

41-1074

A G R E E M E N T

between

LIVINGSTON BOARD OF EDUCATION

and

ADMINISTRATORS ASSOCIATION

For the Period

July 1, 1981 through June 30, 1982

TABLE OF CONTENTS
ADMINISTRATORS ASSOCIATION

	PREAMBLE	1
ARTICLE I	RECOGNITION	2
ARTICLE II	NEGOTIATION OF SUCCESSOR AGREEMENT	3
ARTICLE III	SALARY	4
ARTICLE IV	HEALTH INSURANCE	5
ARTICLE V	SICK LEAVE, TEMPORARY & EXTENDED LEAVES	7
ARTICLE VI	MATERNITY & CHILD CARE LEAVES	11
ARTICLE VII	TUITION REIMBURSEMENT	14
ARTICLE VIII	EDUCATIONAL IMPROVEMENT	15
ARTICLE IX	GRIEVANCE PROCEDURE	18
ARTICLE X	SEPARATION PAY	25
ARTICLE XI	DURATION OF AGREEMENT	26
ARTICLE XII	ENTIRE AGREEMENT	26

PREAMBLE

THIS AGREEMENT is made and entered into this 29th
day of June, Nineteen Hundred and Eighty-one (1981)

BETWEEN THE BOARD OF EDUCATION OF THE TOWNSHIP OF LIVINGSTON,
ESSEX COUNTY, NEW JERSEY, hereafter the "Board";

AND THE ADMINISTRATORS ASSOCIATION OF LIVINGSTON,
hereafter the "Association";

WHEREAS, pursuant to the requirements of the New Jersey Employer-Employee Relations Act, agreements reached between public employers and the majority representative of the appropriate employee unit shall be embodied in writing, signed by the authorized representatives and filed with the New Jersey Public Employment Relations Committee. In all cases where a masculine pronoun or adjective appears, the reference should be to either masculine or feminine.

NOW, THEREFORE, it is mutually agreed between the Board and the Association as follows:

ARTICLE I
.
RECOGNITION

WHEREAS, certain agreements have been reached between the Board and the Association, the said Association being recognized majority representative of the unit of the Board's employees consisting of the following personnel employed by the Board: full-time Vice Principals, Assistant to the Administrator of Pupil Personnel Services, Director of Guidance, and the Director of Music. (Unless otherwise indicated, as used herein the term "employee" shall refer to all employees covered in the described unit as above defined.)

ARTICLE II

NEGOTIATION OF SUCCESSOR AGREEMENT

A. The parties agree to enter into collective negotiation over a successor agreement in accordance with Chapter 123, Public Laws 1974 in a good faith effort to reach agreement on all matters concerning the terms and conditions of employment. Such negotiations shall begin not later than the time prescribed by law. Both parties shall have representatives meet to negotiate at mutually agreed upon times. Each party shall submit to the other at least three days prior to any meeting pertinent proposals on matters to be negotiated; however, this time limit may be waived by mutual consent. Any agreement so negotiated shall apply to all Employees, be reduced to writing, be signed by the Board and the Association, and be adopted by both parties.

B. This Agreement shall not be modified in whole or in part by the parties except by an instrument in writing duly executed by both parties.

ARTICLE III

LIVINGSTON BOARD OF EDUCATION
ADMINISTRATORS ASSOCIATION SALARY SCHEDULE 1981-82

STEP	HIGH SCHOOL VICE PRIN. 12 MONTH	DIRECTOR OF GUIDANCE 12 MONTH	SECONDARY VICE PRIN. AND ASST.DIR.OF PPS	DIRECTOR OF MUSIC 10 MONTH
1	35,400	35,000	31,800	27,900
2	36,100	35,700	32,500	28,600
3	36,800	36,400	33,200	29,300
4	37,500	37,100	33,900	30,000
5	38,200	37,800	34,600	30,700
6	38,900	38,500	35,300	31,400
7	39,600	39,200	36,000	32,100

- ADDENDUM: 1. Additional for earned Doctorate \$1,000.
2. Increments - All advancement on the guide, including annual increments and raises as set forth in the salary guides now in effect, and as the same may be adopted from time to time by the Board of Education shall not be considered automatic; advancement on any such guide shall require favorable reports covering the professional competence, the performance of duties assigned and record of attendance of each employee by the Superintendent and those charged with supervisory responsibility, and approval by the Board of Education.

