Contract no. 480

INSTITUTE OF MANAGEMENT

JUN 20 1902

RUTGERS UNIVERSITY

AGREEMENT

between the

WASHINGTON TOWNSHIP BOARD OF EDUCATION and the WASHINGTON TOWNSHIP EDUCATION ASSOCIATION

Covering the period

July 1, 1991 to June 30, 1994

TABLE OF CONTENTS

Preamble

Article I	Recognition
Article II	Negotiation of Successor Agreement
Article III	Grievance Procedure
Article IV	Employee Rights
Article V	Association Rights
Article VI	Employee Work Year
Article VII	Teaching Hours and Teaching Load
Article VIII	Employment
Article IX	Salaries
Article X	Employee Assignments
Article XI	Voluntary Transfers and Reassignments
Article XII	Involuntary Transfers and Reassignments
Article XIII	Evaluation
Article XIV	Fair Dismissal Procedure
Article XV	Teacher Facilities
Article XVI	Employee-Administration Liaison
Article XVII	Sick Leave
Article XVIII	Temporary Leaves of Absence
Article XIX	Extended Leaves of Absence
Article XX	Sabbatical Leaves
Article XXI	Professional Development and Educational
	Improvement
Article XXII	
Article XXIII	Maintenance of Classroom Control and
	Discipline
Article XXIV	Insurance Protection
Article XXV	Academic Freedom
Article XXVI	Deduction from Salary
Article XXVII	Summer Assignments
Article XXVIII	Miscellaneous Provisions
Article XXIX	Duration of Agreement
	Schedule A - Teacher Salary Guides
	Schedule B - Secretary Salary Guides
	Schedule C - Co-Curricular Guides
Article IX Article XI Article XII Article XIII Article XIVI Article XV Article XV Article XVIII Article XVIII Article XVIII Article XXIII Article XXVIII Article XXVIII Article XXVIII Article XXVIII Article XXVIII Article XXVIII	Employee Assignments Voluntary Transfers and Reassignments Involuntary Transfers and Reassignments Evaluation Fair Dismissal Procedure Teacher Facilities Employee-Administration Liaison Sick Leave Temporary Leaves of Absence Extended Leaves of Absence Sabbatical Leaves Professional Development and Educational Improvement Protection of Employees Maintenance of Classroom Control and Discipline Insurance Protection Academic Freedom Deduction from Salary Summer Assignments Miscellaneous Provisions Duration of Agreement Schedule A - Teacher Salary Guides

PREAMBLE

This Agreement entered into this 25th day of June, 1991, by and between the Board of Education of Washington Township, the County of Gloucester, New Jersey, hereinafter called the "Board," and the Washington Township Education Assocation, hereinafter called the "Association," provides as follows:

. . . .

ARTICLE I - RECOGNITION

The Board hereby recognizes the Association as the A. exclusive and sole representative for collective negotiations concerning grievances and terms and conditions of employment for all regularly employed professionally certificated personnel under ten month contract or on leave approved by the Board, excluding: Superintendent, Deputy and Assistant Superintendent, Executive Director for Human Resources, Business Administrator, Purchasing Agent, Board Secretary, Director of Pupil Personnel Services, District-Wide Coordinators, Specialists, Supervisors, Managers, Child Study Team Director, Facilitator/Supervisor, Special Assistants, Principals, Assistant Principals, Vice-Principals, Director of Guidance, Department Chairpersons, Media Technician, Financial Technician, Substitute School Teachers, Adult Community Education Teachers, and all non-certificated employees except those secretaries listed below.

The Board also recognizes the Association as the exclusive and sole representative for collective negotiations concerning grievances and terms and conditions of employment for all regularly employed secretaries, excluding all others, including all Confidential and Administrative Secretaries to Superintendent, Deputy Superintendent, Board Secretary, Assistant Superintendents, Executive Director for Human Resources, Administrative Secretary in Charge of Payroll, Assistant to Superintendent for Personnel, District Bookkeeper, Office Manager for Student Personnel Services, Adult/Community Education evening personnel and substitute employees.

B. Unless otherwise indicated, the term "employees," when used hereafter in this Agreement shall refer to all employees represented by the Association in the negotiating unit as above defined unless specific reference is made for "teacher" or "secretary" and references to employees shall include both female and male employees.

ARTICLE II - MEGOTIATION OF SUCCESSOR AGREEMENT

The parties agree to enter into collective negotiations over a successor Agreement in accordance with N.J.S.A. 34:13A-1, et. seq., on or about 120 days prior to submission date of budget.

ARTICLE III - GRIEVANCE PROCEDURE

A. DEFINITIONS

- 1. A "grievance" is a written complaint by an employee or the Association based upon the interpretation, application or violation of Board policy, the Agreement and administrative decisions affecting terms and conditions of employment.
- An "aggrieved person" is the person or persons making the claim.
- 3. A "party in interest" is the person or persons making the claim and any person who might be required to take action or against whom action might be taken in order to resolve the claim.

B. PURPOSE

The purpose of this procedure is to resolve differences concerning rights of parties regarding terms and conditions of employment. Both parties agree that these proceedings will be kept as informal and confidential as may be appropriate at any level of the procedure.

C. PROCEDURE

Since it is important that grievances be processed as rapidly as possible, the number of days indicated at each level should be considered a maximum and every effort should be made to expedite the process. All time limits must be adhered to unless a modification or extension is agreed to by the Association and the Board. If such time limits are not adhered to by the Board or administration, the aggrieved may initiate action to the next step of this procedure. If the aggrieved or the Association fails to adhere to such time limits, the grievance shall be considered withdrawn. A grievance to be considered under this procedure must be initiated by the aggrieved or the Association within twenty (20) school days of its alleged occurrence or from the time when the aggrieved or Association could reasonably have known of its occurrence. All time lines established in this Article may be extended by mutual agreement between the parties to meet extraordinary developments.

In the event a grievance is filed at such time that it cannot be processed through all the steps in this grievance procedure by the end of the school year and, if left unresolved until the beginning of the following school year, could result in irreparable harm to a party in interest, the time limits set forth herein shall be reduced by mutual agreement so that the grievance procedure may be exhausted prior to the end of the school year or as soon thereafter as is practicable.

LEVEL ONE

An employee with a complaint may file a grievance in writing with his/her principal or immediate supervisor either directly or through the Association's designated representative. The principal or immediate supervisor will meet with the grievant and/or the Association's designated representative with the objective of resolving the matter. After hearing the complaint of the grievant, the principal or immediate supervisor will respond in writing to the individual or the Association's designated representative, the Board President, the Association President and the Superintendent or his/her designee.

4. LEVEL TWO

If the aggrieved person is not satisfied with the disposition of his/her grievance at Level I, or if no decision has been rendered within ten (10) school days after the grievance was delivered to the Principal or immediate supervisor, the aggrieved may, within five (5) school days after a decision by the Principal or immediate supervisor, or fifteen (15) school days after the grievance was presented to the Principal or immediate supervisor, whichever is less, file the grievance in writing with the Superintendent or his/her designee, copy sent to the Board President, stating (a) nature of grievance, including what contract provision or policy is being grieved, (b) results of previous discussion, (c) basis of dissatisfaction with the decision, (d) remedies sought.

5. LEVEL THREE

If the aggrieved person is not satisfied with the disposition of his/her grievance at Level Two, or if no decision has been rendered within ten (10) school days after the grievance was delivered to

the Superintendent or his/her designee, the aggrieved may, within five (5) school days after a decision by the Superintendent or his/her designee, or fifteen (15) school days after the grievance was delivered to the Superintendent or his/her designee, whichever is less, submit in writing to the Board President a request for a hearing before the Board.

At the option of the Board, such hearing shall be held before the full Board or a designated committee of the Board. Such hearing shall be held within twenty-five (25) school days of the request for a hearing. The aggrieved may submit written materials to the Board or the designated committee of the Board in support of his/her position at the time of his/her request for a hearing. Any such written materials shall be served on all parties in interest by the aggrieved person.

In the event that the hearing is held before the entire Board, the Board shall make a determination and notify the aggrieved person in writing within ten (10) school days of the conclusion of the hearing. In the event that the hearing is conducted before a committee of the Board, such committee may, at the option of the Board, render a final determination. In the event that the right of final determination is vested in the committee of the Board, it shall make such determination and notify the aggrieved person within ten (10) school days after the conclusion of the hearing. In the event that the hearing is conducted before a committee of the Board, the Board may, at its option, reserve the right of final determination in the full Board. In such event, the Committee of the Board shall make a report and recommendation to the entire Board and the entire Board shall thereafter make a final determination and notify the aggrieved person within ten (10) school days after the conclusion of the hearing.

6. LEVEL FOUR

a. If the Association is not satisfied with the disposition of the grievance alleging a violation of a term or condition of employment at Level Three, the Association may within fifteen (15) school days after receiving written notification of the decision by the Board or the Board Committee, as the case may be, or forty-six (46) school days after the

- request for the hearing, notify the Board that the grievance is being submitted to arbitration.
- Within ten (10) school days after such written notice of submission to arbitration, the Board and the Association shall attempt to agree upon a mutually acceptable arbitrator and shall obtain a commitment from said arbitrator to serve. If the parties are unable to agree upon an arbitrator or to obtain such a commitment within the specified period, a request for a list of arbitrators may be made to the American Arbitration Association or PERC by either party. The parties shall then be bound by the rules and procedures of the American Arbitration Association or PERC in the selection of an The arbitrator shall limit arbitrator. him/herself to issues submitted to him/her and shall consider nothing else. She/he can add nothing to nor subtract anything from this agreement.
- The arbitrator so selected shall confer with the representatives of the Board and the Association and hold hearings promptly and shall issue his/her decision not later than twenty (20) school days from the date of the close of the hearings or, if oral hearings have been waived, then from the date of final statements and proofs on the issues are submitted to him/her. The arbitrator's decision shall be in writing and shall set forth his/ her findings of fact, reasoning and conclusions on the issues submitted. arbitrator shall be without power or authority to make any decision which requires the commission of an act prohibited by law or which is clearly violative of the terms of this Agreement. The decision of the arbitrator shall be submitted to the Board and the Association and shall be final and binding on both parties.
- d. The costs for the services of the arbitrator, including per diem expenses, if any, and actual and necessary travel, subsistence expenses and the cost of the hearing room shall be borne equally by the Board and the Association. Any other expenses incurred shall be paid by the party incurring same.

D. RIGHTS OF EMPLOYEES TO REPRESENTATION

- 1. Any aggrieved person may be represented at all stages of the grievance procedure by him/herself, or, at his/her option, by a representative selected or approved by the Association. When an employee is not represented by the Association, the Association shall have the right to be present and to state its views and no settlement can be reached without notifying the Association at any level of this procedure.
- No reprisals of any kind shall be taken by the Board or by any member of the administration against any party in interest, any representative, any member of the Association, or any other participant in the grievance procedure by reason of such participation.

E. MISCELLAMEOUS

- 1. If, in the judgment of the Association, a grievance affects a group or class of employees, the Association may submit such grievance in writing to the Superintendent directly and the processing of such grievance shall be commenced at Level Two. The Association may process such a grievance through all levels of the grievance procedure even though the aggrieved person does not wish to do so.
- 2. All decisions rendered at Levels One, Two, Three and Four of the grievance procedure shall be in writing setting forth the decision and the reasons therefore and shall be transmitted promptly to all parties in interest, to the Board President, President of the Association and the Superintendent or his/her designee. Decisions rendered at Level Four shall be in accordance with the procedures setforth in Section C, paragraph 6 (c) of this ARTICLE.
- 3. All meetings and hearings under this procedure shall not be conducted in public and shall include only such parties in interest and their designated or selected representatives, theretofore referred to in this ARTICLE.

ARTICLE IV - EMPLOYEE RIGHTS

A. The Board agrees that every employee shall have the right freely to organize, join and support the Association with purpose of engaging in collective

negotiations and other concerted activities. The Board will not directly or indirectly discourage or deprive or coerce any employee in the enjoyment of any rights conferred by N.J.S.A. 34:13A-1, et. seq., or the Constitution of New Jersey and the United States. The Board further agrees that it shall not discriminate against any employee with respect to hours, wages or any terms or conditions of employment by reason of membership or nonmembership in the Association, his/her participation in any activity of the Association, collective negotiations with the Board, or institution of any grievance under this Agreement.

B. Whenever any employee is required to appear before the Board or any committee or member thereof concerning any matter which could adversely affect the continuation of such personnel in his/her office, position or employment, or the salary, or any increments pertaining thereto, then such personnel shall be given prior written notice of the reasons for such meeting or interview and shall be entitled to have a person of his/her own choosing present to advise or represent him/her during such meeting or interview.

An employee shall be entitled to have a union representative present at an investigatory interview with an administrator or supervisor which she/he reasonably believes might result in disciplinary action. This right shall not extend to post-observation or evaluation conferences.

- C. Nothing contained herein shall be construed to deny or restrict to any employee such rights as she/he may have under New Jersey Laws or other applicable laws and regulations.
- D. No employee shall be disciplined without just cause in areas ruled negotiable.
- E. Any question or criticism by a supervisor, administrator or board member of an employee shall be made in confidence and not in the presence of students, parents, or other public gatherings.
- F. Whenever an administrator changes a grade given by a teacher, the administrator will affix his/her initials to the changed grade and notify the teacher, indicating the reason for the change.

ARTICLE V - ASSOCIATION RIGHTS

A. The Association and its representatives shall have permission to use school buildings at all reasonable hours for meetings, provided that it shall have notified the appropriate building principal. Any such meeting may only be held prior to the commencement of or after the end of the employee workday; provided, however, that this shall not preclude a meeting held during the employees' duty-free lunch period.

- B. The Association shall have permission to use school equipment, subject to administrative approval and as long as such equipment remains in the same school building; including typewriters, mimeo- graphing machines, other duplicating equipment, calculating machines, and all types of audio-visual equipment at reasonable times when such equipment is not otherwise in use. The Association shall pay for the actual cost of all materials and supplies incident to such use. The Association shall pay for the cost of any repairs upon machinery that is necessitated because of Association misuse of the machinery for Association business.
- C. The Association shall have, in each school building, the exclusive use of a portion of the bulletin board in each faculty lounge.
- D. The Association shall have the right to reasonable use of the interschool mail facilities and school mailboxes.
- E. The rights and privileges of the Association and its representatives, as set forth in this Agreement, shall be granted to the Association, so long as the Association remains the majority representative of the teachers and/or secretaries; and to no other organizations representing teachers and/or secretaries.
- F. Provisions will be made to permit the representatives of the Association to function. Each elementary school shall have representatives totalling one (1) per fifteen (15) employees. Each representative shall be relieved of both morning and afternoon bus duty; provided, however, that nothing herein contained shall preclude the assignment of such elementary representatives of such bus duty under emergency circumstances.

Each secondary school shall have representatives totalling one (1) per fifteen (15) employees. Each faculty representative shall be relieved of one (1) duty period per week.

The Association shall furnish to the Board prior to the end of the then current budget year a list of the names of the representatives in each of the schools who shall receive the benefits of this paragraph.

- G. The Association President shall be granted release time to conduct Association business and maintain a liaison with the Administration and the Board of Education. Such release time shall not be during regularly scheduled class time, nor during regular or emergency faculty meetings.
- H. The Board shall provide a total of fifteen (15) days annually to be used by the representatives of the Association.
- I. Whenever any representative of the Association or any employee acting as a representative of the Association participates during working hours at the request of the Board of Education in negotiations, mediation sessions or fact-finding sessions, the employee shall suffer no loss in pay. The Board is in no way obligated by this provision to pay for the services of Association representatives who are not full time employees of the Washington Township School District.

ARTICLE VI - EMPLOYEE WORK YEAR

Teacher Work Year

- A. The school calendar for teachers shall consist of one hundred ninety-one (191) days. Four of these days shall be for snow or emergency, and if not used shall be deducted at a time determined jointly by the Association and Board of Education.
- B. The work year for teachers employed on a ten (10) month basis shall be one hundred eighty-seven (187) days. One hundred eighty (180) days shall be teaching days in keeping with the minimum required by law. A minimum of two (2) days will be allotted at the beginning of the school year for orientation purposes. One of these days shall be for teacher classroom preparation only. Two (2) days for which teachers are employed shall be for attending the N.J.E.A. Convention, and the remaining three (3) days for teachers shall be used for in-service and orientation in which the teachers shall have part in the planning.
- C. In the event that an Extended School Year Program or split sessions is instituted, the Board of Education agrees to negotiate with the Association the terms and

conditions of employment for teachers who will participate in this program.

