# COLLINGSWOOD BOARD OF EDUCATION NEGOTIATED AGREEMENT BUILDING SERVICES ASSOCIATION

July 1, 2022 - June 30, 2025

RATIFIED BY THE BOARD OF EDUCATION

March 28, 2022

RATIFIED BY THE ASSOCIATION

March 30, 2022

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#### **AGREEMENT**

THIS AGREEMENT, dated April 25, 2022 is entered into between the COLLINGSWOOD BOARD OF EDUCATION (Hereinafter called the B.O.E), and the BUILDING SERVICES EMPLOYEES OF THE COLLINGSWOOD BOARD OF EDUCATION (Hereinafter called the BSE)

#### ARTICLE I - RECOGNITION

- A. It is the intent and the purpose of the parties hereto to promote and improve the school system and economic relationships and to set forth herein the basic agreement covering rates of pay, hours of work and conditions of employment to be observed between the parties hereto.
- B. The term "employees" as used in and covered by this agreement is limited to and applies only to full time building service employees, *i.e.* full time maintenance, custodial, grounds, and courier, including working leaders and employees placed in charge during absence of Supervisor of Building and Grounds, excluding any supervisory employees with authority to hire, promote, discharge, discipline, or otherwise effect changes in the status of employees.
- C. THE BOE RECOGNIZES THE BSE as the sole representative for collective negotiations concerning salaries, grievances, and conditions of employment for all employees as described in Article I Paragraph B.

#### ARTICLE II - SUCCESSOR AGREEMENT

- A. The parties agree to enter into collective negotiation over a successor Agreement in a good faith effort to reach Agreement on all matters concerning the terms and conditions of employment. Such negotiations shall begin as soon as possible after October 1 of the calendar year preceding the calendar year in which this Agreement expires. Any agreement so negotiated shall apply to all employees, be reduced to writing, and signed by the BOE and the BSE, and be adopted by the BOE.
- B. It is agreed by both parties that all negotiations and agreements shall be made through committees by both parties. Communications between the two parties shall be made by the committee chairman on one side to the committee chairman of the other side, for the purpose of arranging meetings.
- C. This Agreement shall not be modified in whole or in part by the parties except by an instrument in writing duly executed by both parties.
- D. Neither party in any negotiations shall have any control over the selection of the negotiating representatives of the other party.
- E. The Board exhibits through the length of this contract an intent not to actively promote privatization of those tasks presently performed by the BSE.

#### **ARTICLE III - EMPLOYEES RIGHTS**

#### A. Rights and Protection in Representation

The BOE hereby agrees that every employee covered by this Agreement shall have the right to organize, join and support the BSE for the purpose of engaging in collective negotiations and other legal concerted activities for mutual aid and protection. The BOE agrees that it shall not discriminate against any employee with respect to hours, wages, or any terms or conditions of employment by reason of their membership in the BSE, their participation in any activities of the BSE, collective negotiations with the BOE, or their institution of any grievance, complaint or proceeding under this Agreement or otherwise with respect to any terms or conditions of employment.

## B. Statutory Savings Clause

Nothing contained herein shall be construed to deny or restrict to any employee such rights as s/he may have under New Jersey Laws or other applicable laws and regulations. The rights granted to employees hereunder shall be deemed to be in addition to those provided elsewhere.

#### C. Just Cause Provision

No employee shall be disciplined, reduced in rank or compensation or deprived of any professional advantage without just cause. Any such action asserted by the Board, or any agent or representative thereof, shall be subject to the grievance procedure.

## D. Required Meetings or Hearings

Whenever any employee is required to appear before the Superintendent, Board, or any Committee or member thereof, concerning any matter which could adversely affect the terms and conditions of that employee's employment, then he shall be given prior notice (which will be in written form) of the reasons for such meeting or interview and shall be entitled to have a representative of the Association present to advise him and represent him during such meeting or interview. If, during the course of a conversation between a supervisor or any other administrator and an employee, facts emerge which may affect the employee's employment adversely, the employee shall have the ability to terminate the conversation for the purpose of obtaining representation before continuing the discussion. This shall not apply to conversations regarding evaluations.

#### E. Complaint Procedure

## Step 1 Criticism of Employees

Any questions of criticism by a supervisor, administrator, or Board member of any employee of his/her discharge of duties, shall be made in confidence and not in the presence of students, parents, or at other public gatherings. In the event a complaint is brought by a member of the public to any administrator or supervisor of the Collingswood School District concerning an employee and such complaint is deemed potentially serious enough to impact on the affected employee's employment, the affected employee shall be notified immediately. The employee shall have the right to review the complaint and all relevant material concerning the complaint.

## Step 2

By mutual agreement of all parties, a meeting shall be held among the complainant, employee and supervisor. The employee retains the right to be represented by the BSE, if he desires.

### Step 3

Any complaint unresolved by Step 2 may be submitted, in writing, by the complainant or the employee to the School Business Administrator, who shall forthwith forward a copy to the Superintendent or his designee and the complainant. Upon receipt of the written complaint, the Superintendent or his designee shall confer with the parties. In no case shall the Superintendent or his designee take any action against the employee unless the complainant is prepared to produce evidence to substantiate the complaint.

# Step 4

If the Superintendent or his designee is unable to resolve a complaint to the satisfaction of all parties concerned at the request of the complainant or the employee, he shall forward the results of his investigation along with his recommendation, in writing, to the Board Personnel Committee and a copy to all parties concerned.

#### Step 5

Any complaint unresolved under Step 4 may be submitted by the employee to the grievance procedure as set forth in ARTICLE IV of this Agreement and may commence at Level 3.

#### F. Personnel Records

The employee's official personnel file in the central office shall be the official record. The employee shall be notified in writing of anything entered into his/her official personnel file. The employee retains the right to review his/her personnel file annually and to petition to remove any unwarranted documents from his/her file. Such petition to remove documents may be submitted to the grievance procedure.

# ARTICLE IV - GRIEVANCE PROCEDURE

Lines of Responsibility and Procedure For the Solution of Problems

Each employee of the school district shall be responsible, through established administrative channels, to the Board of Education.

#### **PURPOSE**

Both parties agree it is their intention to secure, at the lowest possible level, an equitable solution to the problems which may arise affecting employees. Both parties agree that these proceedings will be kept as informal and confidential as may be appropriate at any level of the procedure. The parties also agree that the Grievant shall be assured of freedom from coercion.

#### **DEFINITION OF PROBLEMS**

A "grievance" is a claim by an employee or a group of employees or the Association based upon the interpretation, application, or alleged violation of this Agreement, Board policies, or administrative decisions affecting an employee or group of employees.

