (1) year of continuous service.
- 1. Employees shall be entitled to a merit increment on a quarterly basis as follows:
- a. Employees hired on January 3 through April 1 shall receive an increment on April 1st of the following year.
- b. Employees hired on April 2 through July 1 will receive an increment on July 1st of the following year.
- c. Employees hired on July 2 through October I will receive and increment on October 1st of the following year.
- d. Employees hired on October 2 through December 31 will receive an increment on January 1st of the second year following date of hire.

 Those hired on January 1 and January 2 will receive their increment on January 1st of the following year.
 - Anniversary dates once established by the date of hire will not change as a result
 of promotion. Anniversary dates which changed as a result of promotion prior to
 the effective date of this Contract will remain as previously changed.

- D. The Board agrees to provide uniforms to employees in the titles Home Service Aide; Senior Home Service Aide; Building Maintenance Worker; Building Service Worker; Senior Building Maintenance Worker; and Senior Building Service Worker, in a manner and method to be determined by the Board.
- E. Hiring rates for all titles covered by this Contract shall be at Step 1 of the appropriate salary range, with the exception of the following titles whose hiring rates will be as indicated below:

Building Maintenance Worker - Step 3, Range 7
(Range 8, 1/1/91)

Building Service Worker - Step 3, Range 7
(Range 8, 1/1/91)

Clerk - Step 3, Range 6 (Range 7, 1/1/91)

- F. 1. All employees in the titles Income Maintenance Technician and Income Maintenance Technician, Bilingual, shall be provisionally promoted to the position of Income Maintenance Worker or Income Maintenance Worker, Bilingual, effective the beginning of the pay period following the date the employee has attained one (1) year of permanent status in the title Income Maintenance Technician or Income Maintenance Technician, Bilingual.
 - 2. All employees in the titles Building Maintenance Worker and Building Service Worker shall be provisionally promoted to the position of Senior Building Maintenance Worker or Senior Building Service Worker effective the beginning of the pay period following the date the employee has attained one (1) year of permanent status in the title Building Maintenance Worker or Building Service Worker.
 - 3. All employees in the titles Clerk and Clerk, Bilingual Spanish/English shall be provisionally promoted to the positions of Senior Clerk or Senior Clerk, Bilingual

Spanish/English effective the beginning of the pay period following the date the employee has attained one (I) year of permanent status in the title Clerk or Clerk, Bilingual Spanish/English.

- G. Any employee who is promoted or reclassified to another title with a higher salary range shall have his/her salary adjusted so that it provides an increase in pay of one (1) increment of the present salary range (5% of the base of the range) plus the amount (if necessary) to adjust and equalize the employee's salary to the proper step of the new salary range.
- H. Any employee who is demoted or being appointed to another title with a lower salary range shall have his/her salary adjusted so that it provides a deduction of one (1) increment of the present salary range less any additional amount (if necessary) to adjust and equalize the employee's salary to the proper step of the title to which he/she is being reassigned.

 Another acceptable procedure would be to reconstruct the employee's salary on the basis of the employee's previous employment record.
- If any person previously employed by the Board is rehired by the Board, returning to the same or related position, the Board shall give special salary consideration to this person.

ARTICLE XIX

EFFECTIVE LAWS

A. All provisions of this Agreement are subject to law. In the event that any provision of this Agreement shall be rendered illegal or invalid under any applicable law, such illegality or invalidity shall effect only that particular provision which shall be deemed of no force or effect, but it shall not affect the remaining provisions of this Agreement.

ARTICLE XX

MANAGEMENT RIGHTS

- A. The parties agree that they have fully bargained and agreed upon all terms and conditions of employment.
- B. The Board retains and reserves unto itself all rights, powers, duties, authority and responsibilities conferred upon and vested in it by the laws and Constitution of the State of New Jersey.
- C. All such rights, powers, authority and prerogatives of management possessed by the Board are retained, subject to limitations imposed by law, except as they are specifically abridged or modified by this Agreement.
- D. The Board retains its responsibility to promulgate and enforce rules and regulations, subject to limitations imposed by law, governing the conduct and activities of employees not inconsistent with the express provisions of this Agreement.
- E. No employee shall be disciplined by discharge, reprimand, reduction in rank or compensation, deprivation of any professional advantage or any adverse evaluation of his/her professional services without just cause. In non-disciplinary situations, no employee shall be evaluated adversely or deprived of a professional advantage without just cause. Any such action asserted by the Board, or any agent or representative thereof, shall be subject to the grievance procedure herein set forth.