D. In the event that the State of New Jersey and/or the Commissioner of Education and/or the County Superintendent and/or the Board of Education should mandate the closing of schools for any period of time as a direct result of the energy crisis or other national or state emergency, the Association agrees to fulfill its contractual obligations regarding the 187 day teacher work year.

Secretary Work Year

A. Office employee contracts shall be either ten or twelve months.

1. Twelve month contract

Those employees on a twelve month contract shall work from July 1 through June 30, 7-1/2 hours per day five days per week except that from the first day of school for students until the last day for students, they shall follow the teacher calendar adopted by the Board, working 7-1/2 hours per day. For informational purposes, the school calendar, as adopted, shall be attached each year to this Agreement as Appendix A. Twelve month contracts include earned vacation time as provided in Article XV. Employees shall not be required to work on July 4 and Labor Day (or the day of celebration).

Summer hours for secretaries will be eight (8) hours per day Monday through Thursday. On Fridays secretaries will work four (4) hours.

2. Ten Month Contract

Those employees on a ten month contract shall work from September 1 through June 30, 7-1/2 hours per day five days per week except that from the first day of school for students until the last day for students, they shall follow the teacher calendar adopted by the Board, working 7-1/2 hours per day. For informational purposes, the school calendar, as adopted, shall be attached each year to this Agreement as Appendix A. No vacation shall be earned.

Twelve/Ten Month Contract - Reduced Hours

Those employees on a twelve/ten month contract shall work according to the applicable contract listed in number 1 or number 2, working on a reduced number of hours per day. For informational purposes, the school calendar, as adopted, shall be attached each year to this Agreement as Appendix A. Twelve month contracts include earned vacation as provided in Article XV.

- B. All hours in excess of forty hours per week worked by an employee shall be paid at the rate of one and one-half (1-1/2) the prorated annualized hourly rate. The normal work day shall be seven and one-half (7-1/2) hours.
- C. Persons on existing contracts will not be involuntarily transferred to longer contracts.
- D. If, for emergency purposes, school shall be closed while in session, office personnel shall be entitled, at the discretion of the principal, or in his/her absence, the immediate supervisor, to leave as soon as all students have left the building. Those office employees who work in a non-student building shall be entitled to leave at the discretion of the immediate supervisor. In the event all schools are closed for emergency purposes prior to its regular scheduled opening, all office personnel covered by this Agreement shall not be required to report for work.
- E. Official calendar year paid holidays, applicable to all employees covered by this Agreement, shall be in accordance with those holidays set forth in the school calendar as attached to this Agreement. (Appendix A)

F. Vacation Policy

1. All twelve month employees shall be entitled to utilize vacation days with pay in the contract year following the one in which the vacation days were earned according to the schedule set forth in this Article. Legal holidays shall not be counted as vacation days if they fall on a working day during an employee's vacation as scheduled under this Article.

2. Vacation schedules shall be arranged and coordinated with an employee's immediate supervisor, and be submitted to the Superintendent of Schools for approval at least three weeks prior to the first day of vacation. Should a conflict in vacation scheduling arise, preference shall be given according to seniority. A maximum of five (5) days of unused vacation may be carried into the following contract year upon written request and the approval of the Superintendent.

In the first year of employment, employees who work less than one year, but more than 6 months, shall earn five (5) days vacation to be taken during the following contract year. If services are terminated by the employee during, or at the conclusion of, the first year, said employee shall not be entitled to any vacation.

 Vacation eligibility is calculated at the end of each contract year.

> Vacation Schedule

Eligibility in following contract year

(1) First contract year (If less than a full year)
Less than 6 months:
(employed under contract
after December 31) 0 days

Less than one year, but more than 6 months (employed under contract December 31 or earlier)

5 days

(2) Consecutive contract years
for which service credit was
granted:
One year thru six years
Seven years thru fourteen
years
Fifteen years or more

15 days
20 days

Vacation days earned shall be calculated on a contract year basis and shall be prorated if an individual does not complete a full contract year. One full year of credit shall be given to twelve-month employees for each

previous year of employment as a ten-month employee provided that the total length of service has been continuous.

Vacation time accrued to the date of termination of employment will be determined by years of service and prorated according to the length of time employed in the current school year and shall be taken prior to termination of service.

If an employee who has worked at least one full contract year terminates his/her service before the end of a contract year, vacation time accrued will be determined by the years of service and prorated on a full month basis to the date of termination.

Example:

15 full years of service - eligibility - 20 days

Termination days - May 11 of 15th year - (10 months)

5/6 x 20 = 16 days vacation to be taken prior to termination day.

Vacation days will be prorated on full-day basis only.

ARTICLE VII - TEACHING HOURS AND TEACHING LOAD

- A. Teachers shall indicate their presence for duty or departure in a manner deemed appropriate by the Board of Education or the Superintendent of Schools.
 - Teacher workday for kindergarten through grade five shall be seven (7) hours and fifteen (15) minutes. The teacher workday for grades six through twelve shall be seven (7) hours twenty-five (25) minutes.

Kindergarten student day shall be two (2) hours and thirty (30) minutes. Grade one through five student day shall be six (6) hours and twenty-five (25) minutes. Grade six through twelve student day shall be six (6) hours and forty-five (45) minutes.

2. Teachers may be required to remain after the regular workday, without compensation, for the purpose of attending faculty or other professional meetings. Such meetings shall be reasonably scheduled and of approximately one (1) hour duration, except as dictated by emergency circumstances.

- Teachers shall have a daily duty-free lunch period of at least forty (40) minutes duration.
- 4. Teachers may be absent from the building during their scheduled duty-free lunch periods, provided they notify the office of their departure and return.
- 5. Any teacher who is required to work beyond the normal in-school workday, as defined in paragraph 1 above, shall be compensated at the following rates:

Beginning July 1, 1991 - \$22.00 Beginning July 1, 1992 - \$23.25 Beginning July 1, 1993 - \$24.50

- B. 1. Every secondary teacher shall be granted five (5) duty-free periods per week during the student day for the purpose of instructional preparation.
 - 2. Every elementary teacher grades one (1) through five (5) shall be granted five (5) duty-free periods per week during the student day for the purpose of instructional preparation.
 - Every kindergarten teacher shall be granted four (4) duty-free periods per week during the student day for the purpose of instructional preparation.
- C. Teachers at the secondary level may volunteer for a sixth teaching period in lieu of a duty period. If there are no volunteers, the administration may assign a sixth teaching period to a teacher in lieu of a duty no more than once every three years provided this does not result in more than three (3) class preparations for that teacher. There shall be no reduction in force as a result of this paragraph.

Any teacher who teaches a sixth period in lieu of a duty period shall be compensated at the following rate:

1991-92 = \$2500

1992-93 = \$2750

1993-94 = \$3000

ARTICLE VIII - EMPLOYMENT

- A. Each employee shall be placed on his/her proper step of the salary schedule for each year (year = one half required workdays plus one day) of his/her employment except, in the case of an employee newly hired to the district, the Board and the employee may agree to credit the employee on the salary scale with a lesser number of years of experience than the newly hired employee may have earned in previous employment. Credit not to exceed four (4) years shall be given for military service as required by 18A:29-11.
- B. Tenured employees shall be notified of their contract and salary status for the ensuing year no later than May 30.

ARTICLE IX - SALARIES

- A. Employees shall be paid in semi-monthly installments, payable on the 15th and last day of the month, respectively.
- B. An employee may individually elect to have any whole dollar amount of his/her monthly salary deducted from his/her pay to be forwarded to an account of a credit union designated by the Association, provided she/he files the appropriate written request form with the business office.
 - C. When payday falls on or during a school holiday, vacation or weekend, employees shall receive their pay checks on the last previous working day.
 - Ten-month employees shall receive final checks on the last working day in June; provided, however, that the Superintendent or other designated representative of the Board shall have first certified that the employee has fulfilled his/her statutory responsibilities prior to the release of such checks. The pay schedule for any given year will be distributed to employees at the beginning of each school year.
- D. Except when State Laws or rules of the State Department of Education apply, the Board reserves the right to be the sole judge or arbitrator in interpretation of the salary guide.
- E. Upon completion of the appropriate number of graduate credit hours beyond a degree or an advanced degree recognized on the salary schedule, a teacher may apply for advancement on the salary schedule. Completion of

course work and written notification and request for the proposed change must be submitted by the teacher to the Superintendent's office prior to September 1 to affect the teacher's salary for that contract year.

An advanced degree submitted for an appropriate lane change must be in the field of education or in the current subject in which the teacher is assigned. An advanced degree not in the field of education or not in the current subject taught by a teacher, but closely related, may be approved for application to a lane change at the sole discretion of the Superintendent or his/her designee.

To be eligible for credit for a lane change, an advanced degree must have been awarded after July 1, 1979.

Credits completed on or after July 1, 1979, submitted for an appropriate lane change beyond a degree, but not in an advanced degree lane, must be in the field of education, or in the current subject in which the teacher is assigned. Credits not in the field of education or not in the current subject taught by a teacher, but closely related, may be approved for application to a lane change at the sole discretion of the Superintendent or his/her designee.

Credits completed before July 1, 1979, submitted for an appropriate lane change beyond a degree, but not in an advanced degree lane, must have been taken within an approved program leading to a higher degree in the applicant's field or work. Applicant's field of work for elementary teachers was limited to courses taken within an approved program leading to a higher degree in (a) elementary education, (b) a specific subject being taught by an elementary teacher. Applicant's field of work for middle and high school teachers was limited to courses taken within an approved program leading to a higher degree in (a) secondary education or (b) a specific subject being taught by a middle or high school teacher.

Undergraduate credits are not acceptable for credit increment on lane changes, except with the prior approval of the Superintendent.

F. 1. Salaries for all teachers included in the collective bargaining unit represented by the Association are covered by this Agreement as set forth in Schedule A, annexed hereto and made a part hereof.

- Salaries for all secretaries included in the collective bargaining unit represented by the Association are covered by this Agreement as set forth in Schedule B annexed hereto and made a part hereof.
- G. The following salary stipends shall be paid to those special services personnel employed in the positions listed below prior to the 1977-78 school year and who continue to serve in those positions.

Social Worker		\$100.00
Speech Correctionist		\$100.00
Learning Disabilities	Specialist	\$100.00
Special Education	•	\$250.00

- H. 1. The supplemental salaries to be paid teachers who are assigned to athletic and co-curricular positions for the 1991-92 school year, the 1992-93 school year and the 1993-94 school year are set forth in Schedule C and will represent an overall increase equal to the Consumer Price Index for Southern New Jersey for the previous calendar year as posted by the U.S. Department of Labor Statistics, Philadelphia Office, plus two (2) percent each year of this contract agreement.
 - A WTEA/Administration co-curricular committee will convene as necessary but not less than twice per year to review new co-curricular positions and stipends.
- I. 1. Teachers who received longevity in the 1990-91 school year shall receive longevity in 1991-92. In the second and third years of the agreement teachers who reach their 23rd, 24th, and 25th years shall receive longevity payments according to the schedule below:

```
Year 23 = salary + 1% of BA maximum
Year 24 = salary + 2% of BA maximum
Year 25 and over = salary + 3% of BA maximum
```

 Secretaries shall receive longevity payments for years as a secretary in the district according to the schedule below:

```
15 - 19 years = salary + 1% of their base salary
20 - 24 years = salary + 2% of their base salary
25 + years = salary + 3% of their base salary
```

J. Pending legislative action of minimum teacher salary, the Board and Association will determine a mutually acceptable disbursement of additional state funds in accordace with legislative guidelines.

ARTICLE X - EMPLOYEE ASSIGNMENTS

- A. 1. All teachers shall be given written notice of their class and/or subject assignments, building assignments and room assignments for the forth-coming year by May 31. If changes are made in such assignments after May 31, the teachers affected and the Association shall be notified immediately. Such teachers or the Association may request a meeting with the Superintendent or his/her designee to discuss the need for such changes within ten (10) calendar days of the notification of the change. Subject assignment shall include the title, grade and level of instruction for all classes to be taught.
 - The Superintendent shall give notice of assignments to new teachers as soon as practicable, and except in cases of emergency, not later than August 15.
 - 3. Teachers holding appointments to co-curricular positions in any given school year and who will be recommended for reemployment in those positions for the following school year shall be notified of their appointments within sixty (60) days of the end of the season/activity or June 30, whichever comes first.
- B. 1. Schedules of employees who are assigned to more than one school shall be arranged so that they provide reasonable time for interschool travel.
 - 2. Employees who may be required to use their own automobiles in the performance of their duties and employees who are assigned to more than one building per day shall be reimbursed each year of the agreement for all such travel at the IRS Car Mileage Costs rate as published by the IRS in January of that calendar year.
 - 3. Employees will not have to maintain odometer readings for known established distances between buildings and these distances shall be determined through Joint Road Audits or from a review of existing established distances provided by the Superintendent.

ARTICLE XI - VOLUNTARY TRANSPERS AND REASSIGNMENTS

- A. 1. No later than ten (10) school days after a vacancy becomes known, the Superintendent or his/her designee shall deliver to the Association and post notice of said vacancy in all school buildings. In addition to the listing of the known vacancies, a listing of anticipated positions shall be posted.
 - 2. Employees who desire a change in assignment or who desire to transfer to another building shall file a written statement of such desire with the Superintendent or his/her designee no later than ten (10) school days after notice of position has been posted.

ARTICLE XII - INVOLUNTARY TRANSFERS AND REASSIGNMENTS

- A. Notice of an involuntary transfer or reassignment shall be given to employees within one (1) calendar week of the decision.
- B. In the event that an employee objects to the transfer or reassignment, upon the request of the employee, the Superintendent or his/her designee shall meet with him/her. The employee may, at his/her option, have an Association representative present at such meeting.

ARTICLE XIII - EVALUATION

A. TEACHER EVALUATION

- 1. All monitoring or observation of the work performance of a teacher shall be conducted openly and with full knowledge of the teacher.
- 2. Observation and evaluation of nontenured teaching staff members shall be conducted in compliance with New Jersey Administrative Code Title 6:3-1.19.
- 3. Observation and evaluation of tenured teaching staff members shall be conducted in compliance with New Jersey Administrative Code Title 6:3-1.21.

B. SECRETARY EVALUATION

1. Principals and supervisors shall keep the employees informed as to whether or not the kind of service they are rendering is satisfactory in terms of the standards of the school district. Written evaluation reports are to be sent to the employees by the principal and/or supervisor with copies

forwarded to the Superintendent once each year for all tenured personnel and twice each year for nontenured personnel, prior to April 1.

- 2. If a reasonable period of time remains following a negative evaluation by a principal or supervisor prior to April 1, the secretary receiving a negative evaluation may request one or two additional evaluations.
- 3. Written evaluations shall be given to the employee for his/her signature and comments prior to submission of the reports to the Superintendent.

C. PERSONNEL FILES

- 1. Evaluation reports filed in the employee's personnel file shall be signed by both the evaluator and the employee.
- 2. An employee shall have the right to review the material in his/her personnel file at least once every year. An employee who desires to review his/her file must schedule an appointment for review with the personnel office at least 24 hours in advance.

An employee shall have the right to indicate those documents and/or materials in their file which she/he believes to be obsolete or otherwise inappropriate to retain. Said documents shall be reviewed by the Superintendent or his/her designee; and if, in fact, they are obsolete or otherwise considered inappropriate to retain, they shall be destroyed. Disputes over the retention or destruction of said documents shall be grievable to the Superintendent's level only.

3. No material derogatory to an employee's conduct, service, character, or personality shall be placed in his/her personnel file unless the employee has had an opportunity to review the material. The employee shall acknowledge that she/he has had the opportunity to review such material and must affix his/her signature to the copy to be filed with the

express understanding that such signature in no way indicates agreement with the contents thereof. The employee shall also have the right to submit a written answer to such material and his/her answer shall be reviewed by the Superintendent and/or designee and attached to the file copy.

- 4. Although the Board agrees to protect the confidentiality of personal reference, academic credentials, and other similar documents, it shall not establish any separate personnel file which is not available for the employee's inspection.
- 5. No material of a derogatory nature shall be added to nor removed from an employee's personnel file without the notification of the employee. Such notification shall require that the employee sign the material to be filed even though she/he may disagree with its contents.