ARTICLE IV

HEALTH INSURANCE

A. ELIGIBILITY

1. All regular employees who work at least twenty (20) hours each week in their job category shall be eligible for employee benefits paid by the Board as prescribed by the Board, and as provided for in the school budget.
2. Employees contracted for ten or more months each year shall be eligible for twelve months' benefit coverage under this policy. Employees contracted for less than a ten-month period shall be eligible for benefits for only those months in which they work, providing they work 50% or more of the contract year normal for their classification, and at least twenty (20) hours each week.

B. BENEFITS

1. The Board agrees to pay Connecticut General or an approved health maintenance organization (HMO) for the contractual year, the cost of medical-surgical for all employees covered by the agreement; these Board paid benefits shall include appropriate coverage not to exceed full family premium for hospitalization, medical-surgical, with the surgical benefit of \$12.00 per unit for surgical procedures other than those listed under the heading maternity, \$14.00 per unit for those listed under maternity, and "Rider J" type coverage, and major medical coverage to \$1,000,000. The premium cost paid by the Board to an HMO will not exceed the premium cost paid by the Board to Connecticut General.

HEALTH INSURANCE

2. The Board agrees to pay Connecticut General for the same period the cost of dental insurance for all employees covered by this agreement. These benefits shall include the coverage listed in the present Plan.
3. When an employee is covered by Senior Coverage, the Board shall pay the premium cost of the appropriate plan of coverage.
4. For those benefits not specified in paragraphs 1, 2, and 3 of section "B" of this article, the Board shall maintain for this Agreement all benefits identical to those included in the master policies held by the Board and in force for the 1975-76 Agreement. No additional riders or basic coverage is to be included beyond those specified above.

ARTICLE V

SICK LEAVE, TEMPORARY AND EXTENDED LEAVES OF ABSENCE

A. PERSONAL ILLNESS

1. Twelve (12) days of absence per contract year shall be allowed for personal illness each school year, without pay deduction, for 10-month employees and fourteen (14) days of absence per contract year shall be allowed for personal illness each year, without pay deduction, for 12-month employees.
2. If less than the allotted number of days of sick leave are used during a school year, the balance of unused time shall be accumulated without limit.
3. Absences beyond leave provided for in 1 and 2 will be extended by an additional number of days, equal to the number of days as were accumulated up to the end of the previous fiscal year.
4. Payment for absence beyond accumulated days will be taken into consideration by the Board through the recommendation of the Superintendent.
5. In all absences under this section exceeding five consecutive work days, the employee shall file a physician's certificate with the administrator to whom he is responsible.
6. In Worker's Compensation cases, whenever any employee is absent from his post of duty as a result of a personal injury caused by an accident arising out of an in the course of his employment, his employer shall pay to such employee the full salary or wages for the period of such absence for up to the calendar year without having such absence charged to the annual sick leave or the accumulated sick leave. Salary or wage payments shall be made for absence during

SICK LEAVE, TEMPORARY AND EXTENDED LEAVES OF ABSENCE

the period the employee received or was eligible to receive a temporary disability benefit. Any amount of salary or wages paid or payable to the employee pursuant to this section shall be reduced by the amount of any Worker's Compensation award made for temporary disability.

8. QUARANTINE

Absences due to quarantine not due to personal illness shall be allowed without deduction or reduction in days of sick leave, upon filing of certificate of quarantining officer.

C. EMERGENCY ABSENCES

Emergency absence may be approved without pay deductions as follows:

1. By applicant submitting a request on the special form provided by the administrator to whom he is responsible, prior to the occurrence of the absence, if possible. If the request is not specifically provided for in "a" through "i" below, then "miscellaneous" should be checked and an explanation may be required by the Superintendent.
2. Five days will be allowed for emergency during the school year. Any unused days will be added annually to the employees' accumulation of days for separation pay upon termination of employment. (See Article X). Days accumulated under this provision are irretrievable for any purposes other than separation pay.
3. Absences under this category include:
 - a. Urgent personal family business which can only be transacted or conducted during the time that school is in session, warranting absence from duty.