ARTICLE XXI

HEALTH AND SAFETY COMMITTEE

- A. The Board agrees to the formation of a permanent Health and Safety Committee to be comprised of eight (8) persons. Of the eight, four (4) shall be selected by the Union and will include one (1) Union person from each office, plus the Union President to represent the employees and four (4) shall be selected by the Board to represent the Board. The Committee's responsibilities will include monitoring temperature levels within the physical plant, recommending improvements in the physical plant, developing itself as a resource body in relation to applicable laws and regulations, investigating complaints relating to health and safety matters and documenting same. The existence of the Committee and the names of the Committee members will be posted conspicuously and updated when necessary.
- B. I. The Board agrees to provide a healthful and safe working environment.
 - 2. Violations of lease provisions will be vigorously pursued and diligent corrective action will be taken by the Board to assure compliance. When a health and safety violation occurs that involves corrective action by the landlord, the Board will notify the landlord of the problem within one working day of its occurrence. The Union will receive a copy of the notification. When the landlord responds, the Union will be notified within 24 hours with a description of the proposed corrective action and when the action will be taken.
- C. The Board shall continue to make reasonable provisions for the safety and health of its employees during the hours of their employment. In the event the Board, in its sole discretion, shall deem it hazardous or unhealthful for employees to occupy

all or any portion of premises maintained by the Board, the Board in such instance shall not require employees to continue to work in such hazardous or unhealthful area until the Board, in its sole discretion, deems the condition corrected or abated. The Board agrees to act in a reasonable and prudent manner in carrying out the intent of this paragraph.

- D. Employees will not be expected to operate Board vehicles in an unsafe condition.

 Any such condition shall be reported immediately to the employee's immediate supervisor for appropriate action. This shall not be construed as relieving the employee of his/her obligation to report to work in a timely fashion.
- E. The Board shall arrange for a testing of air quality in all offices occupied by the Board once per year, during the months of June to September, by the Middlesex County Department of Health and shall provide the Union with copies of the results of such tests. A union member of the Health and Safety Committee may accompany the persons making such tests. Should the Union desire additional testing, same shall be permitted at the sole expense of the Union upon reasonable notice to Management provided that such testing shall not interfere with the orderly conduct of the Board's business. Additionally, Management will provide the Union with a list of the products used for cleaning, exterminating and for the reproductive equipment.
- F. The Union has the right to bring up a matter of health and safety at the Board meeting and, if same is brought before the Board, the Board will consider the issue and respond within five (5) working days.

ARTICLE XXII

RESPONSIBLE RELATIONS

- A. The Board and the Union recognize that it is in the best interests of both parties, the employees and the public that all dealings between them continue to be characterized by mutual responsibility and respect.
- B. To insure that this relationship continues and improves, the Board and the Union and their respective representatives at all levels will apply the terms of this Contract fairly in accord with its intent and meaning and consistent with the Union's status as exclusive bargaining representative of all employees in the unit.
- C. Both parties shall bring to the attention of all employees in the unit, including new employees, their purpose to conduct themselves in a spirit of responsibility and respect and the measures they have agreed upon to insure adherence to this purpose.

APPENDIX A

MIDDLESEX COUNTY BOARD OF SOCIAL SERVICES CLASSIFICATION & COMPENSATION SCHEDULE FOR CWA LOCAL 1082 CONTRACT EFFECTIVE 7/1/88

<u>Title</u>	Sal	ary Range
	Eff. 7/1/88	Eff. 1/1/91
Assistant Payroll Supervisor	14A	14A
Building Service Supervisor	18	18
Child Support Supervisor	23	23
Homemaker Service Supervisor, County Welfare Agency	23	23
Income Maintenance Supervisor	23	23
Payroll Supervisor	18	18
Program Coordinator, Family Day Care	23	23
Senior Investigator, County Welfare Agency	23	23
Senior Investigator, County Welfare Agency, Bilingual	23	23
Senior Training Technician	23	23
Social Work Supervisor	23	23
Social Work Supervisor, Bilingual Spanish/English	23	23
Supervising Clerk	18	18
Supervising Clerk Bookkeeper	18	18
Supervising Receptionist (Variants)	18	18
Supervising Telephone Operator	16	16
Supervising Terminal Operator	18	18
Supervisor of Accounts	20	20
Supervisor of Data Entry Machine Operations	20	20
Supervisor of Property and Resources	23	23