C. COMPLAINTS

1. Any complaints regarding an employee made to any member of the administration by any parent, student, or other person, which are used in any manner in evaluating an employee, shall be promptly investigated and called to the attention of the employee. The employee shall be given an opportunity to respond to and/or rebut such complaint. The employee shall have the right to representation at any meeting or conferences the employee is requested to attend regarding such complaint.

D. EVALUATION INSTRUMENT

1. A joint Board-Administrator-Association Advisory Committee shall be continued for the purpose of improving evaluation procedures and instruments to be used within the scope of this Article. The Committee membership should be based upon equal representation of the groups involved; five (5) Board/ Administration, and five (5) Association members to be appointed by the Association.

ARTICLE XIV - FAIR DISKISSAL PROCEDURE

A. MOTIFICATION OF DISMISSAL

On or before April 30 of each year, the Board shall give to each fully certified nontenured teacher continuously employed since the preceding September 30 either:

- a. A written offer of a contract for employment for the next succeeding year or
- b. Notice that such employment shall not be offered.

B. JUSTIFICATION OF DISMISSAL

Any nontenured teacher who receives notice that such employment shall not be offered shall be entitled to the benefit of the procedures set forth in N.J.S.A. 18A:27-3.2 and N.J.A.C. 6:3-1.20. When such procedures have been concluded, any further appeal by such teacher shall be to the Commissioner of Education.

C. TERMINATION OF CONTRACT

Subject to paragraph D below, the employment contract of any nontenured employee may be terminated at any time by either party giving to the other 30-day notice in writing of intention to terminate. Upon application of such employee, the Board may waive such 30-day notice and permit the unit employee to terminate his/her employment in less than 30 days in situations involving emergencies or other justifiable reasons.

D. PROBATIONARY PERIOD

Each newly hired secretary shall be deemed to be a probationary employee and serve an initial 90 day term. The Board shall be entitled to terminate the employment of any such probationary employee at any time within said 90-day period.

ARTICLE XV - TEACHER FACILITIES

- A. It is considered by the Board and Association that the following facilities and materials are desirable:
 - 1. Space in each classroom in which teachers may store instructional materials and supplies.
 - 2. A teacher work area containing equipment and supplies to aid in the preparation of instructional materials.

- A faculty lounge.
- A serviceable desk and chair for each teacher.
- Convenient access to a telephone.
- 6. Teacher rest rooms, separate for each sex.
- 7. Off-street parking facilities which shall be free, adequate, paved and maintained for exclusive teacher use.
- Closet space for personal articles.
- Appropriate teaching material including texts, chalkboards, dictionaries, supplies.
- 10. All classrooms shall be kept clean and orderly by the appropriate personnel each day.
- B. Upon request of the Association, vending machines may be installed in teacher's lounges or lunchroom areas.

ARTICLE XVI - EMPLOYEE/ADMINISTRATION LIAISON

- A. The Association shall select a Liaison Committee for each building which shall periodically meet with the principal or designated supervisor, during the school day, for the duration of the school year to review and discuss local school problems and practices, and to play an advisory role in the revision or development of building policies. Areas for consideration shall include but not be limited to such matters as curriculum, textbooks, distribution of materials and supplies, discipline and parent visitation. Said committee shall consist of not less than one (1) member for every twenty (20) members in the school building, but shall in no event have more than five (5) members.
- B. The Association's representatives shall meet with the Superintendent at least once a month during the school year, unless the parties decide otherwise, to review and discuss current school problems and practices and the administration of this Agreement.

ARTICLE XVII - SICK LEAVE

- A. All permanent, regular full time and regular part time employees shall be granted yearly sick leave as follows to be used only for illness:
 - 10 month term = 10 days
 12 month term = 12 days

In the first year of employment, those individuals hired after the beginning of that contract or school year will receive sick leave allowance on a prorated basis.

Said sick leave may not be used for any other reason. Use in violation of this Agreement shall constitute grounds for disciplinary action. All days of sick leave not utilized within the current school year shall be accumulative, to be used for additional sick leave as needed in subsequent years.

- B. If any employee is absent three (3) consecutive days, a doctor's certificate concerning the illness shall be presented upon request of the Superintendent or his/her designee. Employees shall notify the principal's office or his/her designee of absence due to illness as early as possible, but no later than one and one-half (1-1/2) hours before the commencement of the individual employee's workday. Notification should be made the evening preceding the absence, when possible.
- C. Upon termination of employment, an employee may request and the Board shall grant a certificate stating the employee's accumulated unused sick leave.
- D. Reemployment by the Board of an employee will not reinstate past accumulated sick leave; however, in the case of a non-tenured employee released due to reduction in force and reemployed within the next school year, past accumulated sick leave will be reinstated.
- E. The Board may, at its discretion, in the event an employee exhausts all accumulated sick leave, pay said employee the difference between the substitute's pay and the daily pay of the employee (the daily pay of the employee to be calculated at 1/200 of the net annual contractual salary for 10 month certified employees, 1/217 for noncertified 10 month employees, and 1/260 of the net annual contractual salary for 12 month noncertified employees).

- F. The total accumulated sick leave which has accrued to each employee, whether through prior unused annual sick leave or unused personal days by prior contractual arrangement, shall be calculated as of June 30, 1977. Nothing in this agreement shall infringe upon said prior accumulated sick leave which has accrued through June 30, 1977. From and after July 1, 1977, any additional accumulated sick leave shall only accrue with respect to unused annual sick leave. For the purpose of any future legislation which mandates payment by the Board on retirement or otherwise for unused accumulated sick days, only the following shall be deemed to be in the category of accumulated unused sick leave:
 - All accumulated unused sick leave which had accrued through June 30, 1977, either through prior unused annual sick leave or unused personal days by prior contractual arrangement;
 - 2. All accumulated unused sick leave which had accrued on or after July 1, 1977, through unused annual sick leave only.

It is the intention of this subparagraph to exclude from the category of "accumulated unused sick leave" for purposes of any such future legislation any unused personal days which accrue on or after July 1, 1977, and which in accordance with ARTICLE XVIII (F) are eligible, if unused in the year granted, for use in future years for illness.

Employees will be reimbursed for unused sick leave upon retirement using the following schedule:

Teachers shall be based on the per diem BA minimum salary schedule as follows:

10 - 15 years in WT = 1 day for every 4 accumulated days

16 - 20 years in WT = 1 day for every 3 accumulated days

21 - 24 years in WT = 1 day for every 2 accumulated days

25+ years in WT = 1 day for every 1 accumulated days

Secretaries shall be based on the per diem Secretary IV minimum salary schedule.

A teacher who is retiring shall be reimbursed for his/her unused sick leave to a maximum of \$15,000.

A secretary who is retiring shall be reimbursed for his/her unused sick leave to a maximum of \$5,000.

In the event of an employee's death while employed by the district, sick leave reimbursement due the employee shall be paid to the employee's designated beneficiary.

Employees shall be given a written accounting of accumulated unused personal days no later than June 30 of each year. Personal days cannot be carried over to the following year for personal day use.

ARTICLE XVIII - TEMPORARY LEAVES OF ABSENCE

- A. All temporary leaves of absence with or without pay are granted by the Superintendent of Schools or his/her designee and, except in emergencies, must be requested and approved in advance.
- B. Employees may be granted up to five (5) days' leave for a death in the immediate family. Immediate family shall consist of husband or wife, mother, father, parents-in-law, brother, sister, child or any person standing in loco parentis.

Such leave shall not be deducted from sick leave.

- C. Absence of an employee due to an injury which is compensable under the New Jersey Workers' Compensation Act shall not be considered as part of sick leave.
- D. An employee absent on jury duty shall not be required to deduct such absence from sick leave. Such employee shall be reimbursed the difference between their prevailing rate of pay and amounts received for jury service.
- E. An employee required by the Board to attend a court of law on school related matters shall be reimbursed full pay. An absence for such reason shall not be considered a part of personal days.
- F. Absence for personal business, as approved by the Administration, such as settlement of house, death of distant member of the family or friend, or accident, shall not exceed five (5) days during the school year for teachers and three (3) days during the contract year for secretaries. Two (2) of the five (5) days for

teachers are to be approved without the teacher providing specific reasons, however, no personal days without reason may be used immediately before or after a holiday. Absences in excess of five (5) days for teachers or three (3) days for secretaries shall be with pay at the discretion of the Superintendent or his/her designee.

The term "personal business" connotes a serious personal situation that cannot be handled outside of school hours.

Personal days may be utilized for attendance at any type of judicial proceedings or in connection with religious holidays when the laws of the religion prohibit working on that specific day or when it is not possible to fulfill religious obligations connected with a holiday outside of school hours.

The days specified herein for personal leave shall not be cumulative if not used in the year granted, except in those conditions listed below. Personal leave may be used for illness in the year granted, provided that such employee has exhausted his/her annual sick leave and all accumulated sick leave. Unused personal leave may also be used in future years for illness, provided that such employee has exhaused all his/her annual sick leave and all accumulated sick leave. However, from and after July 1, 1977, any unused personal leave accruing after such date (which is herein made eligible for use in future years for illness where the employee has exhausted all annual and accumulated sick leave) shall not be deemed "accumulated unused sick leave," as defined in Article XVII (F), for purposes of any future legislation mandating payment by the Board on retirement or otherwise for accumulated unused sick leave. It is the intention of this subparagraph that from and after July 1, 1977, separate record shall be maintained for "unused personal days" which accrue after July 1, 1977, and are eligible for use in future years for illness in the event that an employee has exhausted all annual and accumulated sick leave, but that such a record of "unused personal days" shall in no event be deemed to be "accumulated unused sick leave" for the purpose of such legislation.

ARTICLE XIX - EXTENDED LEAVES OF ABSENCE

A. A female employee may utilize credited sick leave days for disability due to pregnancy, childbirth and recovery. Use of such sick leave for disability outside of a period of a month before and a month after delivery will require verification in writing from the attending physician if requested by the Board. Such employee shall have the option of requesting and shall be granted leave for a similar period without pay.

- B. 1. A teacher under tenure who wishes a child care leave following the adoption of a pre-school age child(ren) or birth of such teacher's child may request and shall be granted such leave without pay for up to one (1) and one-half (1/2) years and shall return on the first day of any marking period within that period of time.
 - 2. A secretary under tenure who wishes a child care leave following the adoption of a pre-school age child(ren) or birth of such secretary's child may request and shall be granted such leave without pay for up to one (1) and one-half (1/2) years and shall return on the first day of any month within that period of time.
- C. A non-tenured employee who wishes a child care leave following the adoption of a pre-school age child(ren) or birth of such employee's child may apply for and shall be granted such leave without pay for the remainder of the school year in which the leave starts.

Such leave shall not extend beyond the end of the employee's contract for the school year in which leave is granted, nor shall the granting of such leave constitute a promise of reemployment for the following school year. Determination of whether the nontenured employee on such leave will be reemployed for the following year will be made on, or prior to, April 30 for teachers, May 30, for secretaries. The time for which such leave is granted shall not count toward fulfillment of the time requirements for acquiring tenure.

- D. 1. The Superintendent shall be notified of a pregnancy by the end of the sixth month. At least sixty (60) days before the due date the employee shall notify the Superintendent of the option or combination of options outlined above that the employee plans to exercise.
 - 2. An employee shall not be reassigned to work until after the presentation of medical certification of capability to perform necessary duties if such certification is requested by the Superintendent.

3. If an employee decides not to return from a child care leave, the employee shall notify the Superintendent by giving written notice of resignation at least (60) days before the leave expires.

ARTICLE XX - SABBATICAL LEAVES

- A. A teacher may, on recommendation of the Superintendent, be granted sabbatical leave of absence for purpose of approved study, travel, or health for a period not exceeding one year if the teacher has been continuously employed by the Board for a period of at least seven (7) years.
- B. A teacher on sabbatical leave shall receive one half of the annual salary to which she/he would have been entitled had she/he remained in the school system during that period.
- C. Requests for sabbatical leave of absence shall be made to the Superintendent before November 1 for each school year. Teachers so requesting sabbatical leave shall be notified of the Board's action on the request by January 1.
- D. Prior to commencing the sabbatical leave, a teacher shall enter into a contract for return to active service in the district for a period of at least two (2) years after expiration of such leave. Such contract shall provide for the return of all money received while on sabbatical leave plus six percent (6t) interest in the event that teacher does not return to active service, provided, however, that such reimbursement shall not be required where the failure is due to pregnancy, total incapacity or other incapacity of a physical or mental nature. A determination concerning such a return of funds received while on sabbatical leave shall be within the sole discretion of the Board.
- E. A teacher returning from sabbatical leave shall be placed on the step on the salary schedule she/he would have attained had she/he remained in the district. Any addition benefits granted to regular teachers shall automatically apply to a teacher on sabbatical leave.
- F. Seven (7) teaching years must have passed since a prior sabbatical leave in order for a teacher to become eligible for a second sabbatical leave.

- G. Before any teacher becomes entitled to a second sabbatical leave, eligible teachers who have never received sabbatical leave will be given preference.
- H. All programs of study in which teachers are enrolled shall be approved by the Superinendent and the Board in writing and shall be successfully undertaken within the sabbatical leave. However, these may be completed after the termination of the sabbatical.

ARTICLE XXI - PROFESSIONAL DEVELOPMENT AND EDUCATIONAL IMPROVEMENT

- A. Tuition costs incurred by teachers shall be reimbursed by the Board of Education under the following terms and conditions:
 - 1. Tuition costs eligible for reimbursement must be for courses in the field of education or in the current subject being taught by a teacher. In addition, courses not in the field of education or not in the subject area being taught by a teacher, but closely related, may be approved for reimbursement at the sole discretion of the Superintendent or his/her designee. Courses taken for which reimbursement is requested must be approved by the Superintendent or his/her designee in advance of enrollment. Reimbursement will not be made until satisfactory evidence of having received a passing grade is presented.
 - Reimbursement for actual tuition costs incurred by a teacher shall be limited to the total tuition costs for twelve (12) graduate credit hours in effect in the New Jersey State College System.
 - 3. The date on which a course is completed will determine the contract year in which the credits will be applicable for reimbursement.
 - 4. Nontenured teachers shall be eligible for reimbursement at the level set forth in Subsection 2
 above, for tuition costs incurred for graduate
 credits earned during a period after the award of a
 first-year contract, but prior to the commencement
 of work under a tenure contract; provided, however,
 such reimbursement shall not be payable to such
 teacher unless and until said teacher has commenced
 work under a tenure contract.

- Upon satisfactory compliance by the teacher with 5. all of the terms and conditions set forth in the preceding subsections, such teacher shall be paid his/her reimbursement entitlement on either October 1 for the prior Spring and Summer course work taken, or April 1 for the prior Fall course work taken; provided that the teacher is still in the employ of the Board on such date. Such payment shall be further conditioned on said teacher remaining in the employ of the Board for the remainder of the current school year. In the event that such teacher shall leave the employ of the Board prior to the expiration of the school year in which such reimbursement entitlement has been paid, such teacher shall be obligated to refund to the Board the entire reimbursement entitlement paid to him/her during such school year, and for such purpose, the Board shall be empowered to deduct said sum from such teacher's salary payments.
- No teacher shall be eligible for tuition reimbursement in connection with tuition costs incurred which are paid by the Veteran's Administration or any other outside agency.
- 7. A WTEA/Administration professional development committee will convene as necessary but not less than twice per year to review professional development activities for district credit towards lane changes.

ARTICLE IXII - PROTECTION OF EMPLOYEES

A. WORKING CONDITIONS

The Board of Education will make every effort to ensure safe working conditions. In the event of disorder or disruption in the regular school program, the Association shall have the right to meet with the Board on matters regarding employee safety.

B. LEGAL ACTION

Whenever any action is brought against an employee before the Board or before the Commissioner of Education of the State of New Jersey which may affect his/her employment or salary status, the Board of Education shall reimburse him/her for the cost of his/her defense if the action is dismissed or results in a final decision in favor of the employee. This shall not apply to any charges filed by the Board against the employee.

C. ASSAULT UPON AN EMPLOYEE

1. An employee shall immediately report any case of assault or battery upon his/her person arising out of or in connection with his/her employment duties. Such matters shall be immediately reported to the Principal or immediate supervisor.

The Board shall give full support including legal assistance where required.