SICK LEAVE, TEMPORARY AND EXTENDED LEAVES OF ABSENCE

- b. Religious observance, requiring a full-day absence, should be requested on the appropriate form and submitted at least two weeks in advance.
- c. Unforeseen occurrences that happen abruptly and which prevent the employee from coming to work.
- d. Visits for medical or dental services that have been arranged at a prior date. This sort of leave may be used instead of using a sick day. This option lies with the employee and should be so stated in advance. However, emergency days may not be used as sick days nor to supplement sick leave when all other benefits run out.
- e. Care of an ill member of the family only when no one else is available.
- f. College visitations, whether for transportation, parents' day, or other purposes will be judged individually with emphasis, as a deciding factor on the urgency of the trip.
- g. Court appearance, provided proof is filed with the Board of Education.
- h. Legal business that cannot be done at a time other than during the school day.
- i. Graduation of employee, spouse or child.
- j. Miscellaneous - Instances not specifically provided for above, at the discretion of the Superintendent.

SICK LEAVE, TEMPORARY AND EXTENDED LEAVES OF ABSENCE

D. BEREAVEMENT ABSENCES (no charge)

1. 5 days per occurrence - death in immediate family (immediate family means, husband, wife, father, mother, parent-in-law, child, brother, sister, and immediate members of the household.
2. 1 day per occurrence - death of other relative
3. If such days referred to in "1" and "2" prove inadequate for an employee, the Superintendent may accord appropriate relief.

ARTICLE VI

MATERNITY AND CHILD CARE LEAVES

Article V and VI provide two choices to pregnant employees. Under Article V pregnant employees may choose to be treated as any other employee with a sickness or a disability; under Article VI separate and distinct procedures are provided which the employee may alternatively choose to elect.

A. DEFINITION OF LEAVES

1. Maternity Leave - leave for the purpose of giving birth to a child and the subsequent recovery of the mother.
2. Child Care Leave - leave for the purpose of care for a natural or adopted child.

B. APPLICATION FOR LEAVES

1. Maternity Leave - Application shall be made in writing to the Superintendent or his designee. Such application shall contain the desired dates for beginning and terminating the leave in accordance with Section "D" (Duration of Leave).
2. Child Care Leave - Application shall be made in writing to the Superintendent or his designee. Such application shall contain the reasons for requesting the leave and supporting information regarding the necessity of having the leave. Application for child care leave shall be considered by the administration and the Board of Education on an individual basis.

C. CONDITIONS OF LEAVE

1. Maternity Leave
 - a. An employee of the Board of Education shall notify the administrator to whom she is responsible six months prior to her estimated date of birth.

MATERNITY AND CHILD CARE LEAVES

- b. Payment - Maternity leaves shall be granted without pay.
- c. Reinstatement - At the expiration of the leave, the employee shall be reinstated as a full-time employee of the Livingston school system, at the appropriate step on the salary schedule.

2. Child Care Leave

- a. Notification - An employee of the Board of Education shall notify the Superintendent or his designee as soon as the employee is aware of the need for the request.
- b. Payment - If child care leave is granted, it will be without pay.
- c. Reinstatement - At the expiration of the leave, the employee shall be reinstated as a full-time employee of the Livingston school system, at the appropriate step on the salary schedule.

3. Nontenure Employees

Leaves for nontenure employees under this article need only be granted to the end of the contract year.

D. DURATION OF LEAVES

After the employee presents application for either or both leaves under this article, mutual agreement shall then be reached with the Superintendent or his designee, in writing, on the date of the beginning of the leave and the date of the employee's return.

MATERNITY AND CHILD CARE LEAVES

The dates beginning the leave may be determined mutually with the administration according to the mother's needs, in the case of maternity leaves. In the case of an employee who adopts a child for whom that employee will have direct and major responsibility for rearing, child care may be granted upon receiving de facto custody of the child or earlier if necessary in order to fulfill the requirements for adoption.

Dates of return from all leaves shall normally be on February 1st or September 1st, following the beginning of the leave, with extensions to the next succeeding date (from February 1 to the following September 1, or from September 1 to the following February 1) on recommendation of the Superintendent and with formal approval by the Board of Education.

E. APPLICATION FOR EARLY RETURN

If unusual conditions prevail, the employee may apply, on recommendation of the Superintendent to the Board of Education, for permission to return to a position for which the employee qualifies, prior to the termination of the period for which leave was granted.

ARTICLE VII
TUITION REIMBURSEMENT

The Board of Education will budget \$1,000. for the payment of tuition for college and equivalent courses. Such payment will be made upon presentation of proof of successful completion of courses which have been approved in advance by the Superintendent. Distribution of the \$1,000. tuition fund shall be for approved courses on a first-come first-served basis and with exceptions at the discretion of the Superintendent. Maximum payment for an approved course will be \$250. limited to one course per person; however, if the amount of funds available permits, employees take an additional approved course for reimbursement on a first-come first-served basis until the funds are exhausted. Courses for which the Board has paid tuition may be applied to advanced standing on the salary schedule. This tuition payment program begins July 1, 1981, and shall apply to courses completed prior to July 1, 1982.