The "grievance" shall specify:

- 1. The nature and date of the alleged occurrence in reasonable detail.
- 2. The nature and extent of any injury, loss, or inconvenience.
- 3. The results of previous informal discussions.
- 4. The dissatisfaction with decisions previously rendered.
- 5. Expected relief or corrective action or alternatives thereof. The Chairperson of the Personnel Committee is to receive an informational copy of all "grievances" at the same time as the original is being processed.

A grievance to be considered under this Agreement must be initiated within thirty (30) days on which the grievant knew or should have known of the circumstances giving rise to the claim. A sample copy of the grievance form is included under Schedule "A" of this Agreement.

#### Level 1

Any problem will initially be discussed with the Supervisor of Buildings and Grounds, who will endeavor to resolve the problem promptly. Should the supervisor be unable to resolve the question to the satisfaction of all concerned within seven (7) school days, the problem will be reduced to writing and submitted to the BSE Grievance Committee for evaluation. Should the Committee recommend, within seven (7) school days, further processing, the problem shall be submitted to the Supervisor of Buildings and Grounds in the form of a grievance. If the Committee does not recommend further processing, the remaining steps of the procedure must be followed, if the grievant chooses to pursue the problem up to Level 4.

#### Level 2

The Supervisor of Buildings and Grounds will submit within seven (7) school days to the Business Administrator, the report submitted in Level 1, along with the supervisor's written report including all action taken to date. The Business Administrator shall meet with the BSE within five (5) school days. The Business Administrator may involve those parties in the meeting deemed necessary in the settlement of the "grievance." The Business Administrator will render a decision within seven (7) school days following the meeting.

#### Level 3

Should the results of Level 2 be unacceptable to the grievant, the grievant will present the grievance to the Personnel Committee of the Board, via the BSE's Grievance Committee within seven (7) school days. The Personnel Committee shall render a decision within fifteen (15) school days.

#### Level 4

Should the result of Level 3 be unacceptable, the grievant will file the grievance with the Board of Education Secretary within five (5) school days. The Board shall render its decision within thirty (30) school days to the Board Secretary.

#### Level 5

If the Grievance Committee is dissatisfied with the Level 4 disposition and only if the grievance is based upon an alleged violation, misinterpretation, or misapplication of the express provisions of this Agreement, the grievant may initiate a demand for arbitration within ten (10) school days of the receipt of the Level 4 disposition.

- (a) The parties may designate an arbitrator by agreement or utilize the procedures of the Public Employment Relations Commission for the selection of an arbitrator.
- (b) The arbitrator of a grievance under this Agreement shall be limited to the issues submitted and shall consider nothing else. The arbitrator shall not have the right to add to, subtract from, or modify this Agreement in any manner whatsoever. The arbitrator's determination shall be binding on both parties.
- (c) The parties shall share equally in the payment of the fees and expenses of the arbitrator. All other costs connected with the grievance shall be borne by the parties by which they were incurred.
- (d) The award of the arbitrator on grievances arising out of the interpretation, application, or performance of this Agreement shall be final and binding on both parties if rendered pursuant to the rules prescribed by the Public Employment Relations Commission (PERC).
- (e) The parties agree that any deadline listed above may be extended by mutual consent.

#### MISCELLANEOUS

- 1. Since it is important that grievances be processed as rapidly as possible, the number of days indicated at each level are maximum. Failure of the grievant to meet the next step within the specific time limit should be deemed a waiver of further appeal. Failure of the representatives of the Board to meet the specific time limit of a given level shall be deemed a waiver of that level. The time limit may be extended in the event a "grievance" is filed over an extended holiday and/or summer recess. Said extension is to be developed by mutual agreement of parties involved at a specific level.
- 2. All meetings and hearing under this procedure shall not be conducted in public and shall include only the Supervisor, parties involved, their legal and/or professional consultants. Witnesses relevant to the solution of the grievance may be summoned into the hearing room and remain only for the duration of their testimony.
- 3. If, in the judgment of the BSE, a grievance affects a group or class of employees, the BSE may submit such grievances in writing to the Business Administrator directly and the processing of such grievance shall be commenced at Level 2. The BSE may process any individual person's grievance even though the aggrieved person does not wish to do so.
- 4. All employees, including grievant, are required to follow administrative directives and Board policies under the direction of the Superintendent and administration regardless of the pendency of any grievance until such grievance is properly determined. The BSE accepts in good faith Levels 1 through 5 as the solution of professional problems.

5. In the event a grievance is filed at such time that it cannot be processed through all the steps in this grievance procedure by the end of the school year, and is left unresolved until the beginning of the following school year and could result in the harm to a party in interest, the time limits set forth herein shall be reduced by mutual consent, so that the grievance procedure may be exhausted as soon as possible.

#### **ARTICLE V - SALARIES**

The salaries of all employees covered by the Agreement are set forth in Schedule "B" which is hereto A. attached and made part hereof, dated 2022-2023 through 2024-2025.

Financial increases will be: 2022-2023 3.1% of the guide 3.1% of the guide 2023-2024 3.1% of the guide 2024-2025

The maximum salary, exclusive of overtime, for any employee in the bargaining unit placed on the salary guide will not exceed:

> Class A/B - \$66,332/\$68,389/\$70,509; Class C - \$69,588/\$71,746/\$73,970; Class D - \$78,425/\$80,856/\$83,363;

for the duration of this agreement.

Any qualified member of the bargaining unit who wishes to move to an advanced class (A/B, to C, etc.) on the salary scale shall be given first opportunity to apply for a position within the desired class. If selected for the position, the employee may seek representation when negotiating guide placement within the new class. At no time may an employee see a reduction in salary when moving from one class to a more advanced class.

- В. Employees regular pay is based on twelve months and will be paid in twenty-four equal semi-monthly installments.
- Employees working more than forty hours during any week will be paid at the rate of one and one half C. times their hourly rate for all time over the forty hours. Provided further, that the Sunday and Federal Holiday rate for the employee(s) not regularly scheduled on this day under this ARTICLE shall be two times.
- Employees will be requested to work overtime due to district emergencies. Any B.S.E, who is D. requested to work during an emergency shall receive a minimum of two hours pay for any work performed at the rate of one and one half times at the rate of the employee performing the work. This time and one half rate shall be in effect only after the employee has completed forty (40) hours of work as of the end of the regular work week. For all employees hired after June 30, 1996, the workweek will be defined as 12:01 AM Monday through 12:00 midnight Sunday. Existing employees are considered not subject to this determination. (Employees working overtime who have not worked forty regular hours during the week shall be paid regular time pay until forty hours have been completed.)
- E. On snow days, employees shall receive their regular pay only. Employees who work the first shift shall be permitted to leave when the supervisor determines that the snow assignment is completed. Dismissal time shall not be arbitrarily withheld. One employee from the second and the regular third shift employees shall work on snow days for security and/or snow removal purposes. The assignment to the second shift shall be rotational. All other second shift employees must report for snow removal duty by 9:00 AM. During periods requiring snow removal, employee start and dismissal time for each day shall

be determined by the Supervisor of Buildings and Grounds at his discretion to meet district needs. When necessary as determined by the Supervisor of Buildings and Grounds, once all employees are called in for snow removal, seasonal and student worker program employees may be called in to assist. Seasonal and student work program employees will not be called in lieu of contracted employees. The Buildings and Grounds Supervisor will deliver and publish the official start time for snow removal prior to November 1. Time that exceeds eight (8) hours in that day shall be considered overtime pursuant to Article V.C. of this Agreement.