- When absence arises out of or from such assault or injury, the employee shall be entitled to full salary and other benefits for the period of such absence and shall not forfeit any sick leave or personal leave unless pending litigations would be continued to settlement and such settlement or judicial finding indicates that the employee was the aggressor.
- 3. An employee shall suffer no loss of leave or salary if assaulted on duty except if the employee is found to be the aggressor.
- The Board shall reimburse an employee for damage or 4. destruction to his/her clothing, or other personal property which is on school property with the knowledge and prior written approval of the Building Principal, sustained as result of an unprovoked assault while the employee is acting within the course of his/her employment. The employee shall forthwith file a written report with the Building Principal or immediate supervisor detailing the assault and the property loss involved. Reimbursement shall be based on depreciated value of the property damaged or destroyed and it shall not exceed the amount of \$100 or the employee's insurance deductible, if any, whichever is the lesser.

Damage or destruction to motor vehicles is not reimbursable.

ARTICLE XXIII - MAINTEMANCE OF CLASSROOM CONTROL AND DISCIPLINE

A. A definition of the duties and responsibilities of all teaching personnel pertaining to student discipline shall be reduced to writing by the Superintendent and

- shall be presented to each teacher at the beginning of each school year or be included in the teachers' handbook or other publication of procedures or practices authorized by the Board of Education.
- B. When, in the judgment of a teacher, a student requires the attention of the principal, assistant principal, a counselor, psychologist, physician or other specialist, he/she shall so inform his/her principal or immediate superior. The principal or immediate superior shall arrange as soon as possible for a conference among him/herself, the teacher, and an appropriate specialist to discuss the problem and to decide upon appropriate steps for its resolution.

ARTICLE XXIV - INSURANCE PROTECTION

- A. The Board will provide and pay for health care protection for individual and full family coverage pursuant to the New Jersey State Health Benefits Plan in effect June 30, 1991. Both individual and full family protection will be extended at the Board's cost.
- B. The Board shall provide all employees with a description of health care insurance coverage and a description of the conditions of the coverage and the individual limits thereof.
- C. During the term of this contract, the Board of Education shall provide and pay for dental, prescription and Employee Assistance Program (EAP) programs for individual and full family coverage at the level of benefits or equivalent, as described in the Delta Dental Plan of New Jersey Inc., Blue Cross/Blue Shield, and Gloucester County Schools Consortium contracts effective June 30, 1991, for each employee who shall be eligible for and shall be enrolled in a prescription drug and dental plan through a company to be selected by the Association and approved by the Board. Eligibility for enrollment for benefits shall be governed by and be subject to any restrictions imposed by the plan established by the selected company. Any such plan may provide for coverage for individual employees and their eligible dependents and may contain a deductible.

The Board's total contributions for the dental, prescription, and EAP programs combined premiums shall not exceed \$1,250. per employee in the 1991-92 school year, \$1,500. per employee in the 1992-93 school year, and \$1,750. per employee in the 1993-94 school year. Any premium or cost of any such enrolled employee and/or his/her eligible dependents in excess of the Board's

maximum contribution of per year shall be borne by such employee either through direct payments by such employee or, at the option of the Board, through salary deductions.

Should an employee opt to withdraw from either dental or prescription coverage as an alternative to the payment of an additional contribution, above the Board's premium limit, the Board will contribute the appropriate premium to an escrow account to be distributed to the members of both the dental and prescription programs at the end of the contract year, in an amount not to exceed the cost of each member's additional contribution.

- D. To be eligible for insurance protection described in Paragraphs A, C or D above, an employee must be employed twenty (20) hours or more per week.
- E. In case of an employees death, health benefits coverage for surviving family members shall continue for six (6) months at Board expense.

ARTICLE XXV - ACADEMIC FREEDOM

Academic freedom shall be guaranteed to teachers, and no special limitations shall be placed upon study, investigation, and presenting and interpreting facts and ideas concerning man, human society, the physical and biological world and other branches of learning, which do not conflict with the philosophy, underlying principles, objectives and content of the courses of study adopted by the Board of Education.

ARTICLE XXVI - DEDUCTION FROM SALARY

A. The Association shall indemnify, defend and saveharmless the Board of Education against any and all claims, demands, suits or other forms of liability that shall arise out of or by reason of action taken by the Board in reliance upon salary deduction authorization cards submitted for individual members by the Association to the Board of Education.

ARTICLE XXVII - SUMMER ASSIGNMENTS

Reading specialists, librarians, and guidance personnel shall be paid per diem for any work done during summer assignments. All other personnel will be paid the agreed upon hourly rate as set forth in Article VII.

Reading specialists, librarians, and guidance personnel asked to work during the summer months shall be notified by May 1.

ARTICLE XXVIII - MISCELLANEOUS PROVISIONS

A. MANAGEMENT RIGHTS

Except as otherwise specified in this Agreement, the Association recognizes that the Board has responsibility and authority to manage and direct, on behalf of the public, all of the operations and activities of the school district to the full extent authorized by law.

The Board of Education retains the right, in accordance with applicable State and Federal laws and regulations, (a) to direct employees of the School District, (b) to hire, promote, transfer, assign, and retain employees in positions within the School District, and to suspend, demote, discharge or take other disciplinary action against employees, (c) to relieve employees from duties because of insufficient enrollment or for other legitimate reasons, (d) to maintain the efficiency of the School District operations, entrusted to them, (e) to determine the methods, means, and personnel by which such operations are to be conducted; and (f) to take whatever action may be necessary to carry out the mission of the School District in situations of emergency.

In exercising its power, the Board, through its administrative staff, shall, subject to the provisions of this Agreement, exercise all of its managerial rights and authority to the extent permitted by law.

B. AGENCY SHOP

- 1. Any employee who is employed by the Board during the term of this Agreement and who does not become a member of the Association shall be required to pay a representation fee to the Association for the purpose of offsetting the employee's per capita cost of services rendered by the Association as majority representative. Representation fees for non-members shall be deducted prospectively only, beginning September 1 of each contract year.
- 2. Unless otherwise specified in this article, the maximum representation fee for non-members, notification of procedures available to non-members for appeal and the establishment of a demand of return system, etc., shall comply to 34:13A-5.4, et. seq., in effect at the time of the execution of this contract.

- 3. On or about November 1 of each year, the Association will submit to the Board the names of those employees who have not become members of the Association for that year. The Board will deduct the total amount of representation fee in equal installments, as nearly as possible, in each pay period for the remainder of the year.
- 4. On or about the last day of each month beginning in November of each year, the Board will notify the Association of employees newly employed during the month. The Association will notify the Board within thirty (30) days if any newly employed employee does not become a member of the Association.
- 5. Any employee having a representation fee deducted and who terminates employment prior to January 1 of any contract year will have the representation fee deducted to January 1 of that contract year from his/her final pay, provided the employee has filed the appropriate notification with the Association and the Board.

Any employee having a representation fee deducted and who terminates employment after January 1 of any contract year, will have the total representation fee for that contract year deducted from his/her final pay.

- 6. Procedures for the transmission of representation fees to the Association will, as nearly as possible, be the same as those used for the transmission of regular membership dues to the Association.
- 7. The Association shall indemnify, defend and save-harmless the Board of Education against any and all claims, demands, suits or other forms of liability, including liability for reasonable counsel fees and other legal costs and expenses that may arise out of, or by reason of, suits challenging the legality of this provision.

C. WORK CONTINUITY

1. The Association agrees that it will sanction no job actions of any type and will discourage any job actions by its membership for the duration of this contract and during the course of grievance procedures. The Board will conduct no lockouts during the terms of this Agreement.

- The parties agree that they will resolve all disputes through the procedure outlined in this Agreement or as subsequently modified by statute or court decision.
- D. Employees shall not use their own vehicles to transport students.

E. LEGAL BASES

If any provisions of this Agreement or any application of this Agreement to any employee or group of employees is held to be contrary to law, then such provision or application shall not be deemed valid and subsisting, except to the extent provided by law, but all other provisions or applications shall continue in full force and effect.

F. NOTIFICATION

Whenever any notice is required to be given by either of the parties to this Agreement to the other, pursuant to the provision(s) of this Agreement, either party may do so by telegram or registered letter at the following addresses:

If by Association, to the Board at:

Superintendent Central Administrative Offices RR 3 - Box 137A Sewell, N.J. 08080

2. If by the Board, to Association at:

President of Association at his/her respective building.

G. PRINTING AND CIRCULATION OF THE AGREEMENT

Copies of this Agreement are to be printed and the cost shared equally by both the Board and the Association.

The Agreement shall be presented to all employees affected thereby.

H. This Agreement shall not be modified in whole or in part by the parties except by an instrument in writing only, executed by both parties.

ARTICLE XXIX - Duration of Agreement

This Agreement shall be effective July 1, 1991 and shall continue in effect until June 30, 1994. This Agreement shall not be extended orally, and it is expressly understood that it shall expire on the date indicated, unless it is extended in writing.

IN WITNESS WHEREOF, the parties hereby have caused this Agreement to be signed by their proper officers and their corporate seals to be affixed hereto this

Robert W. Kern, Board Secretary

Ralph B. Ross, President

WASHINGTON TOWNSHIP EDUCATION ASSOCIATION

Steven Swetsky, Secretary

Catherine Britton, President

			, i
			i

	Description	90/91	91/92	
June 25	, 1991			SCHEDULE C
WTEA	Co-Curricular Guide			
	Fall Sports:			
	Head Football	4177	4500	
	Asst Football	2886	3150	
	Asst Football	2896	31.50	
	Asst Football Asst Football	2886 2886	31.50 31.50	
	Asst Football	2886	3150	
	Asst Footbell	2886	3150	•
	Asst Football	2886	3150	
	Hand Boys Soccer	3152	3450	
	Aast Socoar	2279	2475	
	Aint Socoer	2279	2475	
	Ant Socour	2279	2475	
	Head Girls Soccer	3152	3450	
	Anst Girls Soccer	2279	2475	
	Anst Girls Soccer	2279	2475	
	Head Girls Hockey	3152	3450	
	Asst Hockey	2279	2475	
	Asst Hockey	2279	2475	
	Asst Hockey	2279	2475	•
	Middle School Hocks Middle School Hocks	2279 2279	2475 2475	
	Heed Girls Gym	3228	3500	
	Amt Gyes	2354	2500	
	Boys Cross Country	2468	2675	
	Girls Cross Country	2468	2675	
	Head Fall Cheer	2009	2260	
	Asst Fall Cheer	1595	1725	
	Ant Fall Cheer	1595	1725	
	Winter Sporter			
	Head Boys Bushathal	4177	4500	
	Asst Boys Backstball	2906	3150	
	Anst Boys Backethall	2886	31.50	
•	MS Boys Besketbell			point value to be determined
•	MS Boye Backetball			point value to be determined
	Hond Girt Besketbell	4177	4500	
	Asst Girl Basketball	2866	3150	
	Asst Girl Basketball	2886	31.50	
•	MS Girls Basketball			point value to be determined
•	MS Girls Basketball			point value to be determined
	Head Wreatling	4177	4500	
	Asst Wrestling	2986	3150	
	Asst Wrestling	2886	3150	,
	Asst Wrestling	2886	31 .50	

Description	90/91	91/92	
MS Wreatling			point value to be determined
Swimming Swimming	3304 3304	3575 3575	
Boys Indoor Truck	3304	3575	
Girls Indoor Track	3304	3575	
Asst Indoor Track	2354	2600	
Head Winter Cheer	2848	3075	
Asst Winter Cheer Aust Winter Cheer	2013 2013	2175 2175	
And white Camp	241 3	21/3	
Spring Sports:			
Hood Baschell	3152	3450	
Asst Baschell Asst Baschell	2279 2279	2475 2475	
Anst Baseball	2279	2475	
Head Softball Aust Softball	31.52 2279	3450 2475	
Asst Softhall	2279	2475	
Asst Softball	2279	2475	
Head Boys Track	3152	3450	
Asst Boys Truck	2279	2475	
Asst Boys Track	2279	2475	
Asst Boys Track	2279	2475	
Head Girls Track	31.52	3450	
Asst Girls Truck	2279	2475	
Aast Girls Track Aast Girls Track	2279 2279	2475 2475	
		54.5	
Head Boys Tennis	2279	2500	
Aust Boyn Tennis	1823	2000	
Head Girls Tennis	2279	2500	
Aust Cirls Tennis	1823	2000	
Golf	2279	2500	
Aust Golf	1823	2000	
Weight Room	1063	1200	
Weight Room	1063	1200	
Summer Weight Roo	1063	1200	
Student Activities:			
Class Advisors:			
Grade 6 - CR	949	1035	
Grade 7 - CR Grade 8 - CR	949	1 035 1 035	
Grade 6 - OV	949 949	1035	
Grade 7 - OV	949	1035	
Grade 8 - OV	949	1035	
Garde 9 Grade 10	949 949	1035 1035	
Grade 11	949	1635	
Grade 12 - Sr Trip	1595	1700	
Grade 12 - Grad	1595	1700	•