ARTICLE VIII

EDUCATIONAL IMPROVEMENT

Leaves under this article are designed to promote professional improvement, expand professional competence and to provide administrators with the opportunity to study, observe and/or evaluate educational programs so as to benefit the general efficiency of the Livingston School System.

A. OBSERVATIONS, WORKSHOPS, SEMINARS, CONVENTIONS, CONFERENCE AND OTHER APPROVED EDUCATIONAL PROGRAMS

The Board of Education budgets funds for these types of leaves. Applicants are to apply through the Deputy Superintendent for these leaves. They are subject to approval of the Superintendent. Application for the above should be made as far in advance as possible.

B. SABBATICALS

All eligible administrators shall have the privilege of selecting one of the following two plans:

PLAN A: A sabbatical leave of absence for one year at two-thirds pay after completion of 7 or more years of full-time continuous satisfactory service. This two-thirds shall be of his own salary listed in the M+32 column of the Teachers' Salary Schedule, whichever is the lesser (not including the \$1,000. doctoral differential).

PLAN B: A sabbatical leave of absence for one (1) year at full pay after the individual has completed at least eleven (11) years or more of full-time continuous satisfactory service in the system. No sabbatical leaves for travel will be granted under this plan.

The type of study and length of time devoted to a sabbatical leave shall be developed between the applicant(s) and the Superintendent.

EDUCATIONAL IMPROVEMENT

Should such a study be made during a time when the administrator is not at work under contract (i.e. administrators under 10-month contract during the summer months) a stipend or expense allowance, or both, agreed upon with the Superintendent and approved by the Board of Education, may be paid. A sabbatical leave for the purpose of meeting the residence requirement for an approved doctoral program at an accredited university may be granted for one full year or less, as needed.

These types of leaves shall be available once every third year, but if the options are not taken during a year for which administrators are eligible, the options remain available until taken and the two-year hiatus shall apply thereafter again. It shall be further agreed that any full year leave, the doctoral leave included, shall obligate the recipient to return to the Livingston schools for two years of service after completion of the leave. In addition, a satisfactory account of the year's experience, in writing, shall be forthcoming.

During this period of study, other than a leave for a doctoral program, approved expenses shall be paid by the Board of Education. If the study is made during the time the administrator is at work under contract, his salary shall continue at the contract rate.

APPLICATION FOR SABBATICAL LEAVE

Application for a sabbatical leave towards completion of a doctoral program shall be made to the Superintendent on or before December 1 of any year. If approved, such leave shall begin officially during the school year immediately following in accordance with the official school calendar. Applications for all other sabbatical leaves may be made as far in advance of the scheduled study as possible.

EDUCATIONAL IMPROVEMENT

STATUS OF TENURE AND PENSION

The period of all approved sabbatical leaves shall count as regular service for the purpose of retirement planning. Tenure rights shall not be impaired and the employee shall advance the usual step on the salary schedule.

REINSTATEMENT

At the expiration of the sabbatical leave, the employee shall be reinstated as a full-time employee of the Livingston School System.

FINAL REPORT

The employee will submit a final written report to the Superintendent which will be reprinted in the Superintendent's Monthly Report. The report will relate the ideas gained, and subsequent benefits expected therefrom, and will be submitted not later than 90 days after the beginning of the period immediately following the sabbatical leave.

ARTICLE IX
GRIEVANCE PROCEDURE

A. STATEMENT OF PURPOSE

An employee is encouraged to resolve his grievance through informal discussion between the relevant parties at the lowest possible levels. If the formal grievance procedure is initiated, it shall not be mandatory to continue through all of its stages if a satisfactory resolution is achieved at lower levels. The Association shall have the right to grieve those items that are concerned with Association rights and privileges.

B. DEFINITION OF TERMS

1. Grievance: A grievance shall mean a complaint by an employee that there has been as to him a misinterpretation, misapplication or violation of any of the provisions of the contract (to which this grievance procedure is annexed) or of any policy or administrative decision.

2. Employee: Said term shall include any regularly employed individual, whether full or part time, receiving compensation from the Board. It shall not include non-contractual employees such as substitutes, nor shall it include, in their capacity as such, employees of collateral ventures of the Board such as the summer school.