- F. Any overtime to be assigned from Monday to Friday will be assigned to unit members. Part-time cleaners will be assigned a regular shift and will not be used to negate unit overtime by changing shifts. Substitute cleaners will only be used to cover absenteeisms.
- G. The parties recognize and are agreed that overtime work is a necessary and integral part of the operation of the schools and may be required of all personnel. The parties further are agreed that overtime should first be offered on a voluntary seniority by classification basis and on an involuntary basis when there are not sufficient volunteers.

The following rules govern the assignment and eligibility for voluntary overtime:

- 1. Overtime which involves the continuation of work in the building shall be assigned to that building's employees assigned in accordance with job classification and pursuant to the seniority list. At no time shall the difference in number of hours offered to each building level employee exceed twenty-five (25) at time of assigning by Supervisor. This work shall not be sub-contracted to a private, commercial organization for the sole purpose of avoiding overtime.
- 2. In the event the overtime work involves a special situation, work will be assigned from a district wide seniority list, in accordance with job classification. Special situation is defined as use by an outside group, state athletic tournament, borough event, or other event as mutually determined. PTA is considered a school-based group. This work shall not be sub-contracted to a private, commercial organization for the sole purpose of avoiding overtime.

Overtime work shall be offered to employees according to a rotation schedule and procedure as follows:

- 3. An overtime list by classification shall be prepared by the Board on a seniority basis and posted in each building on the basis of the most senior employee to the least senior. The list shall be updated after each pay period.
  - (a) The overtime list shall be based on seniority. The first employee on the list shall have the greatest seniority.
  - (b) Overtime assignment will be offered to the number one (1) employee on the list. The employee may accept or reject the overtime opportunity.
  - (c) If accepted, the next overtime will be offered to the next person on the list.
  - (d) If rejected, the overtime is offered to the next person.
  - (e) If all employees reject the voluntary overtime assignment the supervisor shall order, by inverse order of seniority, the employee to work the overtime. The employee may not refuse.
  - (f) Employees who refuse voluntary overtime three times will be removed from the overtime list. They will not be eligible for voluntary overtime rotation until the list is updated.

- H. Employees shall receive their paycheck on the day before a holiday when the regular scheduled payday falls on the holiday.
- I. Direct deposit to an employee-designated bank account shall be mandatory for payment of all compensation through the district payroll system. Exceptions shall be handled on a case by case basis with the cooperation of the BSE and BOE.
- J. Employees leaving their work shift early shall notify their supervisor and shall fill out a shift absence report immediately. (The notification procedure to be agreed upon by the BSE and Supervisor of Buildings and Grounds.) Employees leaving their work shift early without permission will be docked accordingly and subject to possible disciplinary action.
- K. Paid Vacation All employees are entitled to vacations with pay for each month of contractual employment on a yearly schedule as follows:

Credit for the first vacation period after initial contract will be given for each complete month, starting from the completion of the first full month to June 30 at .834 days for each full month. The summer vacation period shall be from the day after high school graduation to seven (7) days prior to Labor Day.

Scheduling of custodial vacation time will be coordinated and approved by the Supervisor of Buildings and Grounds.

Summer vacation time will be coordinated as follows:

- 1. The number of vacation slots available within a building during a week within the summer vacation period will equal one fewer than the number of full time custodians assigned to that building;
- 2. In any building with only one full time custodian, that custodian may request any available week(s) during the summer vacation period;
- 3. Custodial requests for summer vacation will be granted based upon seniority within the building.

Vacation credit is accumulated as follows for all BSE employees:

- 1. After one (1) complete year (July June): 2 weeks vacation credit
- 2. After five (5) years (July June): 3 weeks vacation credit
- 3. After ten (10) years (July June): 4 weeks vacation credit

Prorated vacation credit for the year of initial employment or termination of employment shall accumulate as follows:

- 1. Two (2) weeks = 0.834 days per month
- 2. Three (3) weeks = 1.25 days per month
- 3. Four (4) weeks = 1.367 days per month

Custodial employees with three (3) weeks vacation credit may take one (1) week during the school year; custodians with four (4) weeks vacation credit may take two (2) weeks during the school year; maintenance and grounds employees with three (3) or four (4) weeks vacation credit may take half of their accrued vacation time during the school year with Supervisor's approval. Assignment of vacation during the school year will be based on seniority across the district.

- L. The Board will pay \$350 during each year of this agreement to all BSE employees who have completed ten (10) years of continuous service and \$550 to all employees who have completed twenty (20) years of continuous service with the Board of Education. This amount will be paid to eligible employees in the July 15 pay period each year following the completion of each continuous year beyond ten (10) or twenty (20) respectively.
- M. The board of Education will approve <u>up to four</u> paid professional days for BSE officers to attend an NJEA convention or leadership conference. The actual number of days, up to four, will be equal to the number of BSE employees who achieved perfect attendance during the prior year as defined in Article VII,B: Temporary Leaves of Absence: Perfect Attendance.
- N. The Board shall provide enrollment in a credit union for all interested employees.
- O. Employees in or above the second year of employment with the Collingswood Public Schools shall be entitled to reimbursement of tuition costs for approved courses, provided that the total cost of such reimbursement to the District does not exceed \$3,000. Approval is at the discretion of the Superintendent. If the amount claimed by the eligible employees in any particular year exceeds the cost to the District as indicated above, then the amount of monies available shall be prorated among the employees claiming such reimbursement. Payment for approved work will be made upon presentation of receipted bills and evidence of successful completion of the course by May 30 of the school year in which the course. Payment will be made no later than September 1 contingent upon continuing employment in the District during the following school year. Since it is the intention of this policy to improve the services offered to the Collingswood Public Schools, staff members who terminate their relationship with the school district for any reason within a year after a payment for tuition reimbursement will be required to refund the amount of the tuition reimbursement to the district. All applications for approval and payment shall be made in writing on the form provided and must be submitted and approved prior to the start of the course.