Description	90/91	91/92	
Prom Coordinator	1443	1590	
Honors Coordinator	1443	1580	
HS Student Council	3038	31.50	
HS Asst Council	1139	1225	
CD Student Council	1200	1025	
CR Student Council OV Student Council	1709 1709	1825 1825	
0.0000000000000000000000000000000000000			
HS Newspaper	1519	1600	
CR Newspaper OV Newspaper	1139 1139	1225 1225	
OA Memehebet.	1139	1223	
HS Head Drama	3606	3875	
HS Aust Drame	2658	2850	
CR Heed Drama	3608	3875	
OV Head Drama	3668	3875	
- · · · · · · · · · · · · · · · · · · ·	2444		
HS Yearbook	3036	3200	
HS Aust Yearbook	1139	1250	
CR Yearbook OV Yearbook	2089 2889	2250 2250	
OA LONGOOF	2407		
HS Quill	760	825	
CR AV Coord	1443	1550	
OV AV Coord	1443	1550	
9-10 AV Coord	1443	1550	
Musical Activities:			
Disease March Board	4177	4500	
Director March Band		7.00	
Asst March Band	3036	3250	
Asst March Band Indoor Drill Inst	3038 1248	3250 1347	
Asst March Band Indoor Drill Inst Color Guard Asst	3038 1248 2430	3250 1347 2625	
Asst March Band Indoor Drill Inst Color Guard Asst Color Guard Asst	3038 1248 2430 2430	3250 1347 2625 2625	
Asst March Band Indoor Drill Inst Color Guard Asst	3038 1248 2430	3250 1347 2625 2625 2625	
Asst March Band Indoor Drill Inst Color Guard Asst Color Guard Asst Color Guard Asst Drill Instructor	3038 1248 2430 2430 2430	3250 1347 2625 2625	
Asst March Band Indoor Drill Inst Color Guard Asst Color Guard Asst Color Guard Asst Color Guard Asst Drill Instructor Summer March Band	3038 1248 2439 2439 2439 2439	3250 1347 2625 2625 2625	point value to be determined
Asst March Band Indoor Drill Inst Color Guard Asst Color Guard Asst Color Guard Asst Drill Instructor	3038 1248 2439 2439 2439 2439	3250 1347 2625 2625 2625	point value to be determined point value to be determined
Asst March Band Indoor Drill Inst Color Guard Asst Color Guard Asst Color Guard Asst Color Guard Asst Drill Instructor Summer March Band	3038 1248 2439 2439 2439 2439	3250 1347 2625 2625 2625	point value to be determined point value to be determined
Asst March Band Indoor Drill Inst Color Guard Asst Color Guard Asst Color Guard Asst Drill Instructor Summer March Band Summer Asst March Be	3038 1248 2439 2439 2430 2430 2430	3250 1347 2625 2625 2625 2625 2625	point value to be determined point value to be determined
Asst March Band Indoor Drill Inst Color Guard Asst Color Guard Asst Color Guard Asst Drill Instructor Summer March Band Summer Asst March Be Drum Instructor	3038 1248 2439 2430 2430 2430 2430	3250 1347 2625 2625 2625 2625 2625 2625	point value to be determined point value to be determined
Asst March Band Indoor Drill Inst Color Guard Asst Color Guard Asst Color Guard Asst Drill Instructor Summer March Band Summer Asst March Be Drum Instructor HS Jezz Band	3038 1248 2439 2430 2430 2430 2430 2430	3250 1347 2625 2625 2625 2625 2625 2625	point value to be determined point value to be determined
Asst March Band Indoor Drill Inst Color Guard Asst Color Guard Asst Color Guard Asst Drill Instructor Summer March Band Summer Asst March Be Drum Instructor HS Jazz Band HS Concert Band	3038 1248 2439 2439 2439 2439 2439 1899	3250 1347 2625 2625 2625 2625 2625 2625 2625	point value to be determined point value to be determined
Asst March Band Indoor Drill Inst Color Guard Asst Color Guard Asst Color Guard Asst Color Guard Asst Drill Instructor Summer March Band Summer Asst March Ba Drum Instructor HS Jazz Band HS Concert Band CR Concert Band OV Concert Band	3038 1248 2439 2430 2430 2430 2430 2430 1899 1709 1709	3250 1347 2625 2625 2625 2625 2625 2625 2625 262	point value to be determined point value to be determined
Asst March Band Indoor Drill Inst Color Guard Asst Color Guard Asst Color Guard Asst Drill Instructor Summer March Band Summer Asst March Ba Drum Instructor HS Jazz Band HS Concert Band CR Concert Band OV Concert Band	3038 1248 2439 2439 2439 2439 2439 1899 1709 1709 1709	3250 1347 2625 2625 2625 2625 2625 2625 2625 262	point value to be determined point value to be determined
Asst March Band Indoor Drill Inst Color Guard Asst Color Guard Asst Color Guard Asst Color Guard Asst Drill Instructor Summer March Band Summer Asst March Ba Drum Instructor HS Jazz Band HS Concert Band CR Concert Band OV Concert Band	3038 1248 2439 2430 2430 2430 2430 2430 1899 1709 1709	3250 1347 2625 2625 2625 2625 2625 2625 2625 262	point value to be determined point value to be determined
Asst March Band Indoor Drill Inst Color Guard Asst Color Guard Asst Color Guard Asst Drill Instructor Summer March Band Summer Asst March Ba Drum Instructor HS Jazz Band HS Concert Band CR Concert Band OV Concert Band HS Chorus HS Munical	3038 1248 2439 2439 2439 2439 2439 1899 1709 1709 1709 1709	3250 1347 2625 2625 2625 2625 2625 2625 2625 262	point value to be determined point value to be determined
Asst March Band Indoor Drill Inst Color Guard Asst Color Guard Asst Color Guard Asst Color Guard Asst Drill Instructor Summer March Band Summer Asst March Ba Drum Instructor HS Jazz Band HS Concert Band CR Concert Band OV Concert Band HS Chorus HS Musical CR Chorus CR Musical OV Chorus	3038 1248 2439 2439 2439 2439 2439 1899 1709 1709 1709 1709 1709 873 873 873 873 873	3250 1347 2625 2625 2625 2625 2625 2625 2625 262	point value to be determined point value to be determined
Asst March Band Indoor Drill Inst Color Guard Asst Color Guard Asst Color Guard Asst Color Guard Asst Drill Instructor Summer March Band Summer Asst March Be Drum Instructor HS Jazz Band HS Concert Band CR Concert Band OV Concert Band HS Chorus HS Musical CR Chorus CR Musical	3038 1248 2439 2439 2439 2439 2439 1899 1709 1709 1709 1709 873 873 873 873 873	3250 1347 2625 2625 2625 2625 2625 2625 2625 262	point value to be determined point value to be determined
Asst March Band Indoor Drill Inst Color Guard Asst Color Guard Asst Color Guard Asst Color Guard Asst Drill Instructor Summer March Band Summer Asst March Ba Drum Instructor HS Jazz Band HS Concert Band CR Concert Band OV Concert Band HS Chorus HS Musical CR Chorus CR Musical OV Chorus	3038 1248 2439 2439 2439 2439 2439 1899 1709 1709 1709 1709 1709 873 873 873 873 873	3250 1347 2625 2625 2625 2625 2625 2625 2625 262	point value to be determined point value to be determined
Anst March Band Indoor Drill Inst Color Guard Amt Color Guard Asst Color Guard Asst Color Guard Asst Drill Instructor Summer March Band Summer Asst March Ba Drum Instructor HS Jazz Band HS Concert Band CR Concert Band OV Concert Band OV Concert Band CR Chorus CR Musical OV Chorus OV Musical	3038 1248 2430 2430 2430 2430 2430 2439 1899 1709 1709 1709 1709 873 873 873 873 873 873	3250 1347 2625 2625 2625 2625 2625 2625 2625 262	point value to be determined point value to be determined

;,

Description	90/91	91/92	
Misc Activities:			
Intramurals:			
9-10 HS (3)	1139	1200	
	1139	1200	
	1139	1200	
11-12 HS (3)	1139	1200	
	1139	1200	
CD 34441- C-11/4	11 39 11 39	1200 1206	
CR Middle School (4	1139	1200	
	1139	1200	
	1139	1200	
OV Middle School (4	1139	1200	
	1139	1200	
	1139	1200	
• •	1139	1200	
Bells Disabas	1139 1139	1200	
Birches Hur(Iville.	1139	1200 1200	
Thomas Jefferson	1139	1290	
Wedgwood	1139	1200	
Whitman	1139	1200	
Safety Patrol (6):			
Bells	949	1025	
Birches	949	1025 1025	
Hurffville Thomas Jefferson	949 949	1025	
Wedgwood Wedgwood	949	1025	
Whitman	949	1025	
Teacher in Charge (6):			
Bells	722	780	
Birchen	722	786	
Hurffville	722	780	
Hurffville Wedgwood	722	780	
Hurffville Wedgwood Whitmee			Asst to Principal in 99/91
Hurffville Wedgwood Whitman Greatoch	722 722	780 780	Asst to Principal in 99/91
Hurffville Wedgwood Whitmen Grenioch Misc Activities:	722 722	780 780	Asst to Principal is 99/91
Hurffville Wedgwood Whitmen Grenloch Misc Activities: MS Team Leadern	722 722 1823	789 789 780	Asst to Principal in 98/91
Hurffville Wedgwood Whitmen Grenloch Misc Activities: MS Team Leadern	722 722 1823 1519 1519	789 780 780 1640 1640	Asst to Principal in 98/91
Hurffville Wedgwood Whitmen Grenloch Misc Activities: MS Team Leadern	722 722 1823 1823 1519 1519 1519	789 780 780 1640 1640	Asst to Principal in 99/91
Hurffville Wedgwood Whitmen Grenloch Misc Activities: MS Team Leadern	722 722 1823 1519 1519 1519 1519	789 780 780 1640 1640 1640	Asst to Principal in 99/91
Hurffville Wedgwood Whitmen Grenioch Misc Activities: MS Team Leadern Grade 6 (5)	722 722 1823 1519 1519 1519 1519 1519	789 780 780 1640 1640	Asst to Principal in 99/91
Hurffville Wedgwood Whitmen Grenlock Misc Activities: MS Team Leadern Grade 6 (5)	722 722 1823 1519 1519 1519 1519	789 780 780 1640 1640 1640 1640	Asst to Principal in 99/91
Hurffville Wedgwood Whitmen Grenioch Misc Activities: MS Team Leadern Grade 6 (5)	722 722 1823 1519 1519 1519 1519 1519 1519 1519	788 788 789 789 1640 1640 1640 1640 1640 1640	Asst to Principal in 99/91
Hurffville Wedgwood Whitmen Grenioch Misc Activities: MS Team Leadern Grade 6 (5)	722 722 1823 1519 1519 1519 1519 1519 1519 1519 151	789 789 789 789 1640 1640 1640 1640 1640 1640 1640	Asst to Principal in 99/91
Hurffville Wedgwood Whitmen Grenioch Misc Activities: MS Team Leadern Grade 6 (5)	722 722 1823 1519 1519 1519 1519 1519 1519 1519 151	789 789 789 789 1640 1640 1640 1640 1640 1640 1640	Asst to Principal in 99/91
Hurffville Wedgwood Whitmen Grenioch Misc Activities: MS Team Leadern Grade 6 (5)	722 722 1823 1519 1519 1519 1519 1519 1519 1519 151	789 789 789 789 1640 1640 1640 1640 1640 1640 1640 1640	Asst to Principal in 99/91
Hurffville Wedgwood Whitmen Grenioch Misc Activities: MS Teem Leadern Grade 6 (5)	722 722 1823 1819 1519 1519 1519 1519 1519 1519 1519	789 789 789 789 1640 1640 1640 1640 1640 1640 1640 1640	Asst to Principal in 99/91
Hurffville Wedgwood Whitmen Grenioch Misc Activities: MS Team Leadern: Grade 6 (5) Grade 7 (5)	722 722 1823 1519 1519 1519 1519 1519 1519 1519 151	789 789 789 789 1640 1640 1640 1640 1640 1640 1640 1640	Asst to Principal in 99/91

Spec Svs Team Leaders:

Page 5

Description	90/91	91/92
Теат А	1500	1640
Team B	1500	1640
Team C	1500	1640
Team D	1500	1640
Team E	1500	1640
Speech	1500	1640
Cost Analysis	339,681	366,287
\$ Incresse		26,606
% increase		7.83%