MIDDLESEX COUNTY BOARD OF SOCIAL SERVICES - SCHEDULE of CWA SALARIES - EFFECTIVE JULY 1, 1988

	15,125		16,698	\ \ \ \	18,816		20,145		22,173		24,409	10/63	28,511	2000	27,836	0.83	29,227		32,223		35,526	7.17.17	39,166		48.182
	14,631	0.000	18,096		17,710	0/6/8	19,490		21,452	27.5	23,616	607/40	25,655	20,000	26,938		28,285	2	31,184	69 68	34,380	669 (88	37,905	0.00	41,789
	14,155	500	15,570	1655.01	17,132	17,870	18,852	1.78.60	20,748	21,77.00	22,840	28.65	24,800	S 148	26,040	70 05	27,342	28,738	30,144	31,852	33,234	35300	36,641	57.07.83	40,397
	13,679	0.00	15,046	57.63	16,553	17,363	18,214	10,107	2000	080	******	29,150	23,944	10247	25,142	5000	26,399	0.2.73	29,105	385 08	32,088	289683	35,378	87,147	39,004
	13,202	68.68	14,521	(::::3	15,973	97.00	17,576	18,437	19,342	75217	21,289	22,335	23,090	337.33	24,244	24,007	25,456	27.53	28,066		30,942	6877	34,114	028/32	37,611
	12,726		13,995	9/6/0	15,394	18,147	16,938	17,707	18,638	0.55	20,513	21,521	22,235	0.542	23,347	28,709	24,514	7. V. V.	27,026	8.4	29,797	81,236	32,850	2677.7	36,218
	12,250	0.077	13,470	0.63	14,816	0.000	16,300	1,001	17,834		19,737	20,707	21,379	9	22,449	22,811	23,570		25,987	27.73.6	28,651	290'08	31,587	39 (55	34,824
215	11,774		12,946	575-18	14,237		15,862	16,527	17,231	0.070	18,961	18,822	20,524	698/02	21,550	21912	22,628	2007	24,947		27,504	10000	30,323	00.271.0	33,431
	11,299		12,421	8,72,6	13,658		15,023	5,757	16,528	17,536	18,186	19,076	19,669	510,05	20,652	0.00	21,685		23,907	25/11/52	26,358	2163.6	29,060	80,518	32,039
	10,822		11,895	X.	13,079		14,386	100	15,824	16,527	17,411	18,284	18,814	63761	19,754	613.62	20,742		22,868	1037	25,212	7.5	27,796	28,186	30,646
	10,346		11,371		12,501		18,747	14.417	15,120	15,850	16,635	677	17,959	606,81	18,856	1000	19,800	20,780	21,829	27.67.5	24,066	655753	26,533	09872	29,253
	9,870	0.00	10,846	1.873	11,922	10.00	13,109	18,747	14,417	16,120	15,859	16,695	17,103	17,449	17,959	220.8	18,856	19863	20,790	21.829	22,920	24,086	25,269	26,533	27,860
13/63	1	2	σı	•	2	•	7	0	Ø	0	=	2)	13	N.	14	3	15	9	17	18	19	20	21	83	ន

MIDDLESEX COUNTY BOARD OF SOCIAL SERVICES - SCHEDÜLE of CWA SALARIES - EFFECTIVE JUL 1, 1989

	15,919		17,511		19,267	1	21,203		23,337		25,690		27,803		782.82		30,761		33,915		37,391		41.224		
	15,399	(2) (0)	16.941	17,770	18,640	70778	20,513	21,520	22,578	200	24,856		200'22	20,77	28,352		29,770	100	32,821		36,185	3.84	39,885		X 8 8 7
	14,898	18,624	16,387	17,186	18,031	18,913	19,842	20,815	21,837	238,22	24,039	25,222	26,102	28,665	27,407	12.7	28,777	90708	31,727	88 88 88	34,979	39,728	38,565	539'0	42.518
	14,397	15,000	15,836	16,608	17,422	18.275	19,170	20,110	21,097	22.15.	23,222	3,000	25,201	25,566	26,462	25,844	27,785	28,174	30,633	32,164	33,773	\\.\X.\	37,235	(6)	41.052
	13,895	8/6/9	15,283	(0,729	16,812	17,6585	18,499	19,405	20,357	21,957	22,407	23,548	24,302	24,666	25,517	25,886	26,792	28 KP	29,539	91,016	32,566	34,185	35,905	202.00	39,586
	13,394	(Y	14,730		16,202	18,665	17,827	15,700	19,816	00,580	21,590	22,651	23,402	23,765	24,573	24,954	25,801	00012	28,445	29,697	31,361	32,823	34,575	0.00	38.119
	12,893	18,520	14,177		15,584	1 %	17,158	5/6/4	18,876		20,773	7.00	22,501	555.55	23,628	7,660	24,807	0.00	27,351	100	30,155	31,662	33,245	7635	36,652
	12,392	7.57	13,626	Š	14,984	977	16,484	17,200	18,136	200	19,956	50,536	21,602	21,865	22,681	669 82	23,816		26,257	07.5	28,948	955'08	31,915	11988	35,186
	11,892	(2,450	13,073	3/20	14,375	, Y.C.	15,812	16,584	17,396	18.246	19,141	2000	20,702	21,056	21,736	03777	22,823	72057	25,162	23, 74	27,742	29,140	30,586	22,116	33,721
	11,390		12,519	18,128	13,766		15,140	0.00	16,655	200	18,325	10,223	19,802	20,166	20,791	211.6	21,831	17.00.00	24,069	28.6	26,536	25.37	29,255	377.00	32,255
	10,889		11,968	12,518	13,157	2026	14,469	27.6	15,914	6,662	17,508	8,986	18,902	19,265	19,846	21.543	20,840	2,00	22,975	24,123	25,329		926'12	23 X 22 X	30,789
	10,388		11,415	998	12,548	S(57	13,797		15,174	15,914	16,692	30.57	18,001	8,2655	18,902		19,846	0.50	21,881	22.976	24,123		26,596		29,323
SATE.	-	6	တ		9	9	7	O	8	9		21		S			15	0	17	18	19	(3)		a	