#### ARTICLE VI - SICK LEAVE

- A. All twelve month Employees shall be entitled to twelve sick leave days each year. Unused sick leave days shall be accumulated from year to year with no maximum limit. Unused personal days will be accumulated as sick days (ARTICLE VIII 2).
- B. Employees shall be given a written accounting of accumulated sick leave days no later than September 15 of each year.
- C. The Board of Education reserves the right to request a doctor's certificate for employee absence. When an employee uses a sick day either immediately prior to or following a vacation day, a doctor's note will be required.
- D. Sick Leave Reimbursement:
  - The Collingswood Board Of Education will, upon retirement from the district, as certified by the Division of Pensions, pay the retiring employee retirement pay for the accumulated sick leave days accrued while in the employment of the Collingswood School District.
  - 1. Payment shall be made in accordance with the following conditions for those employees who retire. Maximum payment for each accumulated unused sick day shall be \$50.00 per day, with a maximum of \$7,500 for each year of the agreement. In the event that these funds are exceeded in any year, he amounts will be prorated among eligible employees.

- 2. Maximum possible number of sick days shall be 120 days.
- 3. In order to be eligible for sick leave reimbursement, employees must be retiring with a minimum of twelve (12) years experience in the Collingswood School District.

#### ARTICLE VII - TEMPORARY LEAVES OF ABSENCE

- A. All Employees shall be entitled to the following temporary non-accumulated leaves of absence, with full pay each year.
  - 1. Three (3) days of absence for personal, legal, business, household, or family matters which require absence during working hours. Application to the Employees immediate supervisor for personal leave be made at least one (1) day in advance (minimum 24 hours) and the applicant shall not be required to state the reason for taking such leave. Personal leave may not be taken the workday before or the workday after a scheduled BSE holiday or an approved vacation day.

In the case of emergency when the minimum 24 hour notice of personal day is not provided, the employee must provide to the supervisor a reason for said absence and documentation to support that reason. The documentation must support that the absence was unavoidable under reasonable circumstances.

In the event that personnel wish to request a personal day on a weekend day, said personnel must make the request at least 2 weeks in advance unless a volunteer can be identified to cover the day without incurring overtime. If no volunteers are available, the Supervisor of Buildings and Grounds has the right to adjust the schedules of other unit members to provide coverage on that weekend day without incurring overtime. Supervisor can limit approval of two (2) personal absences for custodians and one (1) personal absence for maintenance persons with reason on any given day. During peak season from May 15 through June 30, approval may be limited to a total of two (2) personal absences with reason on any given day, to be approved on a first come first served basis, unless additional absences are approved by the Superintendent.

- 2. Up to one (1) personal day not used in a contract year may be rolled over to an additional personal day to be used the following year (balance will roll to sick days). The number of personal days in any given year will not exceed four (4)
- 3. Up to eight (8) days are set aside for use under the following circumstances with no deduction of pay:
  - a. Up to five (5) days to be used for death or documented serious illness of spouse, child, parent, brother or sister, grandparent, grandchild, and corresponding in-laws. Serious family illness is a documented illness, injury, impairment or physical or mental condition that requires in-patient care in a hospital, hospice or residential medical facility.
  - b. Up to three (3) days for death of all others not listed, in paragraph 3a, with no more than one (1) day to be used for each occurrence.
  - c. Up to three (3) days for adoption of a child to be used for legal matters and family adjustments related to the adoption.
- 4. Additional days may be granted by the Board upon the recommendation of the Superintendent.
- B. Paid Holidays observed by all employees are as follows:

- \* 1. New Year's Day
- \* 2. Martin Luther King
- \* 3. Presidents' Day
  - 4. Good Friday
  - 5. Monday after Easter
- \* 6. Memorial Day
- \* 7. Fourth of July
- \* 8. Labor Day
- \* 9. Thanksgiving Day
  - 10. Friday after Thanksgiving
- \* 11. Christmas Day
  - 12. Day before and day after Christmas
  - 13. Day before New Year's Day or the last day preceding the Holiday.

Holidays that fall on Saturday or Sunday shall be rescheduled. Only those days that are noted (\*) as Federal Holidays shall be paid at the double time rate and all others shall be paid at time and one half when employees(s) are scheduled to work.

C. Up to four (4) days total may be approved as professional days collectively for members to attend the NJEA convention, above and beyond the days listed in Article V, Section N.

#### ARTICLE VIII - JOB CLASSIFICATION

- A. It is in the interest of both parties concerned to maintain the highest standards for the Collingswood School system within our means. Every employee covered by this Agreement is hired for either a specific job or a variety of jobs placed in a job classification for salary purposes as outlined in Board-approved Job Descriptions. The Supervisor of Buildings and Grounds will review and revise Board-approved job descriptions after consultation with BSE employees affected by said job description. The first review will occur during the 2013-2014 school year with subsequent reviews a minimum of every ten (10) years.
- B. The Supervisor of Buildings and Grounds has the authority to temporarily place an employee on any job, when in their opinion the employee has the capability of doing the work, to facilitate getting a job done.
- C. Employees that work in a higher classification, pursuant to sub-ARTICLE 2 above, for five consecutive days shall receive pay for the time worked in the higher classification.
- D. The Board Committee agreed that there will be a staff liaison committee, made up of the Building Service representatives and Administration. The Board committee may be requested to attend. This committee will meet at the request of either party.
- E. New employees are hired for a three (3) month probationary period consistent with Board Policy 4123. Upon completion of this probationary period the new employee will be entitled to all rights and privileges of regular employees including, but not limited to, insurance protection found under Article XII.
- F. Shared Service Employees are those employees who perform a minimum of 15 hours of shared service work between July 1 and May 31 of any contract year. The Board of Education will establish a pot of

\$5,155 to be split equally among any employee who is assigned to more than 15 hours of shared service work during the period outlined above (Oaklyn work excluded). These extra payments will be made with the June 30 paycheck.

#### ARTICLE IX - WORKING HOURS

- A. Regular workday for employees on day shift shall be eight (8) hours per day, exclusive of lunch breaks. Regular workday for employees on the second (2) and third (3) shift shall be seven hour and one half hours per day, exclusive of lunch breaks.
- B. The regular workweek shall be five days per week. Workweeks to be determined by administration to meet district needs and may include weekends.
- C. The work year shall run from July 1, to June 30.
- D. In order to provide maximum efficiency and building coverage, three standard shifts are provided; however, for the position of "floater" administration reserves the right to adjust shift hours with two weeks notice to address district needs.