^{**} Aust to Principal in 90/91

÷			
	,		

BA	90/91	90/91	91/92	91/92	92/93	92/93	93/94	93/94
	Step	Salary	Step	Salary	Step	Satary	Step	Salary
							A1	\$28,500
					A1	\$26,500	B2	\$29,000
			A1	\$24,500	B2	\$27,000	ദ	\$29,500
	A1	\$23,000	B2	\$25,000	C3	\$27,500	Đ4	\$30,000
	82	\$23,500	C3	\$25,500	D4	\$28,000	E.5	\$30,500
	C3	\$24,000	D4	\$26,000	ES	\$28,500	F6	\$31,000
	D4	\$25,500	E5	\$27,500	F6	\$30,000	G7	\$32,500
	E5	\$27,000	F6	\$29,000	G 7	\$31,500	H8	\$34,500
	E6	\$27,000	7न	\$29,000	G	\$31,500	H9	\$34,500
	£ 7	\$27,000	F8	\$29,000	G9	\$31,500	H10	\$34,500
	£8	\$27,000	P9	\$29.000	G10	\$31,500	HII	\$34,500
	P9	\$28_500	G10	\$31,000	H11	\$33,500	112	\$36,500
	F10	\$28,500	Gll	\$31,000	H12	\$33,500	I13	\$36,500
	G11	\$29,500	H12	\$32,000	113	\$35,000	J14	\$38,000
	G12	\$29,500	H13	\$32,000	I14	\$35,000	J15	\$38,000
	H13	\$31,000	I14	\$33,500	J15	\$37,000	K16	\$40,150
	H14	\$31,000	115	\$33,500	J16	\$37,000	K17	\$40,150
	H15	\$31,000	116	\$33,500	317	\$37,000	K18	\$40,150
	I16	\$32,000	J17	\$34,500	K18	\$38,500	L19	\$44,500
	J17	\$33.000	K18	\$36,000	L19	\$41,500	M20-split	\$49,800
	K18	\$34,500	L19	\$37,500	M20-split	\$46,750	M	\$51,350
	L19	\$36,000	M20-split	\$43,693	м	\$48,250	M	\$51,350
	M20 - split	\$40,942	M	\$45,250	М	\$48,250	M	\$51,350
	М	\$42.135	M	\$45,250	М	\$48,250	M	\$51,350
BA+15	90/91	90/91	91/92	91/92	92/93	92/93	93/94	93/94
BA+15	90/91 Step	90/91 Salary	91/92 Step	91/92 Salary	92/93 Step	92/93 Salary	Step	Salary
BA+15					Step	Salary	Step A1	Salary 529,300
BA+15			Step	Salary	Step A1	Salary \$27,300	Step A1 B2	Salary \$29,300 \$29,800
BA+15	Step	Salary	Step A1	Salary \$25,300	Step A1 B2	Salary \$27,300 \$27,800	Step A1 B2 C3	Salary \$29,300 \$29,800 \$30,300
BA+15	Step A1	Salary \$23.625	Step A1 B2	Salary \$25,300 \$25,800	Step A1 B2 C3	Salary \$27,300 \$27,800 \$28,300	Step A1 B2 C3 D4	Salary \$29,300 \$29,800 \$30,300 \$30,800
BA+15	Step A1 B2	Salary \$23.625 \$24,125	Step A1 B2 C3	Salary \$25,300 \$25,800 \$26,300	A1 B2 C3 D4	Salary \$27,300 \$27,800 \$28,300 \$28,800	Step A1 B2 C3 D4 E5	Salary \$29,300 \$29,800 \$30,300 \$30,800 \$31,300
BA+15	Al B2 C3	Salary \$23.625 \$24,125 \$24,625	Step A1 B2 C3 D4	\$25,300 \$25,800 \$26,300 \$26,800	A1 B2 C3 D4 E5	Salary 327,300 527,800 528,300 528,800 529,300	Step A1 B2 C3 D4 E5 F6	Salary \$29,300 \$29,800 \$30,300 \$30,800 \$31,300 \$31,800
BA+15	Al B2 C3 D4	\$23,625 \$24,125 \$24,625 \$26,125	A1 B2 C3 D4 E5	\$25,300 \$25,800 \$25,800 \$26,800 \$28,300	A1 B2 C3 D4 E5 R6	\$27,300 \$27,800 \$28,300 \$28,800 \$29,300 \$30,800	Step A1 B2 C3 D4 E5 F6 G7	Salary \$29,300 \$29,800 \$30,300 \$30,800 \$31,300 \$31,800 \$33,300
BA+15	Al B2 C3 D4 E5	\$23,625 \$24,125 \$24,625 \$24,625 \$26,125 \$27,625	A1 B2 C3 D4 E5 F6	\$25,300 \$25,800 \$26,300 \$26,300 \$28,300 \$29,800	A1 B2 C3 D4 E5 F6	\$27,300 \$27,800 \$28,300 \$28,800 \$29,300 \$30,800 \$32,300	Step A1 B2 C3 D4 E5 F6 G7 H8	Salary \$29,300 \$29,800 \$30,300 \$30,800 \$31,300 \$31,800 \$33,300 \$35,300
BA+15	A1 B2 C3 D4 E5 E6	\$23.625 \$24,125 \$24,625 \$24,625 \$27,625 \$27,625	A1 B2 C3 D4 E5 P6	\$25,300 \$25,800 \$26,800 \$26,800 \$28,300 \$29,800 \$29,800	A1 B2 C3 D4 E5 F6 G7	\$27,300 \$27,800 \$28,300 \$28,300 \$28,300 \$29,300 \$30,800 \$32,300	Step A1 B2 C3 D4 E5 F6 G7 H8 H9	Salary \$29,300 \$29,800 \$30,300 \$30,800 \$31,300 \$31,800 \$33,300 \$35,300 \$35,300
BA+15	A1 B2 C3 D4 E5 E6	\$23.625 \$24.125 \$24,525 \$24,625 \$26,125 \$27,625 \$27,625 \$27,625	A1 B2 C3 D4 E5 F6 F7	\$25,300 \$25,800 \$26,300 \$26,300 \$28,300 \$29,800 \$29,800 \$29,800	A1 B2 C3 D4 E5 F6 G7 G8	\$27,300 \$27,300 \$27,800 \$28,300 \$28,800 \$29,300 \$30,800 \$32,300 \$32,300 \$32,300	Step A1 B2 C3 D4 E5 F6 G7 H8 H9 H10	Salary \$29,300 \$29,800 \$30,300 \$30,800 \$31,300 \$31,800 \$33,300 \$35,300 \$35,300
BA+15	A1 B2 C3 D4 E5 E6 E7 E8	\$23.625 \$24.125 \$24,625 \$26,125 \$27,625 \$27,625 \$27,625 \$27,625	A1 B2 C3 D4 E5 F6 F7 F8	\$25,300 \$25,800 \$25,800 \$26,300 \$28,300 \$29,800 \$29,800 \$29,800 \$29,800	A1 B2 C3 D4 E5 F6 G7 G8 G9	\$27,300 \$27,800 \$28,300 \$28,800 \$29,360 \$30,800 \$32,300 \$32,300 \$32,300 \$32,300	Step A1 B2 C3 D4 E5 F6 G7 H8 H9 H10 H11	Salary \$29,300 \$29,800 \$30,300 \$30,800 \$31,300 \$31,800 \$33,300 \$35,300 \$35,300 \$35,300
BA+15	A1 B2 C3 D4 E5 E6 E7 E8	\$23,625 \$24,125 \$24,625 \$26,125 \$27,625 \$27,625 \$27,625 \$27,625 \$27,625 \$29,125	A1 B2 C3 D4 E5 P6 F7 P8	\$25,300 \$25,800 \$26,300 \$26,300 \$28,300 \$29,800 \$29,800 \$29,800 \$29,800 \$31,800	Step A1 B2 C3 D4 E5 F6 G7 G8 G9 G10 H11	\$27,300 \$27,800 \$28,300 \$28,800 \$29,300 \$30,800 \$32,300 \$32,300 \$32,300 \$32,300 \$32,300	Step A1 B2 C3 D4 E5 F6 G7 H8 H9 H10 H11	Salary \$29,300 \$29,800 \$30,300 \$30,800 \$31,300 \$33,300 \$35,300 \$35,300 \$35,300 \$35,300 \$35,300
BA+15	A1 B2 C3 D4 E5 E6 E7 E8 P9	\$23.625 \$24,125 \$24,125 \$24,625 \$27,625 \$27,625 \$27,625 \$27,625 \$27,625 \$29,125 \$29,125	Step A1 B2 C3 D4 E5 P6 F7 F8 F9 G10 G11	\$25,300 \$25,800 \$25,800 \$26,800 \$28,300 \$29,800 \$29,800 \$29,800 \$31,800 \$31,800	Step A1 B2 C3 D4 E5 F6 G7 G8 G9 G10 H11 H12	\$27,300 \$27,800 \$28,300 \$28,300 \$28,800 \$30,800 \$32,300 \$32,300 \$32,300 \$32,300 \$34,300 \$34,300	Step A1 B2 C3 D4 E5 F6 G7 H8 H9 H10 H11 I12	Salary \$29,300 \$29,800 \$30,300 \$30,800 \$31,300 \$31,800 \$35,300 \$35,300 \$35,300 \$35,300 \$37,300 \$37,300
BA+15	A1 B2 C3 D4 E5 E6 E7 E8 P9 F10 G11	\$23.625 \$24,125 \$24,125 \$24,625 \$27,625 \$27,625 \$27,625 \$27,625 \$27,625 \$29,125 \$39,125 \$30,125	Step A1 B2 C3 D4 E5 F6 F7 F8 F9 G10 G11 H12	\$25,300 \$25,800 \$25,800 \$26,300 \$28,300 \$29,800 \$29,800 \$29,800 \$31,800 \$31,800 \$32,800	Step A1 B2 C3 D4 E5 F6 G7 G8 G9 G10 H11 H12	\$27,300 \$27,300 \$27,800 \$28,300 \$28,800 \$30,800 \$32,300 \$32,300 \$32,300 \$32,300 \$34,300 \$34,300 \$35,800	Step A1 B2 C3 D4 E5 F6 G7 H8 H9 H10 H11 I12 I13 J14	Salary \$29,300 \$29,800 \$30,300 \$30,800 \$31,300 \$31,800 \$35,300 \$35,300 \$35,300 \$35,300 \$37,300 \$37,300 \$37,300
BA+15	A1 B2 C3 D4 E5 E6 E7 E8 P9 F10 G11	\$23.625 \$24.125 \$24.125 \$24,625 \$27,625 \$27,625 \$27,625 \$27,625 \$29,125 \$29,125 \$30,125 \$30,125	Step A1 B2 C3 D4 E5 F6 F7 F8 F9 G10 G11 H12 H13	\$25,300 \$25,800 \$25,800 \$26,300 \$28,300 \$29,800 \$29,800 \$29,800 \$31,800 \$31,800 \$32,800	A1 B2 C3 D4 E5 F6 G7 G8 G9 G10 H11 H12 L13	\$27,300 \$27,300 \$27,800 \$28,300 \$28,800 \$30,800 \$32,300 \$32,300 \$32,300 \$34,300 \$34,300 \$35,800	Step A1 B2 C3 D4 E5 F6 G7 H8 H9 H10 H11 I12 I13 J14 J15	Salary \$29,300 \$29,800 \$30,300 \$30,800 \$31,300 \$31,800 \$35,300 \$35,300 \$35,300 \$35,300 \$35,300 \$35,300 \$35,300 \$35,300 \$35,300 \$35,300 \$35,300 \$35,300 \$35,300
BA+15	Step A1 B2 C3 D4 E5 E6 E7 E8 F9 F10 G11 G12 H13	\$23,625 \$24,125 \$24,625 \$24,625 \$27,625 \$27,625 \$27,625 \$27,625 \$29,125 \$30,125 \$30,125 \$31,625	Step A1 B2 C3 D4 E5 F6 F7 F8 F9 G10 G11 H12 H13 I14	\$25,300 \$25,800 \$25,800 \$26,300 \$28,300 \$29,800 \$29,800 \$29,800 \$31,800 \$31,800 \$32,800 \$34,300	Step A1 B2 C3 D4 E5 F6 G7 G8 G9 G10 H11 H12 I13 I14 J15	\$27,300 \$27,800 \$28,800 \$28,800 \$30,800 \$32,300 \$32,300 \$32,300 \$34,300 \$34,300 \$35,800 \$35,800 \$37,800	Step A1 B2 C3 D4 E5 F6 G7 H8 H9 H10 H11 I12 I13 J14 J15 K16	Salary \$29,300 \$29,800 \$30,300 \$31,300 \$31,300 \$35,300
BA+15	A1 B2 C3 D4 E5 E6 E7 E8 F9 F10 G11 G12 H13	\$23,625 \$24,125 \$24,625 \$24,625 \$27,625 \$27,625 \$27,625 \$27,625 \$29,125 \$30,125 \$30,125 \$31,625 \$31,625	Step A1 B2 C3 D4 E5 P6 F7 F8 F9 G10 G11 H12 H13 I14 I15	\$25,300 \$25,800 \$25,800 \$26,300 \$28,300 \$29,800 \$29,800 \$29,800 \$31,800 \$31,800 \$32,800 \$32,800 \$34,300	Step A1 B2 C3 D4 E5 F6 G7 G8 G9 G10 H11 H12 113 114 J15 J16	\$27,300 \$27,800 \$28,300 \$28,300 \$28,800 \$30,800 \$32,300 \$32,300 \$32,300 \$32,300 \$34,300 \$35,800 \$35,800 \$37,800 \$37,800	Step A1 B2 C3 D4 E5 F6 G7 H8 H9 H10 H11 I12 I13 J14 J15 K16 K17	Salary \$29,300 \$29,800 \$30,300 \$30,800 \$31,300 \$31,800 \$35,300 \$35,300 \$35,300 \$35,300 \$37,300 \$37,300 \$38,800 \$38,800 \$40,950
BA+15	Step A1 B2 C3 D4 E5 E6 E7 E8 F9 F10 G11 G12 H13 H14 H15	\$23,625 \$24,125 \$24,125 \$24,625 \$27,625 \$27,625 \$27,625 \$29,125 \$29,125 \$30,125 \$30,125 \$31,625 \$31,625 \$31,625	Step A1 B2 C3 D4 E5 F6 F7 F8 F9 G10 G11 H12 H13 I14 I15 I16	\$25,300 \$25,800 \$25,800 \$26,300 \$26,800 \$29,800 \$29,800 \$29,800 \$31,800 \$31,800 \$31,800 \$34,300 \$34,300 \$34,300	Step A1 B2 C3 D4 E5 R6 G7 G8 G9 G10 H11 H12 I13 I14 J15 J16 JJ7	\$27,300 \$27,300 \$27,800 \$28,300 \$28,300 \$30,800 \$32,300 \$32,300 \$32,300 \$34,300 \$34,300 \$35,800 \$37,800 \$37,800 \$37,800	Step A1 B2 C3 D4 E5 F6 G7 H8 H9 H10 H11 I12 I13 J14 J15 K16 K17 K18	Salary \$29,300 \$29,800 \$30,300 \$30,800 \$31,300 \$31,800 \$35,300 \$35,300 \$35,300 \$37,300 \$37,300 \$37,300 \$38,800 \$38,800 \$40,950 \$40,950
BA+15	Step A1 B2 C3 D4 E5 E6 E7 E8 F9 F10 G11 G12 H13 H14 H15 I16	\$23.625 \$24,125 \$24,125 \$24,625 \$27,625 \$27,625 \$27,625 \$27,625 \$29,125 \$30,125 \$30,125 \$31,625 \$31,625 \$31,625 \$31,625	Step A1 B2 C3 D4 E5 F6 F7 F8 F9 G10 G11 H12 H13 I14 I15 I16 J17	\$25,300 \$25,800 \$25,800 \$26,300 \$26,300 \$29,800 \$29,800 \$29,800 \$31,800 \$31,800 \$32,800 \$32,800 \$34,300 \$34,300 \$34,300 \$35,300	Step A1 B2 C3 D4 E5 F6 G7 G8 G9 G10 H11 H12 113 114 J15 J16 J17 K18	\$27,300 \$27,300 \$27,800 \$28,300 \$28,800 \$30,800 \$32,300 \$32,300 \$32,300 \$34,300 \$34,300 \$35,800 \$37,800 \$37,800 \$39,300	Step A1 B2 C3 D4 E5 F6 G7 H8 H9 H10 H11 I12 I13 J14 J15 K16 K17 K18 L19	Salary \$29,300 \$29,800 \$30,300 \$30,800 \$31,300 \$31,800 \$35,300 \$35,300 \$35,300 \$35,300 \$37,300 \$37,300 \$37,300 \$38,800 \$40,950 \$40,950 \$40,950 \$40,950
BA+15	Step A1 B2 C3 D4 E5 E6 E7 E8 F9 F10 G11 G12 H13 H14 H15 I16 J17	\$23,625 \$24,125 \$24,125 \$24,625 \$27,625 \$27,625 \$27,625 \$29,125 \$29,125 \$30,125 \$30,125 \$31,625 \$31,625 \$31,625 \$31,625 \$31,625	Step A1 B2 C3 D4 E5 F6 F7 F8 F9 G10 G11 H12 H13 I14 I15 I16 J17 K18	\$25,300 \$25,800 \$25,800 \$26,300 \$26,300 \$29,800 \$29,800 \$31,800 \$31,800 \$32,800 \$34,300 \$34,300 \$34,300 \$34,300 \$35,300 \$36,800	Step A1 B2 C3 D4 E5 F6 G7 G8 G9 G10 H11 H12 113 114 J15 J16 J17 K18 L19	\$27,300 \$27,300 \$27,800 \$28,300 \$28,800 \$30,800 \$32,300 \$32,300 \$32,300 \$34,300 \$34,300 \$35,800 \$37,800 \$37,800 \$37,800 \$39,300 \$42,300	Step A1 B2 C3 D4 E5 F6 G7 H8 H9 H10 H11 I12 I13 J14 J15 K16 K17 K18 L19 M20-splik	Salary \$29,300 \$29,800 \$30,300 \$30,800 \$31,300 \$31,300 \$35,300 \$35,300 \$35,300 \$35,300 \$37,300 \$37,300 \$37,300 \$38,800 \$38,800 \$40,950 \$40,950 \$40,950 \$40,950 \$45,300 \$50,600
BA+15	Step A1 B2 C3 D4 E5 E6 E7 E8 F9 F10 G11 G12 H13 H14 H15 I16 J17 K18	\$23,625 \$24,125 \$24,125 \$24,625 \$27,625 \$27,625 \$27,625 \$27,625 \$29,125 \$30,125 \$30,125 \$30,125 \$31,625 \$31,625 \$31,625 \$31,625 \$33,625 \$33,625 \$33,625	Step A1 B2 C3 D4 E5 F6 F7 F8 F9 G10 G11 H12 H13 I14 I15 I16 J17 K18 L19	\$25,300 \$25,800 \$25,800 \$26,300 \$28,300 \$29,800 \$29,800 \$31,800 \$31,800 \$32,800 \$34,300 \$34,300 \$34,300 \$34,300 \$36,800 \$38,300	Step A1 B2 C3 D4 E5 F6 G7 G8 G9 G10 H11 H12 113 114 J15 J16 J17 K18 L19 M20-splin	\$27,300 \$27,300 \$27,800 \$28,800 \$28,800 \$30,800 \$32,300 \$32,300 \$32,300 \$34,300 \$34,300 \$35,800 \$37,80	Step A1 B2 C3 D4 E5 F6 G7 H8 H9 H10 H11 I12 I13 J14 J15 K16 K17 K18 L19 M20-splix M	Salary \$29,300 \$29,800 \$30,300 \$30,800 \$31,300 \$31,300 \$35,300 \$35,300 \$35,300 \$35,300 \$35,300 \$37,300 \$37,300 \$38,800 \$38,800 \$40,950 \$40,950 \$40,950 \$45,300 \$50,600 \$52,150
BA+15	Step A1 B2 C3 D4 E5 E6 E7 E8 F9 F10 G11 G12 H13 H14 H15 I16 J17 K18 L19	\$23,625 \$24,125 \$24,625 \$24,625 \$27,625 \$27,625 \$27,625 \$27,625 \$29,125 \$30,125 \$30,125 \$30,125 \$31,625 \$31,625 \$31,625 \$31,625 \$32,625 \$33,625 \$33,625 \$33,625 \$33,625	Step A1 B2 C3 D4 E5 F6 F7 F8 F9 G10 G11 H12 H13 I14 I15 I16 J17 K18 L19 M20-split	\$25,300 \$25,800 \$25,800 \$26,300 \$28,300 \$29,800 \$29,800 \$31,800 \$31,800 \$32,800 \$34,300 \$34,300 \$34,300 \$34,300 \$36,800 \$36,800 \$44,493	Step A1 B2 C3 D4 E5 F6 G7 G8 G9 G10 H11 H12 113 114 715 J16 J17 K18 L19 M20-aplix M	\$27,300 \$27,800 \$28,800 \$28,800 \$29,300 \$30,800 \$32,300 \$32,300 \$32,300 \$34,300 \$35,800 \$35,800 \$37,800 \$37,800 \$37,800 \$37,800 \$37,800 \$39,300 \$42,300 \$42,300 \$42,300	Step A1 B2 C3 D4 E5 F6 G7 H8 H9 H10 H11 I12 I13 J14 J15 K16 K17 K18 L19 M20-splix M	Salary \$29,300 \$29,800 \$30,300 \$31,300 \$31,300 \$35,300 \$35,300 \$35,300 \$35,300 \$35,300 \$35,300 \$37,300 \$37,300 \$38,800 \$40,950 \$40,950 \$40,950 \$40,950 \$40,950 \$45,300 \$52,150
BA+15	Step A1 B2 C3 D4 E5 E6 E7 E8 F9 F10 G11 G12 H13 H14 H15 I16 J17 K18	\$23,625 \$24,125 \$24,125 \$24,625 \$27,625 \$27,625 \$27,625 \$27,625 \$29,125 \$30,125 \$30,125 \$30,125 \$31,625 \$31,625 \$31,625 \$31,625 \$33,625 \$33,625 \$33,625	Step A1 B2 C3 D4 E5 F6 F7 F8 F9 G10 G11 H12 H13 I14 I15 I16 J17 K18 L19	\$25,300 \$25,800 \$25,800 \$26,300 \$28,300 \$29,800 \$29,800 \$31,800 \$31,800 \$32,800 \$34,300 \$34,300 \$34,300 \$34,300 \$36,800 \$38,300	Step A1 B2 C3 D4 E5 F6 G7 G8 G9 G10 H11 H12 113 114 J15 J16 J17 K18 L19 M20-splin	\$27,300 \$27,300 \$27,800 \$28,800 \$28,800 \$30,800 \$32,300 \$32,300 \$32,300 \$34,300 \$34,300 \$35,800 \$37,80	Step A1 B2 C3 D4 E5 F6 G7 H8 H9 H10 H11 I12 I13 J14 J15 K16 K17 K18 L19 M20-splix M	Salary \$29,300 \$29,800 \$30,300 \$30,800 \$31,300 \$31,300 \$35,300 \$35,300 \$35,300 \$35,300 \$35,300 \$37,300 \$37,300 \$38,800 \$38,800 \$40,950 \$40,950 \$40,950 \$45,300 \$50,600 \$52,150