MIDDLESEX COUNTY BOARD OF SOCIAL SERVICES — SCHEDULE MICWA SALARIES — EFFECTIVE AUL 1, 1990

1,0,007	11.		2	3	9	9	9	7	8	9	10		C:
10,007 11,439 11,960 12,437 13,012 13,536 14,064 14,560 15,117 15,643 16,106 12,718 13,064 14,786 16,467 16,647 16,628 17,788 16,266 17,788 18,266 13,145 14,837 14,837 16,847 16,847 16,847 16,848 19,848 19,848 19,848 18,848 18,848 19,848 19,848 18,848 18,848 19,848 19,848 19,848 18,848 18,848 18,848 19,848 19,848 18,848 18,848 18,848 18,848 19,848 1	100												
11,386 12,586 13,145 13,727 14,307 14,386 15,467 16,007 17,088 19,007 17,788 18,007 17,208 18,007 17,208 18,007 17,208 18,007 17,208 18,007 17,208 18,007 17,208 18,007 17,208 18,007 17,208 18,007 17,208 18,007 18,207 18	-	10,907	11,433	11,960	12,487	13,012	13,538	14,064	14,590	15,117	15,643	16,169	16,716
11,366 12,566 13,145 13,727 14,307 14,386 15,467 16,047 16,628 17,206 17,788 15,787 14,307 14,387 15,487 15,688 15,288 1	8	100			18,00	9		978.73	(5,000)	6.80			
13,175 13,816 14,454 15,004 15,733 16,374 17,012 17,653 18,293 18,933 19,572 13,175 13,816 14,454 15,004 15,733 16,374 17,012 17,653 18,293 18,933 19,572 14,487 15,816 16,807 16,803 17,408 18,004 18,714 18,718 19,424 20,129 20,834 21,539 15,803 16,710 17,488 18,206 19,043 19,820 22,437 22,131 21,539 22,431 15,803 16,710 17,488 18,206 19,043 19,820 22,437 22,131 22,232 22,432 15,803 16,710 17,488 18,206 19,043 19,820 22,597 22,431 22,039 15,803 16,710 17,488 18,206 19,043 19,820 22,597 22,431 22,039 15,803 16,710 17,488 19,241 20,096 20,984 21,872 22,431 22,432 22,432 15,804 19,847 20,782 21,737 22,188 22,432 22,431 22,039 19,847 20,838 21,831 22,823 23,816 24,809 25,802 26,733 27,706 23,174 23,177 20,838 21,831 22,823 23,816 24,809 25,807 25,139 27,706 23,177 20,838 21,831 22,823 23,816 24,809 25,807 23,188 24,188	87	11,986	12,586	13,145	13,727	14,307	14,886	15,467	18,047	16,628	17,206	17,788	18,557
13,175 13,816 14,454 15,004 15,733 16,374 17,012 17,663 18,283 18,582 19,572 14,487 15,102 15,697 15,603 17,308 18,014 18,718 19,424 20,129 20,834 21,589 15,893 16,710 17,488 18,286 19,043 19,835 20,875 21,118 21,889 21,589 15,893 16,710 17,488 16,286 19,043 19,835 22,475 22,182 22,182 15,893 16,710 17,488 16,286 19,043 19,835 22,187 22,182 22,182 15,893 16,771 20,782 21,777 22,682 22,475 22,577 23,587 15,891 19,847 20,782 21,777 22,682 23,686 24,572 25,517 26,487 27,708 15,891 19,847 20,782 21,777 22,682 23,686 24,572 25,517 26,487 27,708 19,847 20,838 21,831 22,823 23,816 24,809 25,807 26,718 27,708 27,708 20,898 21,882 22,982 23,846 25,807 26,709 26,807 27,708 27,708 20,898 21,882 22,982 23,944 25,007 26,047 27,061 26,187 20,165 27,708 20,898 21,882 22,982 23,944 25,007 26,047 27,061 28,187 20,165 20,898 21,882 22,982 23,944 25,007 26,047 27,061 28,187 20,165 20,898 27,802 27,803 27,170 26,719 26,427 20,165 27,165 27,165 20,898 27,802 27,189 27,180 27,180 27,180 27,180 20,898 27,802 27,180 27,170 26,719 26,807 27,106	Ö	5.85				2711/6	(5,637)	0,223	0.000	17,688	18,087		Č.
14,487 16,182 16,603 17,304 18,014 18,716 19,424 20,129 20,834 21,539 15,693 16,710 17,488 18,286 19,043 19,820 20,877 21,875 22,829 23,707 15,883 16,710 17,488 18,286 19,043 19,820 20,897 21,875 22,829 23,707 15,883 16,710 17,488 18,286 19,043 19,820 27,825 22,829 23,707 15,883 19,241 20,088 20,984 21,812 22,670 22,827 24,888 25,211 20,089 19,844 21,812 22,829 24,898 25,217 26,099 19,847 20,782 21,737 22,822 22,829 24,899 26,897 27,795 29,777 29,392 19,847 20,288 21,837 22,828 22,829 24,899 25,890 25,802 25,176 29,777 29,394 22,897 2	2	13,175	13,815	14,454	15,094	15,733	16,374	17,012	17,653	18,293	18,933	19,572	20,280