1. Day-Shift(s) 6:00 a.m. to 2:30 p.m. / 7:00 a.m. to 3:30 p.m.

2. Mid-Day Shift(s) 9:30 a.m. to 6:00 p.m. Sept. 1 – Nov. 30 / Mar. 1 – day after school closing

1:00 p.m. to 9:30 p.m. Dec. 1 – Feb. 28/29

Evening shift
 Night shift
 1:00 p.m. to 11:00 p.m.
 7:00 a.m.

All shifts include one-half (1/2) hour for lunch.

E. Employees working other than the above shifts shall be paid in accordance with ARTICLE V of this Agreement.

- F. The working hours and work shifts as stated in this paragraph, pertain only to such time as schools are in session September 1 June 30. Working hours and work shifts during summer vacation (July 1 August 31) and other holiday periods shall be at the discretion of the Supervisor of Buildings and Grounds.
  - 1. The Supervisor of Buildings and Grounds, with the approval of the Superintendent, may approve a four-day summer work schedule between July 4 and the third week of August. The number of hours worked over the four days will be consistent with the number of hours worked during a regular workweek with vacation, sick, personal and other 'time off' prorated accordingly.
  - 2. On the day preceding a BSE observed holiday, as per the adopted contract and school calendar, BSE staff shall be permitted, in agreement with the Supervisor of Buildings and Grounds to leave one (1) hour before their shift ends unless given earlier dismissal time by the Superintendent of Schools or Supervisor of Buildings and Grounds.
- G. All employees shall be entitled to two (2) ten minute breaks each working day. Time at which breaks and lunch periods shall be taken will be determined by the Supervisor of Buildings and Grounds to

avoid interference with the operation of the school system. The official break time to include any travel time for personal business or travel between buildings.

H. During periods requiring snow removal or other district weather emergencies, employee start and dismissal time for each day shall be determined by the Supervisor of Buildings and Grounds at his discretion to meet district needs. The Buildings and Grounds Supervisor will deliver and publish the office start time for snow removal prior to November 1. Time that exceeds eight (8) hours in that day shall be considered overtime pursuant to Article V.C. of this Agreement.

#### **ARTICLE X - UNIFORMS**

A. For the purpose of appearance and identification, all employees shall be in uniform during the school year (September 1 through the last day for teachers) as often as possible and practical at all other times. In keeping with the above practice, the BOE agrees to reimburse every employee a maximum of \$210.00 for 2022-2023, \$210.00 for 2023-2024, and \$210.00 for 2024-2025 for the replacement of the uniform and shoes or boots. Proof of purchase must be presented to the Business Office through the Supervisor of Buildings and Grounds. Payments will be made through the voucher system within one (1) month of the submittal of all appropriate documentation.

SHIRT: BLUE COLLARED SHIRT (no print unless appropriate to Board of Education).

STANDARD BLUE WORK T-SHIRT WITH COLLINGSWOOD EMBLEM MAY

BE WORN WHEN SCHOOL IS NOT IN SESSION.

PANTS: DARK BLUE WORK PANT (jeans are unacceptable)

SHORTS: STANDARD BLUE HEMMED WORK SHORTS MAY BE WORN MAY 1

THROUGH OCTOBER 31 weather permitting.

SHOES: APPROPRIATE FOR ASSIGNMENT

At no time will slippers, sandals, clogs or bare feet be acceptable.

- B. At the start of employment the employee is required to purchase two uniforms during the probationary period. Upon being placed on the payroll as a permanent employee, said employee is then able to purchase uniforms and two pairs of shoes and/or boots to be used for work purposes. Total cost not to exceed maximum reimbursement allotted in section A above. Refunds will be made as described in paragraph 1.
- C. The BOE agrees to set up an account with a Uniform Company. Said Company to be mutually agreed upon by both Parties. All BSE employees shall go to designated company to purchase uniforms. The BOE will have the ability to choose what type of uniform will be allowed to be purchased. The uniform company will then bill directly to the BOE. Shoes and/or boots to be purchased separately at choice of employee. Total cost to the BOE not to exceed maximum reimbursement level set in Section A above. Approval of this item pending BOE's ability to make the arrangements with local company.
- D. The Board of Education will provide coveralls, appropriate snow removal clothing and gloves and floor refinishing boots for those employees which the Supervisor of Buildings and Grounds deems necessary.

#### ARTICLE XI - NEW JERSEY STATE CERTIFICATION APPLICABLE TO TRADES

- A. The BOE agrees to make annual allowances to employees holding current professional state licenses and state certifications NECESSARY to their trades and the needs of the school district --Fireman, Electrician, Plumber, etc. as follows:
  - 1. The annual stipend for a full-time employee who holds a trade license (specifically plumbing, HVAC-R, electrical, and any other trade license approved by the Superintendent) is \$1,500.
  - 2. The annual stipend for a full-time employee, other than those listed above, whose certificate or license requires (a) successful completion of a state issued exam; and (b) continuing education credits necessary for license renewal will be \$750.
  - 3. The annual stipend for a full-time employee, other than those covered above, whose certificate or license requires only successful completion of a state issued exam, including Black Seal certificate, will be \$375. All newly hired unit members may be required to participate in obtaining a Black Seal license within the first year of employment. All expenses shall be paid by the Board of Education and classes will be scheduled during the employee's workday with no loss in pay. Those who are requested to participate at the expense of the Board and are not successful following training may be dismissed.
  - 4. Required and approved travel in personal vehicle shall be reimbursed at the state-approved rate.
  - 5. Effective July 1, of each year, the Buildings and Grounds Supervisor will publish a list of all licenses or certificates held by each employee in the bargaining unit.
  - 6. Effective July 1, the Board of Education will provide the Building Services Association with a list of trade certificates and/or licenses that are necessary to the district and that will be granted a stipend. This list may include: Black Seal (Fireman), New Jersey Electrician License, New Jersey Commercial Pesticide Applicator License, New Jersey Fertilizer Applicator Certificate, Universal Refrigerant Technician Certificate, HVAC-R license, and New Jersey Plumber License. This list will be updated by the Board of Education on an annual basis.

#### ARTICLE XII - INSURANCE PROTECTION

A. The Board will offer benefits to all certificated staff working in excess of 30 hours per week. Any employee currently receiving benefits while working fewer hours than those outlined above will continue to be eligible for same benefits.

Following completion of the probationary period for new employees, the Board will offer benefits to all staff working in excess of thirty hours per week. At the discretion of the Superintendent and/or following a thirty-day review period, benefits may be offered prior to completion of the probationary period.