3. Exclusions: However, the term "grievance" shall not apply to any matter for which (1) a method of review is prescribed by law or State Board Rule; or wherein (2) The Board of Education is without authority to act; or wherein (3) a complaint relates to the non-renewal or termination on notice of a non-tenure employee's contract.

GRIEVANCE PROCEDURE

C. GENERAL PRINCIPLES

1. No employee participating in the grievance procedure herein outlined, whether as a party or a representative, shall be subject to coercion, restraint, discrimination, or reprisal in his employment by reason of such participation.
2. Except at Stage III, all discussions, meetings and conferences shall, insofar as practicable, be conducted during normal day-time hours and without undue interference with the parties' regular duties, and maximum efforts shall be made to avoid involvement of students in any phase of the grievance procedure. It is to be expected that Stage III proceedings will ordinarily be conducted in the evening at executive sessions of the Board of Education.
3. The aggrieved shall have the right to be represented at all stages of the procedure, by himself/herself, by two (2) officers or designees of the employee unit, and/or by counsel. When an aggrieved exercises this right, written notice must be given three (3) days in advance.
4. Stipulated times provided for herein are intended as outer limits to be strictly adhered to, except in cases of closing of school or extenuating circumstances, such as illness or personal emergency, in which events the aggrieved party and his superior at the then pending stage of the grievance shall mutually agree to appropriate extensions of time.
5. This procedure generally provides for three stages of action, and in case of most employees it will operate at all stages. However, in the instance of some employees and by reason of their position within the organizational scheme prevailing in this district, Stage I in the

GRIEVANCE PROCEDURE

procedure may be eliminated. No employee shall pursue a formal grievance with a superior who is also a member of the same unit. If such is the case, the employee shall commence his grievance at the stage determined by the position of his immediate superior, and he shall follow the procedure therefore as outlined herein.

6. This grievance procedure and the administration hereof shall, in all respects, comply with the laws and statutes of the State of New Jersey and with the Rules and Regulations of the State Board of Education, and to the extent that any provision of this procedure or the administration hereof in any given case conflicts with any said law, statute, rule or regulation, then the conflicting portion of this procedure or the administration thereof in the particular case shall be null and void.

7. Determinations at the Stage II level may be made by the Deputy or Assistant Superintendent, provided both the aggrieved and the Superintendent mutually agree in advance to accept a hearing and determination by such other personnel.

8. All documents, communications and records dealing with the processing of a grievance shall be filed in a separate grievance file and shall not be kept in the personnel file of any of the participants.

D. STAGE I

An employee having a grievance shall present it in the first instance to his immediate superior within thirty (30) school days after the occurrence of or his awareness of the event or events giving rise to same.

GRIEVANCE PROCEDURE

The presentation may be oral; however, the immediate superior shall be specifically advised that the employee is invoking the formal procedure provided for herein. The employee and the immediate superior shall attempt to resolve the grievance promptly, and in any event, the immediate superior shall advise the aggrieved of his determination within five (5) working days from the date of this original presentation of the grievance. The determination will be in writing.

E. STAGE II

In the event that the aggrieved is not satisfied with the determination arrived at in Stage I, he shall file a written petition with the Superintendent of Schools. This petition shall be filed within fifteen (15) working days from the receipt of notice of the determination arrived at in Stage I, and he shall deliver a copy of his petition to the administrator who made the determination at the Stage I level. Failure to petition within the said fifteen (15) working days shall be deemed to constitute an abandonment of the grievance and an assent to the Stage I determination.

The petition to be filed shall contain at least the following:

1. A brief description of the grievance and the essential facts relating thereto, including an identification of the provisions of the contract, board policy, or administrative decision which it is alleged have been misinterpreted, misapplied or violated.
2. The dates upon which the aggrieved first commenced Stage I proceedings and received notice of the Stage I determination.

GRIEVANCE PROCEDURE

3. The aggrieved's understanding of the Stage I determination.
4. A description of the action requested to be taken or of the relief requested to be granted by the Superintendent.
5. The signature of the aggrieved, which signature shall constitute a representation that the petition's contents are accurate and that it is filed in good faith for the purposes stated therein.