Guides								
BA+30	90/91	90/91	91/92	91/92	92/93	92/93	93/94	93/94
	Step	Salary	Step	Salary	Step	Salary	Step	Salary
							A1	\$30,100
					ΑI	\$28,100	B2	\$30,600
			A1	\$26,100	B2	\$28,600	C3	\$31,100
	Al	\$24,200	B2	\$26,600	C3	\$29,100	D4	\$31,600
	B2	\$24,700	G	\$27,100	D4	\$29,600	E5	532,100
	C3	\$25,200	D4	\$27,600	E5	\$30,100	F6	\$32,600
	D4	\$26,700	E5	\$29,100	F6	\$31,600	G7	\$34,100
	E5	\$28,200	P6	\$30,600	G 7	\$33,100	H8	\$36,100
	E6	\$28,200	F7	\$30,600	G8	5 33,100	H9	\$36,100
	E7	\$28,200	F8	\$30,600	G9	\$33,100	H10	\$36,100
	E8	\$28,200	P9	\$30,600	G10	\$33,100	H11	\$36,100
	P9	\$29,700	G10	\$32,600	HII	\$35,100	I12	\$38,100
	F10	\$29,700	G11	\$32,600	H12	\$35,100	113	\$38,100
	G11	\$30,700	H12	\$33,600	I13	\$36,600	J14	\$39,600
	G12	\$30,700	H13	\$33,600	114	\$36,600	J15	\$39,600
	H13	\$32,200	I14	\$35,100	J15	\$38,600	K16	\$41,750
	H14	\$32,200	I15	\$35,100	116	\$38,600	K17	\$41,750
	H15	\$32,200	I16	\$35,100	J17	\$38,600	K18	\$41,750
	116	\$33,200	J17	\$36,100	K18	\$40,100	L19	\$46,100
	J17	\$34,200	K18	\$37,600	L19	\$43,100	M20-split	\$51,400
	K18	\$35,700	L19	\$39,100	M20-split	\$48,350	M	\$52,950
	L19	\$37,200	M20-split	\$45,293	M	\$49,850	M	\$52,950
	M20 - split	\$42,387	M	\$46,850	M	\$49,850	M	\$52,950
	M	\$43,581	M	\$46,850	м ·	\$49,850	M	\$52,950
МА	90/91	90/91	91/92	91/92	92/93	92/93	93/94	91/94
MA ,	90/91 Step	90/91 Salary	91/92 Sten	91/92 Salasy	92/93 Sten	92/93 Salary	93/94 Step	93/94 Salace
MA .	90/91 Step	90/91 Salary	91/92 Step	91/92 Salary	92/ 9 3 Step	92/93 Salary	Step	Salary
MA .	_				Step	Salary	Step A1	Salary \$30,900
MA .	_		Step	Salary	Step Al	Sainry \$28,900	Step A1 B2	Salary \$30,900 \$31,400
MA .	Step	Salary	Step A1	Salary \$26,900	Step A1 B2	Salary \$28,900 \$29,400	Step A1 B2 C3	Salary \$30,900 \$31,400 \$31,900
MA .	Step A1	Salary \$24,975	Step A1 B2	Salary \$26,900 \$27,400	Step A1 B2 C3	Salary \$28,900 \$29,400 \$29,900	Step A1 B2 C3 D4	Salary \$30,900 \$31,400 \$31,900 \$32,400
MA .	Step A1 B2	Salary \$24,975 \$25,475	A1 B2 C3	\$26,900 \$27,400 \$27,900	A1 B2 C3 D4	Salary \$28,900 \$29,400 \$29,900 \$30,400	Step A1 B2 C3 D4 E5	Salary \$30,900 \$31,400 \$31,900 \$32,400 \$32,900
MA .	A1 B2 C3	\$24,975 \$25,475 \$25,975	A1 B2 C3 D4	\$26,900 \$27,400 \$27,900 \$28,400	Al B2 C3 D4 E5	\$28,900 \$29,400 \$29,900 \$30,400 \$30,900	Step A1 B2 C3 D4 E5 F6	Salary \$30,900 \$31,400 \$31,900 \$32,400 \$32,900 \$33,400
MA .	A1 B2 C3 D4	\$24,975 \$25,475 \$25,975 \$27,475	A1 B2 C3 D4 E5	\$26,900 \$27,400 \$27,900 \$28,400 \$29,900	Al B2 C3 D4 E5 P6	\$28,900 \$29,400 \$29,900 \$30,400 \$30,900 \$32,400	Step A1 B2 C3 D4 E5 F6 G7	Salary \$30,900 \$31,400 \$31,900 \$32,400 \$32,900 \$33,400 \$34,900
MA	A1 B2 C3 D4 E5	\$24,975 \$25,475 \$25,475 \$25,975 \$27,475 \$28,975	A1 B2 C3 D4 E5 P6	\$26,900 \$27,400 \$27,900 \$28,400 \$29,900 \$31,400	A1 B2 C3 D4 E5 F6	\$28,900 \$29,400 \$29,900 \$30,400 \$30,900 \$32,400 \$33,900	Step A1 B2 C3 D4 E5 F6 G7 HE	Salary \$30,900 \$31,400 \$31,900 \$32,400 \$32,900 \$33,400 \$34,900 \$36,900
MA	A1 B2 C3 D4 E5 E6	\$24,975 \$25,475 \$25,975 \$27,475 \$28,975 \$28,975	A1 B2 C3 D4 E5 P6	\$26,900 \$27,400 \$27,900 \$28,400 \$29,900 \$31,400 \$31,400	A1 B2 C3 D4 E5 F6 G7	\$28,900 \$29,400 \$29,900 \$30,400 \$30,900 \$32,400 \$33,900 \$33,900	Step A1 B2 C3 D4 E5 F6 G7 H8 H9	Salary \$30,900 \$31,400 \$31,900 \$32,400 \$32,900 \$33,400 \$34,900 \$36,900 \$36,900
MA .	A1 B2 C3 D4 E5 E6	\$24,975 \$25,475 \$25,975 \$27,475 \$28,975 \$28,975 \$28,975	A1 B2 C3 D4 E5 R6 F7	\$26,900 \$27,400 \$27,900 \$28,400 \$29,900 \$31,400 \$31,400	A1 B2 C3 D4 E5 F6 G7 G8	\$28,900 \$29,400 \$29,900 \$30,400 \$30,900 \$32,400 \$33,900 \$33,900 \$33,900	Step A1 B2 C3 D4 E5 F6 G7 HE H9 H10	Salary \$30,900 \$31,400 \$31,900 \$32,400 \$32,900 \$33,400 \$34,900 \$36,900 \$36,900
MA .	A1 B2 C3 D4 E5 E6 E7	\$24,975 \$25,475 \$25,975 \$27,475 \$28,975 \$28,975 \$28,975 \$28,975	A1 B2 C3 D4 E5 P6 F7 P8	\$26,900 \$27,400 \$27,900 \$28,400 \$29,900 \$31,400 \$31,400 \$31,400	A1 B2 C3 D4 E5 F6 G7 G8 G9	\$28,900 \$29,400 \$29,900 \$30,400 \$30,900 \$32,400 \$33,900 \$33,900 \$33,900 \$33,900	Step A1 B2 C3 D4 E5 F6 G7 H8 H9 H10 H11	Salary \$30,900 \$31,400 \$31,900 \$32,400 \$32,900 \$33,400 \$34,900 \$36,900 \$36,900 \$36,900
MA .	A1 B2 C3 D4 E5 E6 E7 E8 P9	\$24,975 \$25,475 \$25,475 \$25,975 \$27,475 \$28,975 \$28,975 \$28,975 \$28,975 \$28,975 \$28,975 \$28,975	A1 B2 C3 D4 E5 P6 F7 F8	\$26,900 \$27,400 \$27,400 \$27,900 \$28,400 \$31,400 \$31,400 \$31,400 \$31,400 \$33,400	A1 B2 C3 D4 E5 F6 G7 G8 G9 G10 H11	\$28,900 \$29,400 \$29,900 \$30,400 \$30,900 \$32,400 \$33,900 \$33,900 \$33,900 \$33,900 \$35,900	Step A1 B2 C3 D4 E5 F6 G7 H8 H9 H10 H11	Salary \$30,900 \$31,400 \$31,900 \$32,400 \$32,900 \$34,900 \$36,900 \$36,900 \$36,900 \$36,900 \$36,900
MA .	A1 B2 C3 D4 E5 E6 E7 E8 P9	\$24,975 \$25,475 \$25,975 \$27,475 \$28,975 \$28,975 \$28,975 \$28,975 \$30,475 \$30,475	A1 B2 C3 D4 E5 P6 F7 P8 P9 G10	\$26,900 \$27,400 \$27,900 \$28,400 \$29,900 \$31,400 \$31,400 \$31,400 \$33,400 \$33,400	Step A1 B2 C3 D4 E5 F6 G7 G8 G9 G10 H11 H12	\$28,900 \$29,900 \$29,900 \$30,400 \$30,900 \$32,400 \$33,900 \$33,900 \$33,900 \$35,900 \$35,900	Step A1 B2 C3 D4 E5 F6 G7 H8 H9 H10 H11 I12 I13	Salary \$30,900 \$31,400 \$31,900 \$32,400 \$32,900 \$33,400 \$36,900 \$36,900 \$36,900 \$36,900 \$38,900 \$38,900
MA .	A1 B2 C3 D4 E5 E6 E7 E8 P9 F10	\$24,975 \$25,475 \$25,975 \$27,475 \$28,975 \$28,975 \$28,975 \$28,975 \$30,475 \$30,475 \$31,475	Step A1 B2 C3 D4 E5 R6 F7 P8 P9 G10 G11 H12	\$26,900 \$27,400 \$27,900 \$28,400 \$29,900 \$31,400 \$31,400 \$31,400 \$33,400 \$33,400 \$34,400	A1 B2 C3 D4 E5 R6 G7 G8 G9 G10 H11 H12	\$28,900 \$29,400 \$29,900 \$30,400 \$30,900 \$33,900 \$33,900 \$33,900 \$33,900 \$35,900 \$35,900 \$37,400	Step A1 B2 C3 D4 E5 F6 G7 H8 H9 H10 H11 112 113 J14	Salary \$30,900 \$31,400 \$31,900 \$32,400 \$32,900 \$34,900 \$36,900 \$36,900 \$36,900 \$36,900 \$38,900 \$38,900 \$38,900
MA .	A1 B2 C3 D4 E5 E6 E7 E8 P9 F10 G11	\$24,975 \$25,475 \$25,475 \$25,975 \$28,975 \$28,975 \$28,975 \$28,975 \$30,475 \$30,475 \$31,475 \$31,475	A1 B2 C3 D4 E5 F6 F7 F8 F9 G10 G11 H12 H13	\$26,900 \$27,400 \$27,900 \$28,400 \$29,900 \$31,400 \$31,400 \$31,400 \$33,400 \$33,400 \$34,400	Step A1 B2 C3 D4 E5 F6 G7 G8 G9 G10 H11 H12 113 T14	\$28,900 \$29,400 \$29,900 \$30,400 \$30,900 \$32,400 \$33,900 \$33,900 \$33,900 \$35,900 \$37,400 \$37,400	Step A1 B2 C3 D4 E5 F6 G7 H8 H9 H10 H11 112 113 J14 J15	Salary \$30,900 \$31,400 \$31,900 \$32,400 \$32,900 \$33,400 \$36,900 \$36,900 \$36,900 \$36,900 \$38,900 \$38,900 \$38,900 \$38,900 \$340,400
MA .	A1 B2 C3 D4 E5 E6 E7 E8 P9 F10 G11 G12 H13	\$24,975 \$25,475 \$25,975 \$25,975 \$28,975 \$28,975 \$28,975 \$28,975 \$30,475 \$30,475 \$31,475 \$31,475 \$32,975	A1 B2 C3 D4 E5 P6 F7 P8 P9 G10 G11 H12 H13	\$26,900 \$27,400 \$27,900 \$28,400 \$29,900 \$31,400 \$31,400 \$31,400 \$33,400 \$33,400 \$34,400 \$34,400 \$35,900	Step A1 B2 C3 D4 E5 F6 G7 G8 G9 G10 H11 H12 113 I14 J15	\$28,900 \$29,400 \$29,900 \$30,400 \$30,900 \$32,400 \$33,900 \$33,900 \$33,900 \$35,900 \$35,900 \$37,400 \$39,400	Step A1 B2 C3 D4 E5 F6 G7 H8 H9 H10 H11 112 113 J14 J15 K16	Salary \$30,900 \$31,400 \$31,900 \$32,400 \$32,900 \$34,900 \$36,900
MA .	A1 B2 C3 D4 E5 E6 E7 E8 P9 F10 G11 G12 H13 H14	\$24,975 \$25,475 \$25,475 \$25,975 \$28,975 \$28,975 \$28,975 \$30,475 \$30,475 \$31,475 \$31,475 \$31,475 \$32,975	Step A1 B2 C3 D4 E5 P6 F7 P8 P9 G10 G11 H12 H13 I14 I15	\$26,900 \$27,400 \$27,400 \$27,900 \$28,400 \$31,400 \$31,400 \$31,400 \$33,400 \$33,400 \$34,400 \$34,400 \$35,900 \$35,900	Step A1 B2 C3 D4 E5 F6 G7 G8 G9 G10 H11 H12 113 I14 J15 J16	\$28,900 \$29,400 \$29,900 \$30,400 \$30,900 \$32,400 \$33,900 \$33,900 \$33,900 \$35,900 \$37,400 \$37,400 \$39,400	Step A1 B2 C3 D4 E5 F6 G7 H8 H9 H10 H11 112 113 114 J15 K16 K17	Salary \$30,900 \$31,400 \$31,900 \$32,400 \$32,900 \$33,400 \$36,900 \$36,900 \$36,900 \$36,900 \$38,900 \$38,900 \$40,400 \$40,400 \$42,550
MA .	A1 B2 C3 D4 E5 E6 E7 E8 P9 F10 G11 G12 H13 H14 H15	\$24,975 \$25,475 \$25,475 \$25,975 \$28,975 \$28,975 \$28,975 \$30,475 \$30,475 \$31,475 \$31,475 \$31,475 \$32,975 \$32,975	Step A1 B2 C3 D4 E5 P6 F7 P8 P9 G10 G11 H12 H13 I14 I15 I16	\$26,900 \$27,400 \$27,400 \$27,900 \$28,400 \$31,400 \$31,400 \$31,400 \$33,400 \$33,400 \$34,400 \$34,400 \$35,900 \$35,900	Step A1 B2 C3 D4 E5 R6 G7 G8 G9 G10 H11 H12 113 I14 J15 J16 J17	\$28,900 \$29,400 \$29,900 \$30,400 \$30,900 \$32,400 \$33,900 \$33,900 \$33,900 \$35,900 \$35,900 \$37,400 \$39,400	Step A1 B2 C3 D4 E5 F6 G7 H8 H9 H10 H11 112 113 J14 J15 K16 K17 K18	Salary \$30,900 \$31,400 \$31,900 \$32,400 \$32,900 \$33,400 \$36,900 \$36,900 \$36,900 \$36,900 \$38,900 \$38,900 \$40,400 \$40,400 \$42,550 \$42,550
MA .	A1 B2 C3 D4 E5 E6 E7 E8 F9 F10 G11 G12 H13 H14 H15	\$24,975 \$25,475 \$25,475 \$25,975 \$28,975 \$28,975 \$28,975 \$30,475 \$30,475 \$31,475 \$31,475 \$32,975 \$32,975 \$32,975 \$33,975	Step A1 B2 C3 D4 E5 R6 F7 F8 F9 G10 G11 H12 H13 114 115 116 J17	\$26,900 \$27,400 \$27,900 \$28,400 \$29,900 \$31,400 \$31,400 \$33,400 \$33,400 \$34,400 \$34,400 \$35,900 \$35,900 \$35,900 \$35,900	A1 B2 C3 D4 E5 R6 G7 G8 G9 G10 H11 H12 113 I14 J15 J16 J17 K18	\$28,900 \$29,400 \$29,900 \$30,400 \$30,900 \$32,400 \$33,900 \$33,900 \$33,900 \$35,900 \$37,400 \$39,400 \$39,400 \$40,900	Step A1 B2 C3 D4 E5 F6 G7 H8 H9 H10 H11 112 113 J14 J15 K16 K17 K18 L19	Salary \$30,900 \$31,400 \$31,900 \$32,400 \$32,900 \$33,400 \$36,900 \$36,900 \$36,900 \$36,900 \$38,900 \$38,900 \$40,400 \$40,400 \$42,550 \$42,550 \$42,550 \$42,550
MA .	Step A1 B2 C3 D4 E5 E6 E7 E8 P9 F10 G11 G12 H13 H14 H15 I16 J17	\$24,975 \$25,475 \$25,475 \$25,975 \$28,975 \$28,975 \$28,975 \$30,475 \$30,475 \$31,475 \$31,475 \$31,475 \$32,975 \$32,975	Step A1 B2 C3 D4 E5 P6 F7 P8 P9 G10 G11 H12 H13 I14 I15 I16	\$26,900 \$27,400 \$27,400 \$27,900 \$28,400 \$31,400 \$31,400 \$31,400 \$33,400 \$33,400 \$34,400 \$34,400 \$35,900 \$35,900	Step A1 B2 C3 D4 E5 P6 G7 G8 G9 G10 H11 H12 113 I14 J15 J16 J17 K18 L19	\$28,900 \$29,400 \$29,900 \$30,400 \$30,900 \$33,900 \$33,900 \$33,900 \$35,900 \$35,900 \$37,400 \$39,400 \$39,400	Step A1 B2 C3 D4 E5 F6 G7 H8 H9 H10 H11 112 113 J14 J15 K16 K17 K18	Salary \$30,900 \$31,400 \$31,900 \$32,400 \$32,900 \$33,400 \$36,900 \$36,900 \$36,900 \$36,900 \$36,900 \$36,900 \$36,900 \$340,400 \$40,400 \$40,400 \$42,550 \$42,550 \$42,550 \$42,550 \$42,550 \$42,550
MA .	A1 B2 C3 D4 E5 E6 E7 E8 F9 F10 G11 G12 H13 H14 H15	\$24,975 \$25,475 \$25,475 \$25,975 \$28,975 \$28,975 \$28,975 \$30,475 \$30,475 \$31,475 \$31,475 \$31,475 \$32,975 \$32,975 \$32,975 \$33,975 \$33,975 \$34,975	Step A1 B2 C3 D4 E5 F6 F7 F8 F9 G10 G11 H12 H13 I14 I15 I16 J17 K18	\$26,900 \$27,400 \$27,900 \$28,400 \$29,900 \$31,400 \$31,400 \$31,400 \$33,400 \$34,400 \$34,400 \$35,900 \$35,900 \$35,900 \$35,900 \$38,400	A1 B2 C3 D4 E5 R6 G7 G8 G9 G10 H11 H12 113 I14 J15 J16 J17 K18	\$28,900 \$29,400 \$29,900 \$30,400 \$30,900 \$32,400 \$33,900 \$33,900 \$35,900 \$35,900 \$37,400 \$39,400 \$39,400 \$40,900 \$43,900	Step A1 B2 C3 D4 E5 F6 G7 H8 H9 H10 H11 I12 I13 J14 J15 K16 K17 K18 L19 M20-split	Salary \$30,900 \$31,400 \$31,900 \$32,400 \$32,900 \$33,400 \$36,900 \$36,900 \$36,900 \$36,900 \$38,900 \$38,900 \$40,400 \$40,400 \$42,550 \$42,550 \$42,550 \$42,550
MA .	Step A1 B2 C3 D4 E5 E6 E7 E8 F9 F10 G11 G12 H13 H14 H15 I16 J17 K18	\$24,975 \$25,475 \$25,475 \$25,975 \$28,975 \$28,975 \$28,975 \$30,475 \$30,475 \$31,475 \$31,475 \$31,475 \$32,975 \$32,975 \$32,975 \$33,975 \$34,975 \$34,975 \$36,475	Step A1 B2 C3 D4 E5 P6 F7 P8 F9 G10 G11 H12 H13 I14 I15 I16 J17 K18 L19	\$26,900 \$27,400 \$27,900 \$28,400 \$29,900 \$31,400 \$31,400 \$31,400 \$33,400 \$34,400 \$34,400 \$35,900 \$35,900 \$35,900 \$35,900 \$38,400 \$38,400 \$39,900	Step A1 B2 C3 D4 E5 F6 G7 G8 G9 G10 H11 H12 113 I14 I15 J16 J17 K18 L19 M20-aplit	\$28,900 \$29,400 \$29,900 \$30,400 \$30,900 \$32,400 \$33,900 \$33,900 \$35,900 \$35,900 \$37,400 \$39,400 \$39,400 \$39,400 \$40,900 \$40,900 \$49,150	Step A1 B2 C3 D4 E5 F6 G7 H8 H9 H10 H11 112 113 J14 J15 K16 K17 K18 L19 M20-split M	Salary \$30,900 \$31,400 \$31,900 \$32,400 \$32,900 \$33,400 \$34,900 \$36,900 \$36,900 \$36,900 \$36,900 \$36,900 \$40,400 \$40,400 \$40,400 \$42,550 \$42,550 \$42,550 \$42,550 \$46,900 \$52,200 \$53,750
MA .	A1 B2 C3 D4 E5 E6 E7 E8 F9 F10 G11 G12 H13 H14 H15 I16 J17 K18 L19	\$24,975 \$25,475 \$25,475 \$25,975 \$28,975 \$28,975 \$28,975 \$30,475 \$30,475 \$31,475 \$31,475 \$31,475 \$32,975 \$32,975 \$32,975 \$32,975 \$34,975 \$34,975 \$36,475 \$37,925	Step A1 B2 C3 D4 E5 P6 F7 P8 P9 G10 G11 H12 H13 I14 I15 I16 J17 K18 L19 M20-split	\$26,900 \$27,400 \$27,400 \$27,900 \$28,400 \$31,400 \$31,400 \$31,400 \$33,400 \$33,400 \$34,400 \$35,900 \$35,900 \$35,900 \$36,990 \$38,400 \$39,900 \$46,093	A1 B2 C3 D4 E5 R6 G7 G8 G9 G10 H11 H12 113 I14 J15 J16 J17 K18 L19 M20-aplit M	\$28,900 \$29,400 \$29,900 \$30,400 \$30,900 \$32,400 \$33,900 \$33,900 \$33,900 \$35,900 \$37,400 \$39,400 \$39,400 \$40,900 \$40,900 \$40,900 \$50,650	Step A1 B2 C3 D4 E5 F6 G7 H8 H9 H10 H11 112 113 114 J15 K16 K17 K18 L19 M20-split M	Salary \$30,900 \$31,400 \$31,900 \$32,400 \$32,900 \$33,400 \$34,900 \$36,900 \$36,900 \$36,900 \$36,900 \$36,900 \$40,400 \$40,400 \$42,550 \$42,550 \$42,550 \$42,550 \$42,550 \$42,550 \$45,900 \$52,200 \$53,750 \$53,750