The Board shall have the right to provide health insurance benefits through a carrier selected by the Board after consultation with the Association provided that there is no reduction of benefits for existing employees eligible for benefits as of June 30, 2016 (called 'existing employees') from the Benchmark levels of benefits (described below) provided on June 30, 2016. The Board shall pay the full premium

for each employee and one hundred percent (100%) for each employee dependent coverage less contributions required by law and outlined below.

Beginning July 1, 2016, the Collingswood Public Schools shall make the following minimum coverage choices available to the active workforce with at least three levels of benefits made available:

a. Plan 1 = White \$15/\$25 Plan (benchmark plan for all employees newly eligible for benefits on or after July 1, 2016). The employee may "buy up" to Plan 2 or Plan 3 by paying the difference in premium. The premium share for the "buy up" plan will be calculated on the base plan premium paid by the Board as the employee is assuming 100% responsibility for the difference between the plans. Once established, any change in carrier will provide coverage equal to or better than the coverage described in Plan 1.

Any employee who was employed prior to July 1, 2016 and is currently enrolled in the Blue \$5/\$15 Plan or Gold \$5/\$15 Plan below may select, instead, the White \$15/\$25 Plan and contribute at the lower adjusted tier levels as outlined in schedule TIER. These employees may opt back into previous policy and tier during any subsequent open enrollment period.

- b. Plan 2 = Blue \$5/\$15 Plan (with gatekeeper) or a plan of equal or better coverage (benchmark option for employees with existing coverage only); Beginning July 1, 2018, Plan 2 (Blue) will incorporate a \$100 single / \$200 family, couple, parent/child "in-network" deductible into the plan.
- c. Plan 3 = Gold \$5/\$15 Plan (no gatekeeper) or a plan of equal or better coverage (benchmark option for employees with existing coverage only); Beginning July 1, 2018, Plan 3 (Gold) will incorporate a \$100 single / \$200 family, couple, parent/child "in-network" deductible into the plan.

Employees will have the opportunity to select the plan that best meets their individual needs, but only employees eligible for benefits on June 30, 2016 may select Plans 2 or 3. Any eligible employee may select Plan 1.

The BSE agrees that, dental, and prescription benefits will be consistent with the most recent CEA negotiated Agreement. All dental and prescription benefits will reflect current levels and rates as negotiated with the CEA.

- 1. As of July 1, 2016, Unit members will make contributions toward the cost of health, prescription, and dental coverage required by Chapter 78 and shall continue to contribute at Tier 4 levels once full phase-in has been reached. In addition, each Unit member enrolled in the Plan 3 Gold Insurance Plan will annually contribute by payroll deduction an additional amount equal to 6% of the employee's annual health insurance premium. The payment will be deducted over the employee's contractual year (10 month/12 month). This contribution will be deposited into a third party account called the "Cafeteria Plan" (administered by a third party) to be used for payment toward the cost of maintaining the employee's health insurance.
- 2. The employee will not be held responsible for mishandling of funds, penalties, or service charges through this premium only contribution plan.

- 3. The BSE will be given written notification of premium rates prior to September 1 of each year for notification to its members.
- 4. Any available options under IRS Section 125 regulations will be mutually agreed upon by both the BSE and BOE. In the event that an employee utilizes any of the mutually agreed upon options, any charge for these options will be collected monthly through payroll deductions. The Board will bear no cost related to an employee's selection of an option.
- 5. Any unused funds remaining in these plans shall be refunded to the plan as per IRS regulations.
- 6. Any existing employee who declines insurance protection prior to July 1, 2016 and continues to decline coverage offered by the Board without a break, and provides proof of coverage in another plan, will be paid an amount equal to 30% of the cost of the declined insurance protection according to the following schedule ½ paid January 1, ½ paid June 30. Any employee who initially declines coverage after July 1, 2013 will be paid an amount equal to 25% of the cost of the declined insurance protection or \$5,000, whichever is lesser, according to the following schedule ½ paid January 1, ½ paid June 30.
- B. All employees of the Board are covered by a Policy of Insurance under the New Jersey Laws regarding Workers' Compensation. It is essential that any employee suffering injury while carrying out his/her duties notify the school within 24 hours of such injury, however minor.
- C. The Board of Education shall provide an employee and dependent coverage prescription plan with a \$15.00 (Generic), \$25.00 (Name Brand), and \$10.00 (Mail-in) co-pay provision for a 90 day supply.
- D. The Board of Education shall continue to provide a full family dental insurance plan from July 1, 2022 through June 30, 2025.
- E. The total cost to the Board of Education for prescription and dental plans provided above shall not exceed the rates in effect on June 30, 2025.
- F. The BSE agrees to a reopener of this contract for insurance purposes only to adjust insurance coverage to be consistent with the benefits design of the CEA, if determined to be necessary. The BOE and BSE agree to adjust the individual salary rates for all BSE employees consistent with the estimated increase of the out of pocket cost associated with the new plans.
- G. Auto Vandalism Fund Each school year the Board shall provide a maximum of \$300.00 annually throughout the life of this contract to be paid at the end of the school year on a proportionate basis for any employees' automobiles damaged while on the school premises. Reimbursements shall only be made where written reports of damage had been submitted and confirmed by building administration.

#### ARTICLE XIII - BSE PRIVILEGES

A. Subject to the Superintendent's approval, the BSE shall have the right to use the facilities of the school district at reasonable times when such facilities are not in use. The BSE shall pay for the reasonable cost of all materials, service, and supplies incident to such use, and for any repairs or replacements necessitated as a result thereof.

- B. The BSE and its representatives shall have the right to meet in school buildings provided that the meeting places are not otherwise scheduled for use. The BSE shall pay reasonable costs for maintenance when such costs are incurred.
- C. Due to the twenty-four hour working schedule for the BSE members, the BOE agrees to cooperate by excusing certain employees from work in order to attend at least one meeting each month for a period of one hour without loss of pay. This would be subject to approval by the Superintendent of Schools.
- D. The provisions of this ARTICLE shall be null and void during periods of job action against the BOE.
- E. Dues for all represented employees will become a payroll deduction with the consent of the employee, in writing, to the payroll office.
- F. Children of up to two (2) employees who reside outside of the district may attend Collingswood Public Schools free of tuition, provided that the child has not been removed from other schools for disciplinary reasons or the child is already attending our schools under a district-paid tuition agreement. This section excludes any program that is based upon a lottery system or payment to the Collingswood School District. The Superintendent retains the right to determine which elementary school the students of staff members will attend in accordance with Board policy.