14,487 15,192 15,897 15,803 17,300 18,014 18,716 19,424 20,125 20,834 21,539 21,518 21,539 21,518 21,539 21,518 21,539 21,518 21,539 21,518 21,539 21,518 21,528 22,922 23,707 21,518 18,241 20,038 21,518 22,622 22,622 23,707 21,518 18,241 20,038 20,384 21,812 22,622 2	Ö	638					28		, X	00) (8)	30.03		1
15,192 16,710 17,488 18,206 19,043 19,320 20,597 21,375 22,152 22,929 23,707 16,710 17,488 18,286 19,043 19,320 20,597 21,375 22,152 22,929 23,707 16,710 17,488 18,286 19,043 19,320 20,597 21,375 22,152 22,929 23,707 16,710 19,847 20,732 21,737 22,682 23,672 22,670 23,527 24,883 26,241 26,099 19,847 20,732 21,737 22,682 23,628 24,572 25,517 26,461 27,407 28,362 19,847 20,838 21,731 22,823 23,616 24,809 25,802 26,793 27,786 23,776 19,847 20,838 21,831 22,823 23,916 24,809 25,802 26,793 27,786 23,776 20,838 21,831 22,823 23,246 25,007 26,007 26,302 26,176 23,776 20,838 21,832 22,923 23,944 25,007 26,047 27,091 26,132 29,174 30,216 31,269 20,838 21,834 25,272 26,420 27,570 28,446 29,867 31,016 32,165 33,313 34,462 20,838 27,863 29,129 30,396 31,663 32,929 34,194 36,462 36,728 31,266 20,322 20,222 30,718 32,116 32,116 34,507 36,304 41,604 46,162 20,222 30,788 32,127 36,946 38,486 40,025 41,664 46,162 20,789 32,328 33,388 35,407 36,946 34,002 41,664 46,162 20,789 32,328 33,388 35,407 36,946 38,486 40,025 41,665 41,604 46,162 20,789 32,328 33,388 35,407 36,946 38,486 40,025 41,665 41,604 46,162 20,789 32,328 33,388 35,407 36,946 38,486 40,025 41,665 41,604 46,162 20,789 32,328 33,388 35,407 36,946 38,486 40,025 41,605 44,644 46,162 20,830 32,328 33,388 33,388 34,485 40,025 41,665 41,605 44,644 46,162 20,830 32,328 33,388 33,388 34,485 40,025 41,605 41,604 46,162 20,830 32,328 33,388 33,388 33,388 34,485 40,025 41,605 41,604 44,604 46,162 20,830 32,322 30,718 33,386 33,386 33,386 33,386 33,386 33,386 33,386 33,386 33,386 33,386 33,386 33,3	1	14,487	15,192	15,897	16,603	17,306	18,014	18,718	19,424	20,129	20,834	21,539	22.083
15,043 16,710 17,488 18,286 19,043 19,820 20,587 21,375 22,152 22,929 23,707 16,710 1,748 18,281 19,180 19,77 21,812 22,670 23,527 24,388 25,241 26,099 17,527 18,383 19,241 20,088 20,954 21,812 22,670 23,527 24,388 25,241 26,099 18,847 20,782 21,737 22,682 23,628 24,572 25,517 26,461 27,407 28,352 18,847 20,782 21,737 22,682 23,628 24,572 25,517 26,461 27,407 28,352 19,847 20,838 21,831 22,823 23,815 24,809 25,802 25,793 27,786 22,776 20,838 21,882 22,928 23,264 25,007 26,047 27,091 28,132 29,174 30,216 31,269 20,838 21,882 22,928 23,844 25,007 26,047 27,091 28,132 29,174 30,216 31,269 22,975 24,124 25,272 26,420 27,570 28,719 29,867 31,016 32,165 33,313 34,462 22,975 24,124 25,272 26,420 27,570 28,719 29,867 31,016 32,165 33,313 34,462 22,975 24,124 25,272 26,420 27,570 28,719 29,867 31,016 32,165 33,313 34,462 22,975 24,124 25,272 26,420 27,570 28,719 29,867 31,016 32,165 33,313 34,462 22,975 24,124 25,272 26,420 27,570 28,719 29,867 31,016 32,165 33,313 34,462 22,975 24,124 25,272 26,420 27,570 28,719 26,226 34,194 35,462 36,728 22,975 27,875 29,225 30,587 31,663 32,929 34,194 35,462 36,728 22,975 27,875 29,225 30,587 31,683 32,325 34,194 35,462 36,728 22,975 27,875 29,225 30,587 31,683 32,325 34,194 35,407 36,345 34,192 22,926 27,926 27,926 32,716 32,116 32,116 32,116 32,116 22,926 27,926 28,727 36,945 36,345 34,196 31,005 41,644 46,182 22,927 23,028 33,968 35,407 36,945 34,196 34,105 41,644 46,182 24,027 24,027 25,427 25,427 36,945 36,047 36,047 36,047 36,047 36,047 36,047 36,047 36,047 36,047 36,047 36,047 36,047 36,047 36,047			00000	(18.5%)	8.7.4.8 8.7.4.8.8.8.8.8.8.8.8.8.8.8.8.8.8.8.8.8.	S) (S)		0000	23,875	21.110	24,000		
17,527 18,385 19,241 20,088 20,984 21,812 22,670 23,527 24,388 25,241 29,099 25,814 24,825 24,407 26,099 24,827 24,388 25,241 29,099 25,814 25,814 24,828 25,814 24,828 25,241 26,099 26,814 27,407 27,108 27,407 27,108 2	6	15,993	16,710	17,488	18,286	19,043	19,820	20,597	21,375	22,152	22,929	28,707	24,504