Upon receipt of the petition, the Superintendent shall direct the administrator making the Stage I determination to submit a written response to the petition setting forth his understanding of the following:

1. The nature of the grievance and the essential facts relating thereto and the provisions of the contract, board policy, or administrative decision which are alleged to be involved.
2. The dates upon which the Stage I proceeding was commenced and then determined.
3. The determination made at Stage I and the reasons therefore.
4. The signature of the Stage I superior, which signature shall constitute a representation that the determination made by him was arrived at after hearing all pertinent statements in the matter.

Both the petition and the Stage I supervisor's answer thereto shall be made available to the parties concerned.

Utilizing the petition and the Stage I supervisor's answer and all other information and data, the Superintendent shall then proceed to determine the matter, and he shall advise the parties of his determination within fifteen (15) working days from the date upon which the

GRIEVANCE PROCEDURE

Petition was first filed with him. His determination shall be in written form.

F. STAGE III

In the event that the aggrieved is not satisfied with the determination arrived at in Stage II, he shall file a petition to the Board within ten (10) working days from the receipt of notification of the Stage II determination, and he shall forthwith deliver a copy thereof to the Secretary of the Board. Failure to file a petition to the Board within the said ten (10) working days shall be deemed to constitute an abandonment of the grievance and an assent to the Stage II determination.

The Board petition to be filed with the Board Secretary shall contain at least the following:

1. An incorporation by reference of the Stage II petition and answer, copies of which shall be delivered to the Board Secretary.
2. The date upon which the aggrieved was informed of the Stage II determination.
3. Any additional matters not otherwise set forth in the Stage II petition which the aggrieved wishes to call to the attention of the Board.
4. A description of the action requested to be taken or the relief requested to be granted by or from the Board.
5. The signature of the aggrieved, which signature shall constitute a certification as hereinabove provided for.

GRIEVANCE PROCEDURE

Promptly after the filing of the petition, the Superintendent shall prepare a full and complete written report of his findings and determination made at the Stage II level, if one has not been previously prepared, and he shall file the same with the Board and deliver a copy thereof to the aggrieved.

Thereafter, the Board shall proceed to hear the matter as promptly as possible. The hearing shall be based upon the filed documents aforementioned, unless the aggrieved or the Stage II administrator requests the Board to schedule a hearing date for the presentation of other matters, in which event the Board shall do so. The Board shall then render its determination of the issue or issues presented by the grievance within fifteen (15) working days from the date of the filing of all papers or, in the case of a scheduled hearing, within fifteen (15) days from the conclusion of the hearing.

The Board's determination may be rendered orally or in writing. However, if the same is rendered orally, it shall be in the presence of the parties and an accurate summary thereof shall be made available.

ARTICLE X
SEPARATION PAY

A. ELIGIBILITY

All employees covered by this Agreement, after 15 years of service in the district, shall be eligible for separation pay.

B. RATE

\$12.00 per day for each accumulated sick and emergency day (without limit) at the time of leaving.

C. METHOD OF PAYMENT

Payments to be made either July 1 of the termination year or January 1 of the following year at the employees' discretion.

Monies will be paid to the employees' estate if death occurs while the employee is in service in the district.

ARTICLE XI

DURATION OF AGREEMENT

THIS AGREEMENT dated June 29, 1981, shall take effect July 1, 1981, and shall continue in full force and effect without change through June 30, 1982.

ARTICLE XII

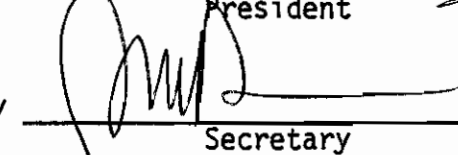
ENTIRE AGREEMENT

THIS AGREEMENT incorporates the entire understanding of the parties on all issues covered and provided for herein, and during the term of this agreement, neither party shall be required to renegotiate concerning said issues for the period covered herein.

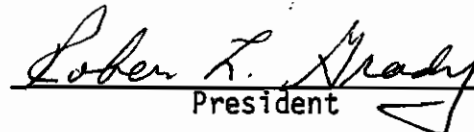
IN WITNESS WHEREOF, the parties hereto have caused this agreement to be executed by their duly authorized officers.

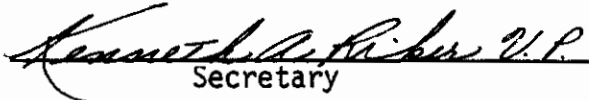
LIVINGSTON BOARD OF EDUCATION

By 
President

By 
Secretary

ADMINISTRATORS ASSOCIATION

By 
President

By 
Secretary