#### ARTICLE XIV - CHANGE IN SCHOOL CALENDAR

A. Snow days or other reasons may cause changes in the school calendar. When changes in the school calendar cause the schools to be open on days listed in ARTICLE VII, Section B all employees will report for work. Members in attendance at work on that day shall be offered one additional personal day to be used at his or her discretion in accordance with Article VII, Section A.1 above.

#### ARTICLE XV - JOB SECURITY

- A. All BSE members will receive an evaluation record each year during the month of May. In the event that a worker is required to assume additional responsibilities, work performance will be evaluated accordingly.
- B. The BOE agrees to consider upgrading an employee when a position is deemed necessary and the employee is recommended for the position by the Supervisor of Buildings and Grounds.
- C. The BOE also agrees that the BSE will be notified prior to any change in employees status.
- D. The BOE shall be the sole final determination in an upgrading and employment. Their decision is not subject to the "Grievance Procedure."
- E. An employee who is terminated, whether for reduction in force or other cause, shall have the right to appeal that termination to the Commissioner of Education, for a determination as to whether the action was arbitrary, capricious or unreasonable.
- F. Reduction in Force -- In case of a reduction in force, BSE members will be laid off in the inverse order of seniority (last hired, first RIF'ed) by classification. The BSE will be notified and consulted prior to any reduction in force.

G. If a reduction in force is necessary, all part time positions will be eliminated before full time employees are affected.

#### ARTICLE XVI - AGENCY SHOP

# A. Purpose of Fee:

If an employee does not become a member of the BSE during any membership year during the duration of the term of the most current contract, which is covered in whole or in part by this Agreement, said employee will be required to pay a representation fee to the BSE for the membership year or part thereof. The purpose of this fee is to offset the employee's per capita cost of services rendered by the BSE as majority representative.

Any public employee who pays a representation fee in lieu of dues shall have the right to demand and receive from the majority representative under proceedings established and maintained in accordance with the provisions of Chapter 477, P.L. 1979 N.J.S.A. the return of any part of that fee paid which represents the employee's pro-rata share of expenditures by the majority representative that is either in aid of activities or cause of partisan political or ideological nature only incidentally related to the terms and conditions of employment or applied toward the cost of any other benefits available only to members of the bargaining unit.

#### B. Amount of Fee

#### Notification

Prior to the beginning of each membership CALENDAR year, the BSE will notify the Board in writing of the amount of the regular membership dues, initiation and assessments charged by the BSE to its own members for the membership year. The representation fee to be paid by non-members shall not exceed 85% of said dues, fees and assessments.

#### C. Deduction and Transmission of Fee

#### 1. Notification

Once during each membership year, covered in whole or in part by this agreement, the BSE will submit to the Board a list of those employees who have not become members of the BSE for the then current membership year. The Board will deduct from the salaries of such employees in accordance with paragraph 2 below, the pro-rata amount of the representation fee and promptly will transmit the amount so designated to the BSE. First, the BSE must establish and maintain a statutory Demand and Return System, the existence and continual maintenance of which shall be certified by the BSE to the Board.

# 2. Payroll Deduction Schedule

The Board will deduct the full or pro-rata representation fee in equal installments as nearly as possible, from the paycheck paid to each employee on the aforesaid list during the remainder of the membership year in question. The deduction will begin as quickly as administratively possible.

- a. After receipt of the aforesaid list by the Board; but not sooner than 30 days following the beginning of the employee's employment.
- b. Where the employees previously served in a bargaining unit position and continued in the employ of the Board in a non-bargaining unit position or was on layoff in which event the

deduction will begin with the first paycheck paid 10 days after the resumption of the employee's employment in a bargaining unit position, whichever is later.

# 3. Termination of Employment

If an employee who is required to pay a representation fee terminates his/her employment with the Board before the BSE has received the full amount of the representation fee to which it is entitled under this Article, the Board will deduct the unpaid portion of the fee from the last paycheck paid to said employee during the membership year in question.

#### D. Mechanics

- 1. Except as otherwise provided in this Article, the mechanics for deduction of the representation fee and the transmission of such fee to the BSE will be as nearly as possible, the same as those used for the deduction and transmission of the regular membership dues to the BSE
- 2. Changes in the list provided for in paragraph C.1. will be in accordance with the present Automatic Payroll Deduction of dues.

## E. New Employees/Members of the Bargaining Unit

- 1. On or about the last day of each month, beginning with the month this Agreement becomes effective, the Board will submit to the BSE a list of all employees who began their employment in a bargaining unit position during the preceding 30-day period. The list will include names, job titles, and dates of employment for all such employees.
- 2. The date of beginning employment will have said to begin on the effective date when the employee is placed on the payroll as a permanent employee.

#### F. Notice and Information

- 1. The Board shall give the BSE, within 30 days of the receipt of a written claim, demand, suit, or other form of notice, where under employer will demand indemnification as hereunder provided, notice of said claim, demand, suit or otherwise and provide to it, copies of documents evidencing the same.
- 2. The BSE shall indemnify and hold harmless the employer against any and all claims, demands, and suites, demand and return proceedings or claims related thereto, that may arise out of the inclusion of this ARTICLE in this contract, its interpretation or its administration and implementation by the union or the employee, including legal fees and the cost of defense and damages.
- 3. The Board agrees to cooperate fully with the BSE in gathering evidence, securing witnesses, and in all other aspects of said defense in accordance with the law, Rules of the Court and the Canon of Ethics.

#### G. Definitions

1. The Calendar years versus School Year - The BSE operates under the Calendar year principle.

- 2. Clarification of the date of Permanent Employment: An employee hired in September of a given year will pay the full representation fee.
- 3. An employee hired in any following month will pay a pro-rata amount of the representation fee based on twelve (12) monthly deductions.
- 4. A permanent employee is defined as someone who is issued a permanent contract.

## ARTICLE XVII - DURATION OF AGREEMENT

- A. This agreement shall be effective July 1, 2019 and shall continue in effect until June 30, 2022, subject to the BSE right to negotiate over a successor Agreement as provided in ARTICLE III.
- B. During the term of this Agreement or until a successor Agreements is in force, proposed new rules or modifications of existing rules governing working conditions shall be negotiated between the BOE and the BSE before they are established.

| President, Collingswood Board of Education          |                                  |
|---|----------------------------------|
|   | Regan Kaiden                     |
| President/Negotiator, Building Services Association | In A                             |
|   | Andrew DeMarco                   |
| Secretary, Collingswood Board of Education          |                                  |
|   | Beth Ann Coleman, Business Admin |
| Vice President, Building Services Association       | AD.                              |
| -   | John/Longo                       |

IN WITNESS WHEREOF, the parties here to, being first duly authorized, have caused their names to be signed hereto at Collingswood, New Jersey as of the date first above stated.