17,627 18,385 19,241 20,086 20,964 21,812 22,670 23,527 24,388 25,241 26,099 18,883 18,285 20,184 21,084 21,882 22,682 23,626 24,572 25,517 26,461 27,407 28,382 19,847 20,782 21,174 22,682 23,626 24,572 25,517 26,461 27,407 28,382 19,847 20,838 21,831 22,823 23,815 24,809 25,802 26,793 27,786 28,777 29,770 20,838 21,882 22,923 23,815 24,289 25,207 26,047 27,091 25,186 29,174 30,216 31,259 20,838 21,842 22,923 23,964 25,007 26,047 27,091 26,132 29,174 30,216 31,259 22,977 24,124 25,272 26,420 27,570 28,719 20,867 31,016 32,165 33,313 34,462 22,977 26,535 27,863 29,728 30,855 27,863 29,728 30,855 27,863 30,855 27,863 30,855 27,863 30,855 27,863 30,855 27,863 30,855 27,863 30,855 27,863 30,855 27,863 30,855 27,863 30,855 27,863 30,855 27,863 30,855 27,863 30,855 27,863 30,855 27,863 30,855 27,863 30,855 27,863 30,855 27,863 30,855 27,863 30,855 27,855 30,718 32,116 33,511 34,907 36,304 31,065 32,305 41,065 32,556 41,065 32,305 41,065 32,305 41,065 32,305 41,065 32,305 41,065 32,305 41,065 32,305 41,065 32,305 41,065 41,065 41,067 44,044 46,182	(-)		77.				(2)	200	22.23	2007	2.0.00		
18,001 19,847 20,792 21,737 22,682 23,636 24,572 25,517 26,461 27,707 29,352 19,524 20,792 21,1737 22,682 23,636 24,572 25,517 26,461 27,707 29,352 19,524 27,173 22,137 2		17,527	18,383	19,241	20,098	20,954	21,812	22,670	23,527	24,383	25,241	28 088	20,975
18,801 19,847 20,782 21,787 22,682 23,626 24,572 25,517 26,461 27,407 28,352 19,847 20,838 21,117 22,117 22,117 22,117 22,176 22,507 26,802 26,802 26,793 27,786 27,776 28,777 29,770 20,838 21,831 22,825 24,816 25,807 26,802 26,793 27,786 28,777 29,770 20,839 21,842 22,825 24,816 25,807 26,807 27,804 27,184 28,186 28,777 29,770 20,839 21,842 22,825 24,816 25,007 26,047 27,001 28,132 29,174 30,216 31,259 20,830 27,846 26,047 27,001 28,132 29,174 30,216 31,259 20,837 28,136 27,270 28,446 26,80 31,182 31,182 31,182 31,182 31,182 31,182 31,182 31,182 31,182	S.		30733	23 (0.			* · · · · · · · · · · · · · · · · · · ·			25.50	30 X 20	200	
19,847 20,836 21,831 22,823 23,815 24,809 25,802 26,793 27,786 28,777 29,770 20,836 21,882 22,823 23,815 24,809 25,802 26,793 27,786 28,777 29,770 20,838 21,882 22,823 23,984 25,007 26,047 27,091 26,132 29,174 30,216 31,289 22,925 24,124 25,272 26,420 27,570 28,719 29,867 31,016 32,165 33,313 34,462 22,975 26,124 25,272 26,420 27,570 28,719 29,867 31,016 32,165 33,313 34,462 26,325 26,595 27,863 29,129 30,395 31,663 32,929 34,194 35,462 36,728 37,994 27,926 29,222 30,718 32,115 33,511 34,907 35,304 37,700 39,097 40,493 41,890 22,322 30,788 32,328 33,868 35,407 36,945 40,025 41,565 43,105 44,644 46,192	63	18,901	19,847	20,782	21,737	22,682	23,626	24,572	25,517	26,461	27,407	28,352	20,230
19,847 20,838 21,831 22,823 23,816 24,809 25,802 26,793 27,786 28,777 29,777 29,770 20,838 21,842 22,923 23,844 25,007 26,047 27,091 28,132 29,174 30,216 31,259 20,838 21,882 22,923 23,964 25,007 26,047 27,091 28,132 29,174 30,216 31,259 20,838 21,882 26,047 27,091 28,445 29,874 30,216 31,259 22,875 24,124 26,272 26,266 27,570 26,719 29,867 31,016 32,165 33,313 34,462 22,875 24,124 26,272 26,420 27,570 26,719 29,867 31,016 32,165 33,313 34,462 26,326 27,876 26,286 27,89 26,867 31,016 32,165 33,313 34,462 26,327 26,286 27,86 26,867 31,016 32,462			20,220	27.77	22,119	22,066	24,558	24,863	25,896	56.876	27/1/20	7.7.5.	