Find 90/91 step - read across for years 91/92, 92/93, 93/94 Everyone moves one step each year towards maximum salary

354.15	90/91	90/91	91/92	91/92	92/93	92/93	93/94	93/94
MA+15	Step	Salary	Step	Salary	Step	Salary	Step	Salary
	areh	amen 1	Step	Selei y	otep	Second y	Ai	\$31,700
					Al	\$29,700	B2	\$32,200
			A1	\$27,700	B2	\$30,200	C3	\$32,700
	Al	\$25,575	B2	\$28,200	C3	\$30,700	D4	\$33,200
	B2	\$26,075	C3	\$28,700	D4	\$31,200	E5	\$33,700
	C3	\$26,575	D4	\$29,200	E5	\$31,700	F6	\$34,200
	D4	\$28,075	E5	\$30,700	P6	\$33,200	G7	\$35,700
	E5	\$29,575	P6	\$32,200	G7	\$34,700	H8	\$37,700
	E6	\$29,575	F7	\$32,200	G8	\$34,700		\$37,700
	E7	\$29,575	F8	\$32,200	G9	\$34,700	H10	\$37,700
	EB	\$29,575	P9	\$32,200	G10	\$34,700	HII	\$37,700
	P9	\$31,075	G10	\$34,200	Hil	\$36,700	I12	\$39,700
	Fio	\$31,075	GII	\$34,200	H12	\$36,700	1 13	\$39,700
	G11	\$32,075	H12	\$35,200	I 13	\$38,200	J14	\$41,200
	G12	\$32,075	H13	\$35,200	I14	\$38,200	J15	\$41,200
	H13	\$33,575	114	\$36,700	J15	\$40,200	K16	\$43,350
	H14	\$33,575	115	\$36,700	J16	\$40,200	K17	\$43,350
	H15	\$33,575	I16	\$36,700	J17	\$40,200	K18	\$43,350
	I16	\$34,575	J17	\$37,700	K14	\$41,700	L19	\$47,700
	J17	\$35,575	K18	\$39,200	L19	\$44,700	M20-split	\$53,000
	K18	\$37,075	L19	\$40,700	M20-split	\$49,950	M	\$54,550
	L19	\$38,575	M-split	\$46.893	М	\$51,450	M	\$54,550
	M20 - split	\$44,077	M21	\$48,450	M	\$51,450	M	\$54,550
	M	\$45,269	M22	\$48,450	M	\$51,450	М	\$54,550
MA+30	90/91	90/91	91/92	91/92	92/93	92/93	93/94	93/94
•	Step	Salary	Stop	Salary	Step	Salary	Step	Salary
							A1	\$32,500
					Al	\$30,500	B2	\$33,000
			Al	\$28,500	B2	\$31,000	C3	\$33,500
	A1	\$26,150	B2	\$29,000	a	\$31,500	D4	\$34,000
	B2	\$26,650	C3	\$29,500	D4	\$32,000	E5	\$34,500
	C3	\$27,150	D4	\$30,000	E5	\$32,500	F6	\$35,000
	D4	\$28,650	E5	\$31,500	P6	\$34,000	G7	\$36,500
	R5	\$30,150	P6	\$33,000	G7	\$35,500	H8	\$38,500
	E6	\$30,150	F7	\$33,000	G\$	\$35,500	H9	\$38,500
	E7	\$30,150	F	\$33,000	G9	\$35,500	H10	\$38,500
	ES	\$30,150	P9	\$33,000	G10	\$35,500	H11	\$38,500
	P9	\$31,650	G10	\$35,000	H11	\$37,500	112	\$40,500
	F10	\$31,650	GII	\$35,000	H12	\$37,500	113	\$40,500
	Gli	\$32,650	H12	\$36,000	113	\$39,000	J14	\$42,000
	G12	\$32,650	H13	\$36,000	114	\$39,000	115	\$42,000
	H13	\$34,150	114	\$37,500	315	\$41,000	K16	\$44,150
	H14	\$34,150	115	\$37,500	J16	\$41,000	K17	\$44,150
	H15	\$34,150	116	\$37,500	J17	\$41,000	K18	\$44,150
	116	\$35,150	J17	\$38,500	K18	\$42,500	L19	\$48,500
	J17	\$36,150	K18	\$40,000	1.19	\$45,500	M20-split	\$53,800
	K18	\$37,650	L19	\$41,500	M20-split	\$50,750	M	\$55,350
	L19	\$39,150	M20-split	\$47,693	M	\$52,250	M	\$55.350
	M20 - split	\$44,784	M	\$49,250	M	\$52,250	M	\$55,350
		944 076		E40.750	M	457 750	M	ሮኖኖ ንኖስ

\$49,250

M

\$45,976

M

\$52,250

M

\$55,350

Find 90/91 step - read across for years 91/92, 92/93, 93/94 Everyone moves one step each year towards maximum salary

- 1	ж.	n
z	и	~

90/91	90/91	91/92	91/92	92/93	92/93	93/94	93/94
Step	Salary	Step	Salary	Step	Salary	Step	Salary
						Al	\$33,300
				A1	\$31,300	82	\$33,800
		Al	\$29,300	82	\$31,800	C3	\$34,300
A1	\$27,000	B2	\$29,800	C3	\$32,300	D4	\$34,800
B2	\$27,500	C3	\$30,300	D4	\$32,800	E5	\$35,300
C3	\$28,000	D4	\$30,800	E5	\$33,300	F6	\$35,800
D4	\$29,500	E5	\$32,300	F6	\$34,800	G7	\$37,300
E5	\$31,000	F6	\$33,800	G7	\$36,300	H8	\$39,300
E6	\$31,000	F7	\$33,800	G8	\$36,300	H9	\$39,300
E 7	\$31,000	. F8	\$33,800	G9	\$36,300	H10	\$39,300
E8	\$31,000	P9	\$33,800	G10	\$36,300	H11	\$39,300
P9	\$32,500	G10	\$35,800	H11	\$38,300	112	\$41,300
F10	\$32,500	Gli	\$35,800	H12	\$38,300	I13	\$41,300
GII	\$33,500	H12	\$36,800	T13	539,800	J14	\$42,800
G12	\$33,500	H13	\$36,800	114	\$39,800	J15	\$42,800
H13	\$35,000	I14	\$38,300	115	\$41,800	K16	\$44,950
H14	\$35,000	115	\$38,300	J16	\$41,800	K17	\$44,950
H15	\$35,000	116	\$38,300	J17	\$41,800	K18	\$44,950
T16	\$36,000	Ji7	\$39,300	K18	\$43,300	L19	\$49,300
J17	\$37,000	K18	\$40,800	L19	\$46,300	M20-split	\$54,600
K18	\$37,500	L19	\$42,300	M20-split	\$51,550	M	\$56,150
L19	\$40,000	M20-split	\$48,493	M	\$53,050	M	\$56,150
M20 - split	\$45,829	M	\$50,050	M	\$53,050	M	\$56,150
М	347,021	M	\$50,050	М	\$53,050	M	\$56,150

_	
Secretary	77
Secretary	

90/91	99/91	91/92	91/92	92/93	92/93	93/94	93/94
Step	Salary	Step	Salary	Step	Salary	Step	Salary
ı	\$14,095	ī	\$17,000	н	\$18,510	G	\$19,650
2	\$14,602	H	\$17,450	G	\$19,010	F	\$20,250
3	\$15,402	G	\$18,450	F	\$20,010	E	\$21,150
4	\$16,202	F	\$19,450	E	\$21,010	Ð	\$22,150
5	\$17,002	E	\$20,450	D	\$22,010	С	\$24,150
6	\$18,002	D	\$21,450	С	\$23,010	В	\$25,150
7	\$19,002	С	\$22,450	В	\$25,010	A-split	\$28,700
8	\$20,102	В	\$23,500	A-split	\$27,000	A	\$29,400
9	\$21,302	A-split	\$24,379	A	\$28,000	A	\$29,400
10	\$22,757	A	\$26,000	A	\$28,000	Α	\$29,400

Secretary III

90/91	98/91	91/92	91/92	92/93	92/93	93/94	93/94
Step	Salary	Step	Salary	Step	Salary	Step	Salary
1	13,395	t	\$15,900	н	\$17,310	G	\$18,450
2	13,877	H	\$16,350	G	\$17,810	F	\$19,050
3	14,637	G	\$17,350	F	\$18,810	E	\$19,950
4	15,486	F	\$18,350	E	\$19,810	D	\$20,950
5 -	16,157	E	\$19,350	D	\$20,810	C	\$22,950
6	17,107	D	\$20,350	С	\$21,810	B	\$23,950
7	18,057	C	\$21,350	В	\$23,810	A-split	\$27,500
8	19,102	В	\$22,400	A-split	\$25,800	Ä	\$28,200
9	20,242	A-split	\$23,279	À	\$26,800	A	\$28,200
10	21,634	Ä	\$24,900	A	\$26,800	A	\$28,200

Secretary IV

90/91	99/91	91/92	91/92	92/93	92/93	93/94	93/94
Step	Salary	Step	Salary	Step	Salary	Step	Salary
1	12,695	1	\$14,800	H	\$16,110	G	\$17,250
2	13,151	- н	\$15,250	G	\$16,610	F	\$17,850
3	13,871	G	\$16,250	F	\$17,610	£	\$18,750
4	14,591	F	\$17,250	E	\$18,610	D	\$19,750
5	15,311	E	\$18,250	D	\$19,610	Ç	\$21,750
6	16,211	D	\$19,250	С	\$20,610	В	\$22,750
7	17,111	Ċ	\$20,250	В	\$22,610	A-split	\$26,300
8	18,101	В	\$21,300	A-split	\$24,600	A	\$27,000
9	19.181	A-split	\$22,179	A	\$25,600	A	\$27,000
10	20,511	Ä	\$23,800	A	\$25,600	A	\$27,000

		•
,		