# Schedule "A"

# BUILDING SERVICE EMPLOYEES GRIEVANCE REPORT

| Grievance # Grievant:   |
|---|
| 1. Date of Grievance:   |
| 2. Statement of Grievance:                                      |
| 3. Nature and extent of injury, loss, or inconvenience:         |
| 4. Result of previous discussions:                              |
| 5. Dissatisfaction with decision previously rendered:           |
| 6. Expected relief or corrective action or alternatives sought: |
| Distribution of report:   |

- 1. Business Administrator
- 2. Supervisor of Buildings/Grounds
   3. Building Service Employee
   4. Chairperson BOE Personnel Committee
   5. Employee

# SALARY GUIDES

# Class A/B

| 19-20 |                   | 20-21 |        | 21-22 |                   |
|-------|-------------------|-------|--------|-------|-------------------|
| Step  |                   | Step  |        | Step  |                   |
| 1     | <del>29,982</del> | 1     | 29,982 | 1     | 29,982            |
| 2     | 30,565            | 2     | 30,482 | 2     | <del>30,482</del> |
| 3     | 30,965            | 3     | 31,816 | 3     | <del>30,892</del> |
| 4     | 31,403            | 4     | 32,216 | 4     | 33,129            |
| 5     | 31,851            | 5     | 32,663 | 5     | 33,529            |
| 6     | 32,297            | 6     | 33,109 | 6     | 33,978            |
| 7     | 32,888            | 7     | 33,700 | 7     | 34,423            |
| 8     | 34,252            | 8     | 34,863 | 8     | 35,013            |
| 9     | 35,214            | 9     | 35,825 | 9     | 36,176            |
| 10    | 36,013            | 10    | 36,624 | 10    | 37,138            |
| 11    | 36,900            | 11    | 37,710 | 11    | 37,938            |
| 12    | 37,963            | 12    | 38,774 | 12    | 39,023            |
| 13    | 39,293            | 13    | 40,104 | 13    | 40,087            |
| 14    | 40,672            | 14    | 41,483 | 14    | 41,417            |
| 15    | 42,286            | 15    | 42,897 | 15    | 42,796            |
| 16    | 43,459            | 16    | 44,270 | 16    | 44,210            |
| 17    | 44,565            | 17    | 45,375 | 17    | 45,583            |
| 18    | 45,707            | 18    | 46,518 | 18    | 46,688            |
| 19    | 46,904            | 19    | 47,915 | 19    | 47,831            |
| 20    | 47,999            | 20    | 49,199 | 20    | 50,499            |
| Cap   | 61,838            | Cap   | 63,038 | Cap   | 64,338            |
|       |                   |       |        |       |                   |

# Salary Guides

# Class C

| 19-20 |                   | 20-21 |                     | 21-22 |                   |
|-------|-------------------|-------|---------------------|-------|-------------------|
| Step  |                   | Step  |                     | Step  |                   |
| 1     | <del>31,838</del> | 1     | <del>31,838</del>   | 1     | <del>31,838</del> |
| 2     | 32,248            | 2     | <del>- 32,238</del> | 2     | <del>32,238</del> |
| 3     | 32,648            | 3     | 32,951              | 3     | <del>32,648</del> |
| 4     | 33,069            | 4     | 33,372              | 4     | 33,433            |
| 5     | 33,530            | 5     | 33,833              | 5     | 33,833            |
| 6     | 33,964            | 6     | 34,267              | 6     | 34,267            |
| 7     | 34,914            | · 7   | 35,317              | 7     | 35,317            |
| 8     | 36,111            | 8     | 36,414              | 8     | 36,414            |
| 9     | 37,009            | 9     | 37,478              | 9     | 37,478            |
| 10    | 38,011            | 10    | 38,477              | 10    | 38,477            |
| 11    | 39,042            | 11    | 39,369              | 11    | 39,369            |
| 12    | 40,177            | 12    | 40,479              | 12    | 40,479            |
| 13    | 41,320            | 13    | 41,923              | 13    | 41,923            |
| 14    | 42,870            | 14    | 43,372              | 14    | 43,372            |
| 15    | 44,583            | 15    | 44,886              | 15    | 44,886            |
| 16    | 45,848            | 16    | 46,151              | 16    | 46,151            |
| 17    | 47,012            | 17    | 47,515              | 17    | 47,515            |
| 18    | 48,320            | 18    | 48,623              | 18    | 48,623            |
| 19    | 49,583            | 19    | 49,886              | 19    | 49,886            |
| 20    | 50,367            | 20    | 51,567              | 20    | 51,763            |
| Cap   | 64,448            | Cap   | 65,648              | Сар   | 67,496            |

# Salary Guides

# Class D

| 19-20<br>Step |                    | 20-21<br>Step |                     | 21-22<br>Step |                    |
|---------------|--------------------|---------------|---------------------|---------------|--------------------|
| 1             | <del>-40,023</del> | 4             | <del>-40,023</del>  | 1             | <del>-40,023</del> |
| 2             | <del>-40,423</del> | 2             | <del>-40,423</del>  | 2             | <del>-40,423</del> |
| 3             | <del>-40,833</del> | 3             | <del>- 40,833</del> | 3             | <del>-40,833</del> |
| 4             | 42,592             | 4             | <del>-41,254</del>  | 4             | 41,254             |
| 5             | 42,992             | 5             | 45,593              | 5             | 42,242             |
| 6             | 44,911             | 6             | 47,261              | 6             | 49,800             |
| 7             | 45,846             | 7             | 48,446              | 7             | 50,900             |
| 8             | 46,886             | 8             | 49,487              | 8             | 51,673             |
| 9             | 48,450             | 9             | 51,050              | 9             | 52,773             |
| 10            | 49,867             | 10            | 52,467              | 10            | 54,186             |
| 11            | 51,327             | 11            | 53,927              | 11            | 55,646             |
| 12            | 52,776             | 12            | 55,376              | 12            | 57,095             |
| 13            | 54,588             | 13            | 57,188              | 13            | 58,907             |
| 14            | 55,783             | 14            | 58,383              | 14            | 60,102             |
| 15            | 57,626             | 15            | 60,226              | 15            | 61,945             |
| 16            | 59,194             | 16            | 61,794              | 16            | 63,513             |
| 17            | 60,839             | 17            | 62,840              | 17            | 64,559             |
| 18            | 61,072             | 18            | 63,872              | 18            | 65,591             |
| 19            | 61,304             | 19            | 64,704              | 19            | 66,423             |
| 20            | 62,921             | 20            | 65,508              | 20            | 67,227             |
| Cap           | 71,780             | Cap           | 74,367              | Cap           | 76,067             |