20,839 21,882 22,923 23,984 25,007 26,047 27,091 26,132 29,174 30,216 31,259 20,839 21,882 22,923 23,984 25,007 26,047 27,091 26,132 29,174 30,216 31,259 22,875 24,124 25,272 26,420 27,570 28,719 29,867 31,016 32,165 33,313 34,462 22,875 24,124 25,420 27,570 28,719 29,867 31,016 32,165 33,313 34,462 25,379 26,595 27,863 29,129 30,463 31,016 32,165 33,313 34,462 25,379 26,595 27,863 29,129 30,485 31,663 32,462 36,728 37,894 27,926 27,226 30,718 32,116 32,462 36,728 37,894 41,880 27,926 29,322 30,718 32,416 34,907 36,946 31,663 31,566 31,566 31,663	4	19,847	20,838	21,831	22,823	23,815	24,809	25,802	26,793	27,785	28.777	29,770	80,762
20,836 21,882 22,923 28,007 26,047 27,001 26,174 30,216 31,256 21,882 22,875 26,420 27,350 26,446 26,53 31,772 30,216 31,256 22,875 24,124 26,772 26,719 29,867 31,016 32,165 33,313 34,462 26,326 26,327 26,420 27,570 26,719 20,867 31,016 32,165 32,164 36,462 36,726 36,736 26,329 27,863 29,129 30,395 31,663 32,929 34,194 35,462 36,726 36,736 26,326 27,826 20,557 30,395 31,663 32,956 36,462 36,726 36,726 36,726 36,306 37,226 36,726 36,726 36,306 37,226 36,726 36,306 37,700 36,967 40,025 41,565 44,644 46,182	Ö	20,248	21.242	27.5.5.5	22 225	2,2,5	20,230	26.252	37.0	× 5 (C.)	77.		
22,975 24,124 25,272 26,420 27,570 28,719 29,867 31,016 32,165 33,313 34,462 22,975 24,124 26,420 27,570 28,719 29,867 31,016 32,165 33,313 34,462 25,329 26,595 27,863 29,129 30,395 31,663 32,929 34,194 35,462 38,728 37,994 26,329 27,226 29,225 30,718 32,165 32,929 34,194 35,462 38,728 37,994 27,826 27,226 36,567 36,567 36,567 36,565 37,394 35,462 38,728 37,994 27,826 27,226 36,567 36,567 36,567 36,567 36,567 36,567 36,567 36,567 40,025 41,565 43,105 44,644 46,182	S	20,838	21,882	22,923	28,984	25,007	26,047	160,72	28,132	29,174	30,216	31,259	82,288
22,975 24,124 25,420 27,570 28,719 28,867 31,016 32,165 33,313 25,329 26,526 27,742 29,429 30,496 30,463 32,829 34,194 35,462 36,728 25,329 26,526 27,663 29,129 30,396 31,663 32,829 34,194 35,462 36,728 27,926 29,322 30,718 32,116 33,511 34,907 35,304 37,700 39,087 40,493 29,789 32,328 33,868 35,407 36,945 38,486 40,025 41,565 43,105 44,644	\$333 3				60) (60)	20,000	200	200	(S. 5.7)	55000	25.57.7.5	X	
25,929 26,595 27,863 29,129 30,395 31,663 32,929 34,194 35,462 36,728 26,929 27,526 27,263 30,395 31,663 32,929 34,194 35,462 36,728 26,525 27,526 26,527 36,505 37,235 36,526 37,235 36,526 27,826 39,716 32,511 34,907 36,304 37,700 39,097 40,483 20,789 32,326 33,721 35,907 36,304 37,700 39,097 40,483 20,789 32,328 33,868 35,407 36,945 38,486 40,025 41,565 43,105 44,644	7	22,975	24,124	25,272	26,420	27,570	28,719	29,867	31,016	32,165	33,313	34,462	36,611
25,329 26,595 27,863 29,129 30,395 31,663 32,929 34,194 35,462 38,728 27,926 27,926 29,322 30,718 32,115 39,511 34,907 35,304 37,700 39,097 40,493 40,493 26,322 30,786 32,354 36,304 37,700 39,097 40,493 40,493 30,789 32,328 33,868 35,407 36,945 38,485 40,025 41,565 43,105 40,644					27,575	000000	83.00	53	2.00	2277.83	30.50		
27,926 29,322 30,718 32,115 33,511 34,907 36,304 37,700 39,067 40,483 27,826 29,322 30,718 32,115 33,511 34,907 36,304 37,700 39,067 40,483 40,483 20,222 30,718 32,115 33,167 36,665 36,118 36,366 41,662 42,518 30,789 32,328 33,868 35,407 36,945 38,485 40,025 41,565 43,105 44,644 4,644	CR	25,329	28,595	27,863	29,129	30,395	31,663	32,929	34.184	35,462	36,728	87,884	39,281
27,826 29,322 30,718 32,115 38,511 34,907 36,304 37,700 39,097 40,493 29,222 30,786 32,324 32,324 32,324 32,326 32,326 41,565 41,565 43,105 44,644 44,644	(-)	28,595	27,875	23/255	10.55	2003	57/5	77.	51.00	37,235	0.000		
30,789 32,328 33,868 35,407 36,945 38,485 40,025 41,585 43,105 44,644	A	27,926	29,322	30,718	32,115	33,511	34,907	36,304	37,700	39,097	40,493	41,880	48.236
30,789 32,328 33,868 35,407 36,945 38,485 40,025 41,565 43,105 44,644		(X-X-2)			12.4	20 63	0.000	3) 1/23		0.00	42,518		
	83	30,789	32,328	33,868	35,407	36,945	38,485	40,025	41,585	43,105	44,644	46,182	Control

MIDDLESEX COUNTY BOARD OF SOCIAL SERVICES - SCHEDULE of OWA SALARIES - EFFECTIVE JAN 1, 1991

	S. D. Carlo	16,715		10.537		20,220		22.263		24,504		26,975		29,288		30,762		82.280	250,000	35,611		39.251		61.223		45,448	
		16,169		17,788	60000	19,572	233	21,536	22/03/2	23,707	27.87.5	26,099	27.685	28,352	77.17.	87.83		31,259	80000	34,462		37,994		39,884		48,985	
		15,843	16,416	17,206	18.057	18,933	9000	20,834	21,856	22,929	24,058	25,241	338 65	27,407	27,738	28,777	111	30,216	51.727	33,313	2000	36,728	37.3	38,564	40,468	42,518	
		15,117	16 864	18,628	20,974	18,283	03 (3)	20,129	21.11.6	22,152	23,241	24,383	255 (44.5	26,461	26,844	27,785	25) (5.5	29,174	889 00	32,165	33,772	35,462	5776	37,235	790,00	41,052	50185
2		14,590	2000	18,047	16,830	17,653	18.517	19,424	20,875	21,375	22,678	23,527	20062	25,517	25,896	26,793	476.	28,132	29,5,62	31,016	200,50	34,194	00055	35,905	37,700	39,586	11.565
7		14,084	8977.68	15,467	18,221	17,012	2.845	18,718	5885	20,597	21.878	22,670	784	24,572	24,863	25,802	C22 (37)	160,72	28,445	29,867	31,360	32,929	23/22	34,575	90000	38,118	500
· ·		13,538	(4.50	14,886	15,612	16,374	17,174	18,014	500.0	19,820	20,792	21,812		23,626	24,069	24,809	25.75.5	26,047	3.7%	28,719	(a) (b)	31,663		33,245	34,967	36,652	la de
		13,012	18,844	14,307	5,002	15,733	2090	17,308	(3.15.)	19,043	19,975	20,954	88.0	22,682	20042	23,815	28.5%	25,007	2256	27,570	6.000	30,895	31,165	31,916	33,511	35,187	7.
•		12,487	18,001	13,727	5000	15,094	3000	16,603	38.5%	18,286	19,158	20,098	1/30 1/3	21,737	22,116	22,823	23,225	23,964	25, 62	26,420	77773	29,129	29,857	30,587	82,116	33,721	, S
	The second secon	11,960	200	18,145	22/3	14,454		15,887	16,878	17,488	(8%)	19,241	Š	20,792	21,176	21,831	22,258	22,923	2,800	25,272		27,863	28,560	29,255	30.7418	32,254	898.85
Š		11,433		12,566	5/8/83	18,815		15,192	559(3)	16,710	17,52,71	18,383	19,283		0.000	20,838		21,882	27.67.5	24,124	52.00	26,595	27,280	27,926	23 (52)	30,789	828.28
		10,907	62.4.53	11,996		13,175	(3) (3) (N)	14,487	2019	15,933	(3/6/0	17,527	5856	18,901	15 X	19,847	2022			22,975	24,624	25,329	296.28		52.852		907.00
7.2		1		89	Q	9	Ö	7		8		11	2)		2	2				17	_	18	S	8	****	22	***

APPENDIX B

HEALTH & SAFETY

Notwithstanding the provisions of Article XXI of both the Supervisory and Non-Supervisory Contracts, there shall be only one (1) Health and Safety Committee. The Union shall have the right to appoint up to four (4) members of the Committee. These members may come from either the Supervisory or Non-Supervisory unit, or both. In no instance shall the aggregate exceed four (4) members.